

South East Coast Ambulance Service NHS Foundation Trust

2018 NHS Staff Survey

Benchmark Report







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Introduction



This benchmark report for South East Coast Ambulance Service NHS Foundation Trust contains results for themes and questions from the 2018 NHS Staff Survey, and historical results back to 2014 where possible. These results are presented in the context of the best, average and worst results for similar organisations where appropriate. Data in this report is weighted to allow for fair comparisons between organisations.

Please note: q1, q10a, q19f, q23d-q28a and q29-q31b are not weighted or benchmarked because these questions ask for demographic or factual information.

Full details of how the data is calculated and weighted are included in the Technical Document, available to download from our results website.

The structure of this report

Introduction

- > Introduction
- Using the report
- Organisation details

Provides a brief introduction to the report, including the graphs used throughout.

The 'Organisation details' page contains key information about the organisation's survey and its benchmarking group.

Theme results

- Overview
- > Trends
- Detailed information

The ten themes provide a high level overview of the results for an organisation.

The '**Detailed information**' sub-section contains the question results that feed into each theme.

Question results

- > Your job
- > Your managers
- Your health, well-being and safety at work
- > Your personal development
- > Your organisation
- > Background details

Results from all questions, structured by the questionnaire sections.

Appendices

- > Response rate trends
- Significance testing of themes
- Tips on action planning and interpreting results

'Significance testing of themes' contains comparisons for the 2018 and 2017 theme scores.

Using the report



Key features

Ouestion number and text (or the theme) specified at the top of each slide

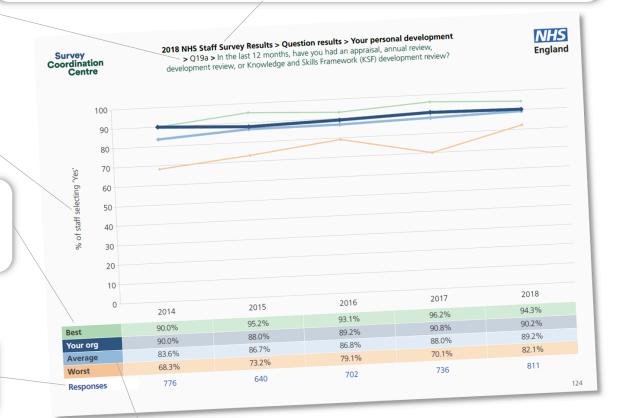
Question-level results are always reported as percentages; the meaning of the value is outlined along the axis. Themes are always on a 0-10pt scale where 10 is the best score attainable

> **Colour coding** highlights best / worst results, making it easy to spot questions where a lower percentage is better – in such instances 'Best' is the bottom line in the table

Keep an eye out!

Number of responses for the organisation for the given question

Slide headers are **hyperlinked** throughout the document. '2018 NHS Staff Survey Results' takes you back to the contents page (which is also hyperlinked to each section), while the rest of the text highlighted in bold can be used to navigate to sections and sub-sections





Your org

Average

% of staff saying they experienced at least one incident of bullying, harassment or abuse

80

70

60

2014

30.0%

24.4%

21.2%

10.6%

789

Tips on how to read, interpret and use the data are included in the Appendices

2015

24.8%

24.7%

20.4%

12.7%

640

'Best', 'Average', and 'Worst' refer to the benchmarking group's best, average and worst results

Organisation details



South East Coast Ambulance Service NHS Foundation Trust

2018 NHS Staff Survey



Organisation details

Completed questionnaires 1,768

2018 response rate 53%

See response rate trend for the last 5 years

Survey details

Survey mode Online

Sample type Census

This organisation is benchmarked against:

Ambulance Trusts



2018 benchmarking group details

Organisations in group: 11

Average response rate: 49%

No. of completed questionnaires:

21,644

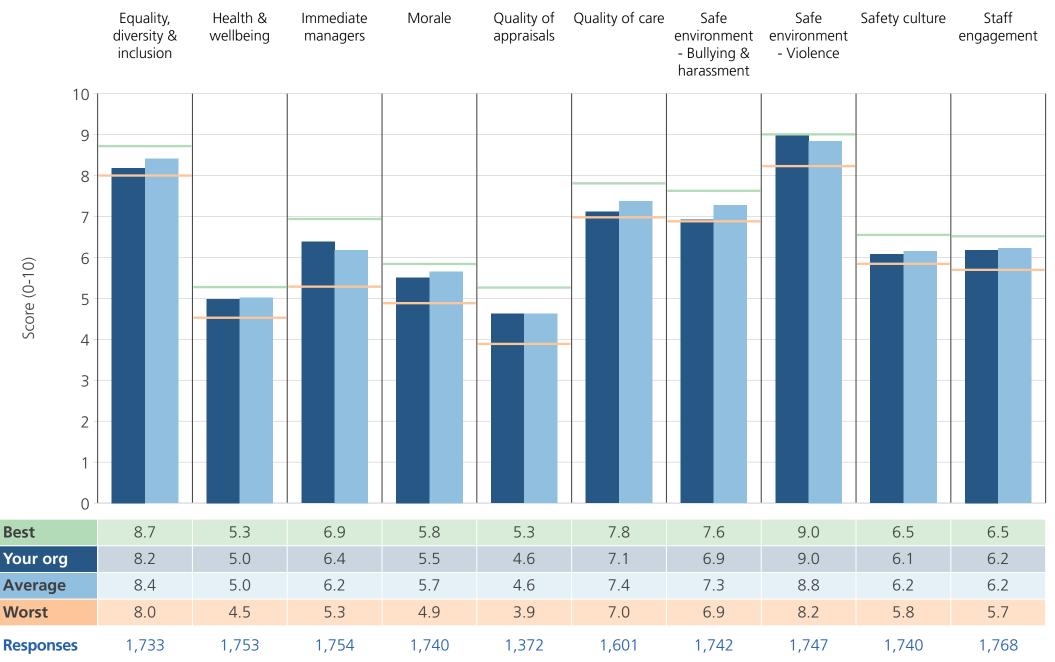


Theme results

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results







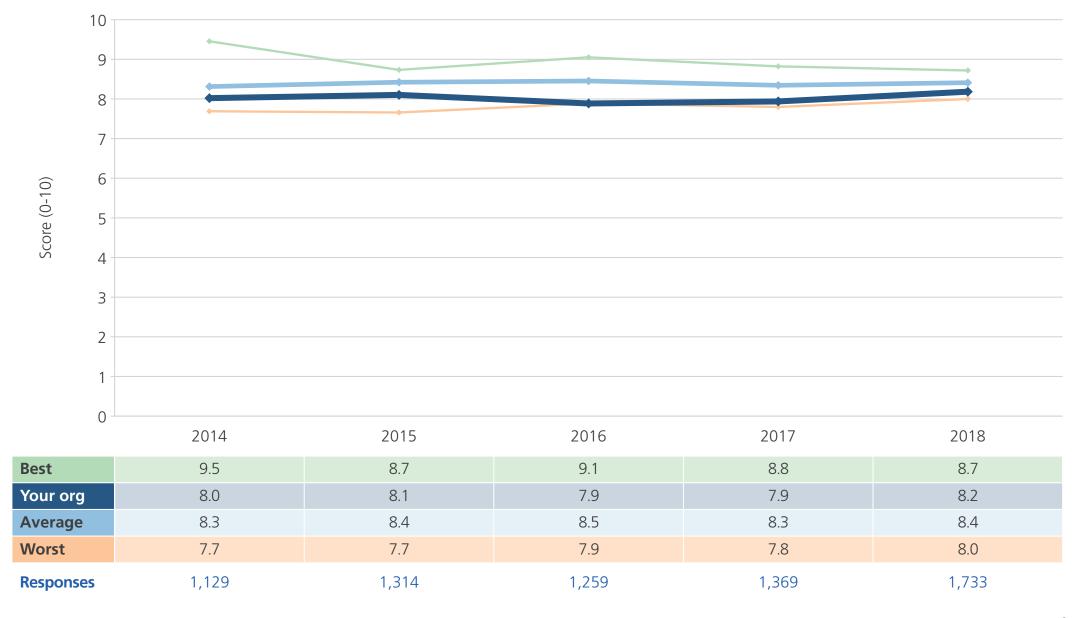


Theme results – Trends

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results

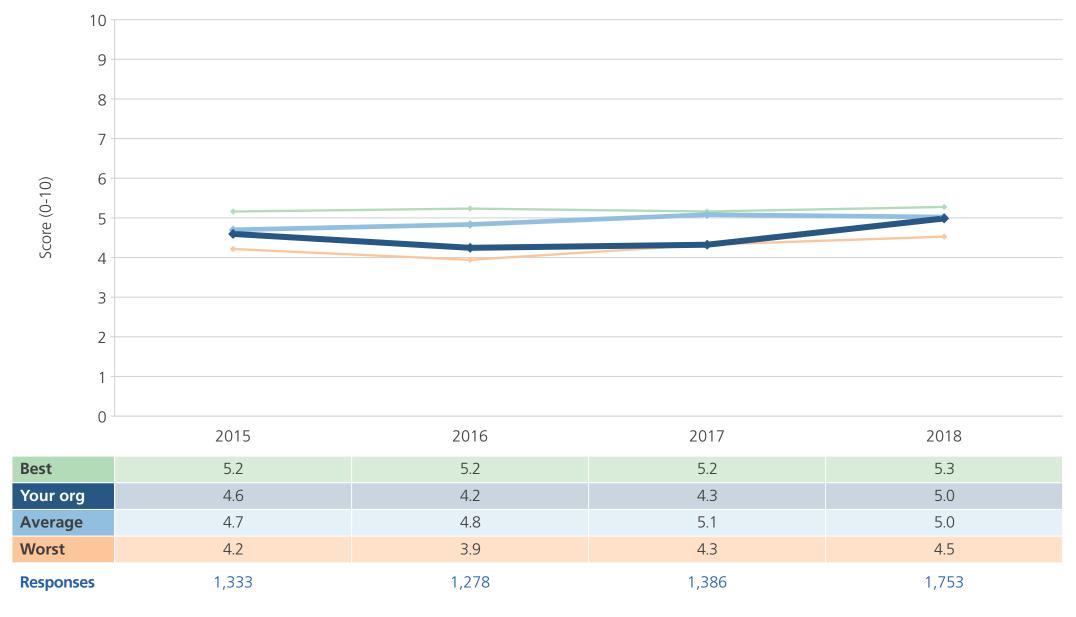






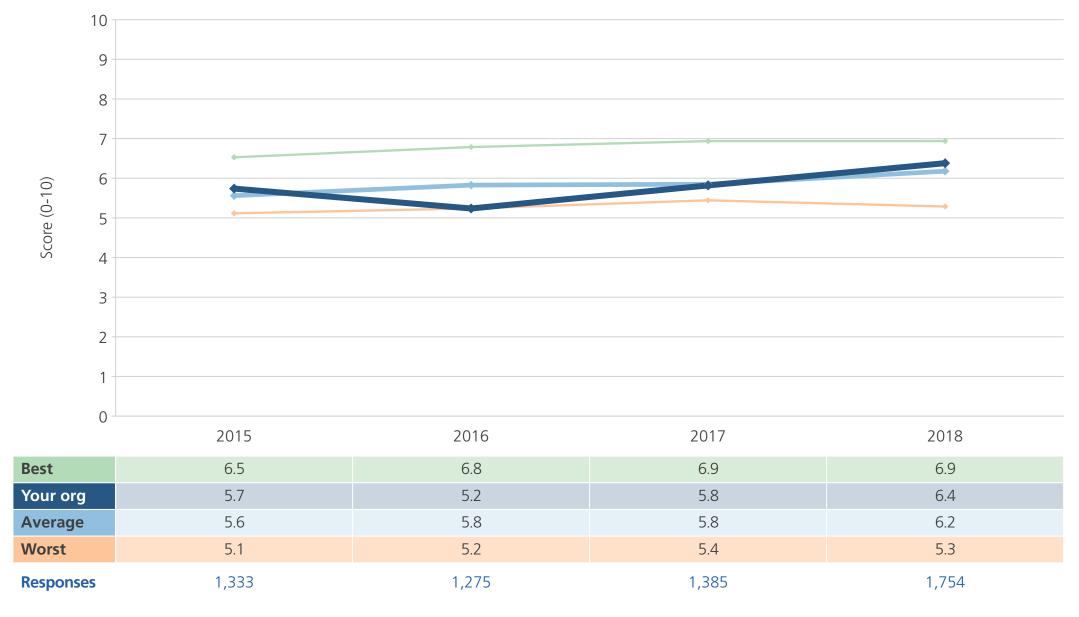






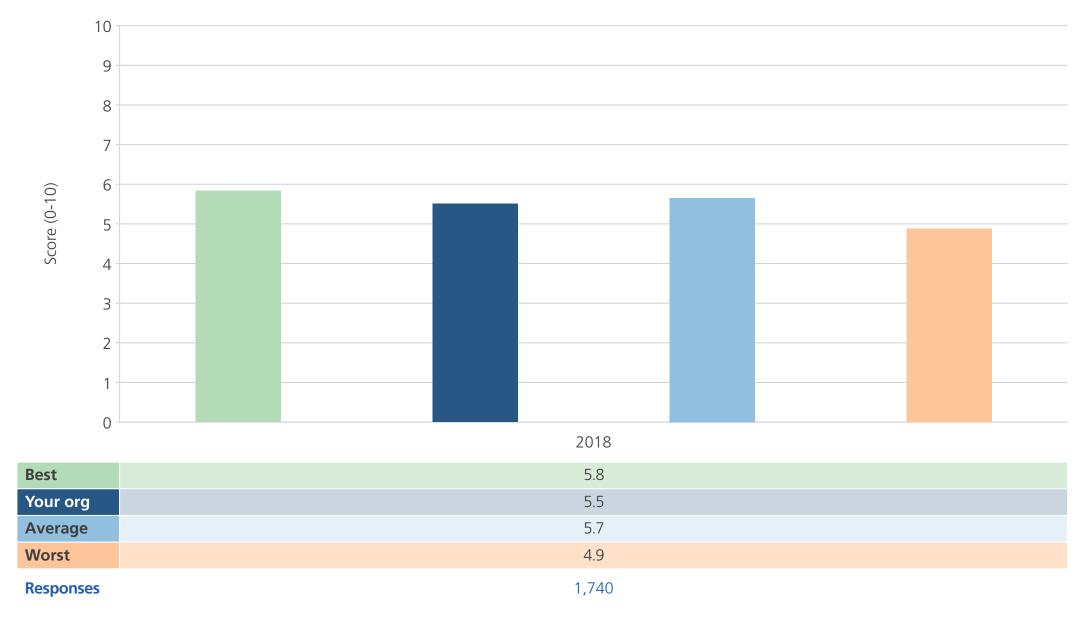






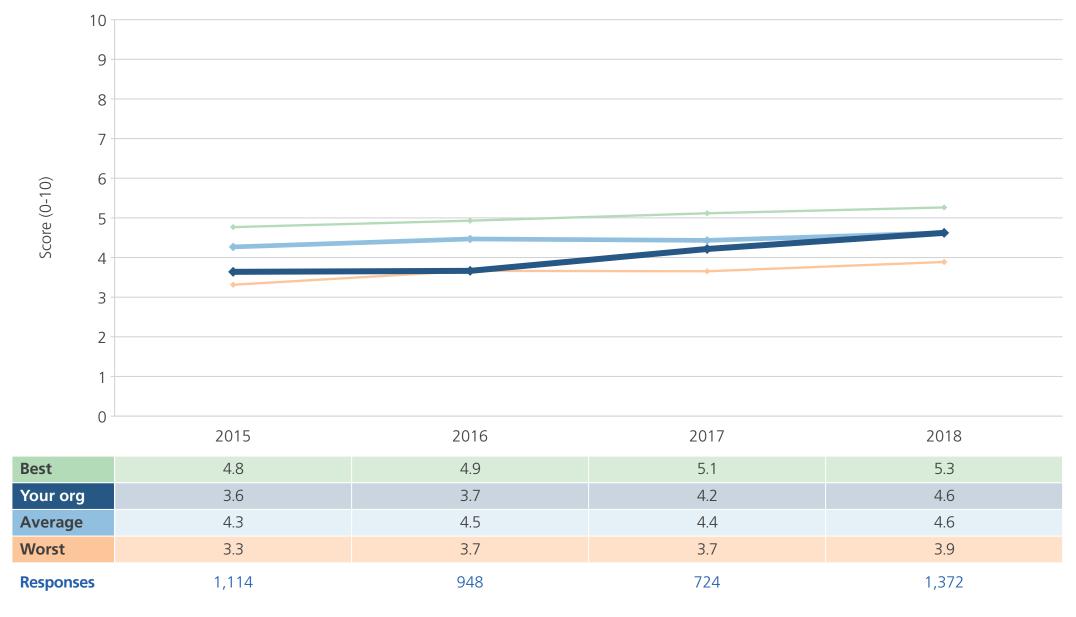






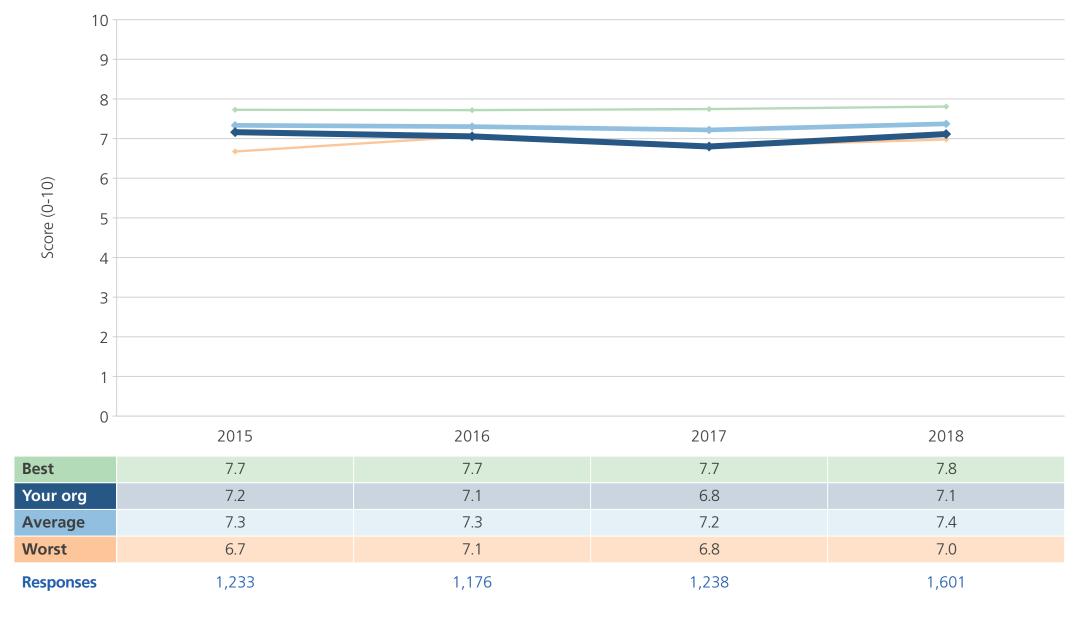






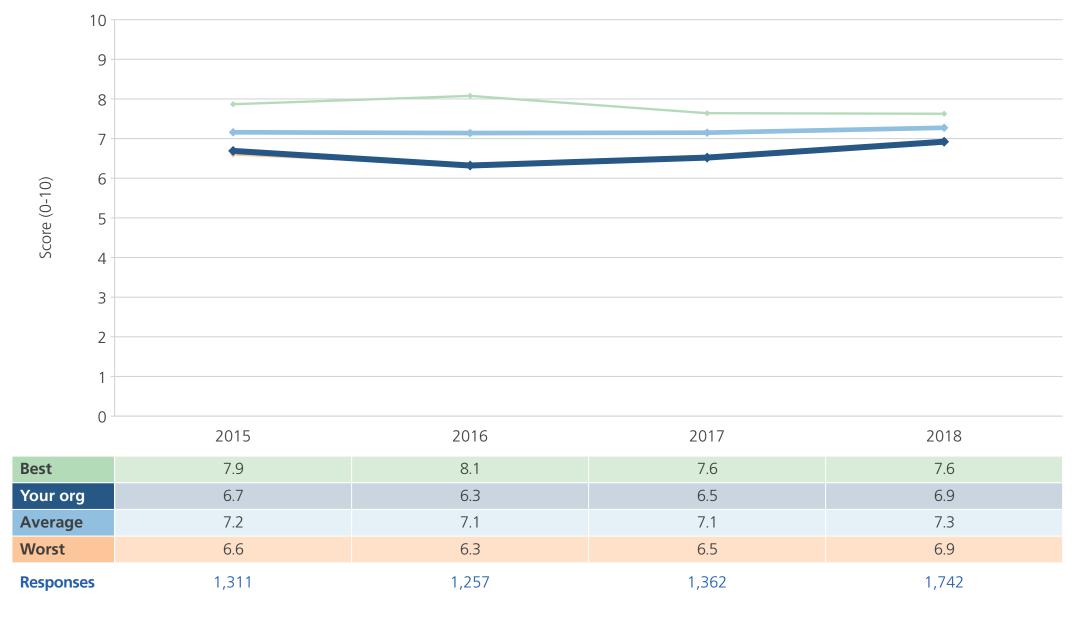






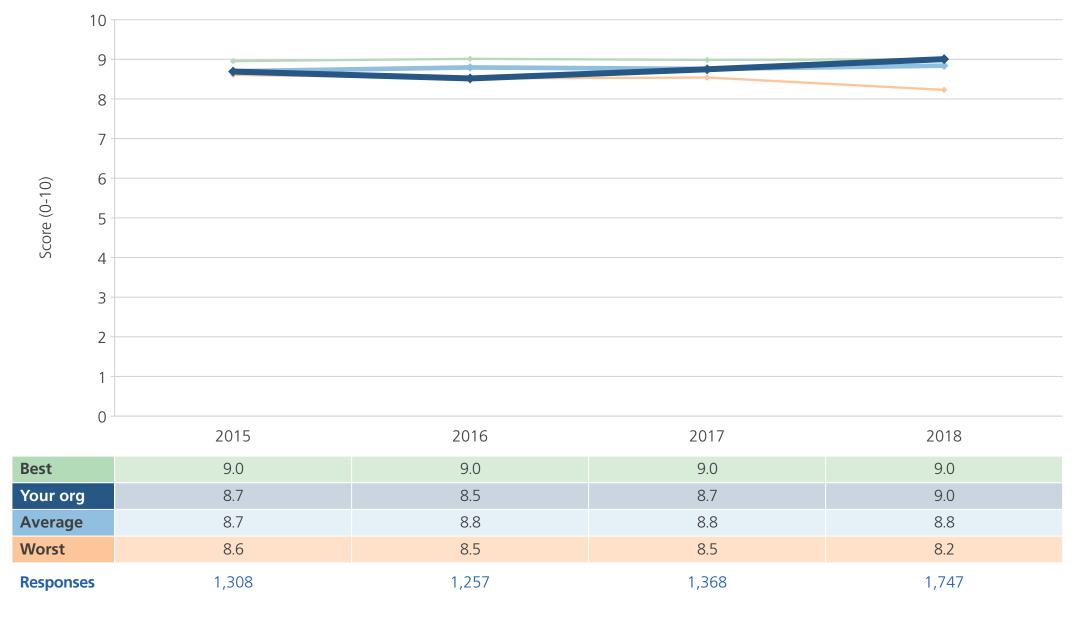






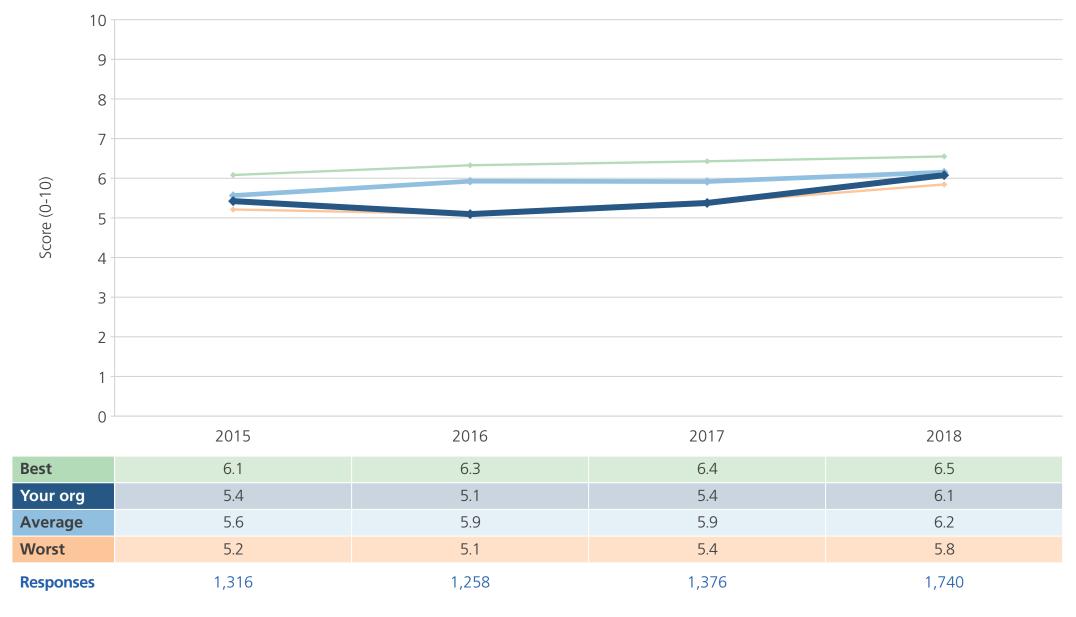






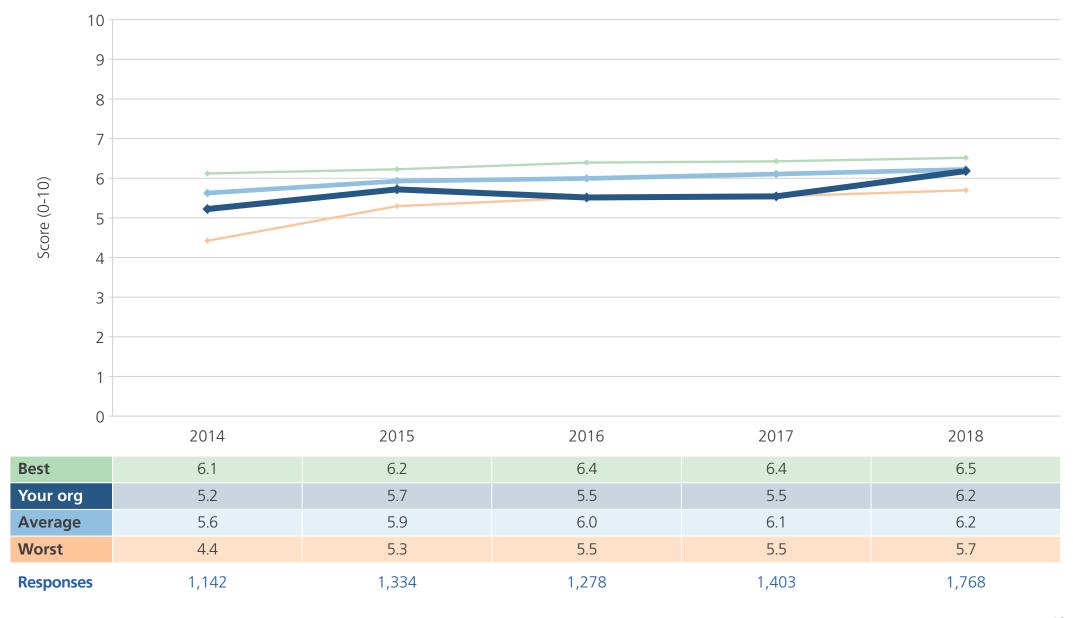














Theme results – Detailed information

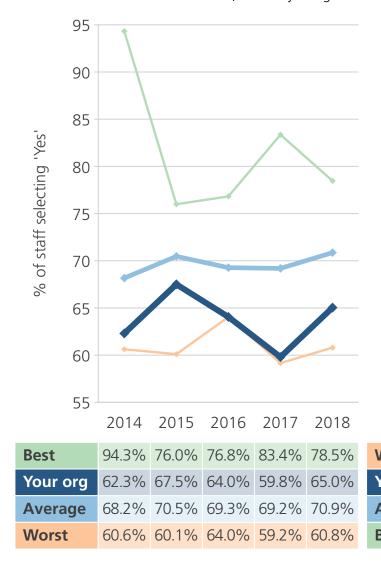
South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results





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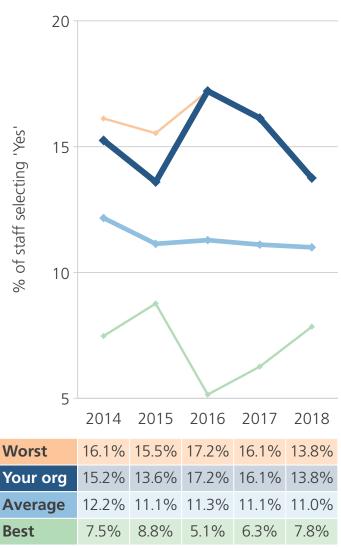
Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?



Q15a
In the last 12 months have you personally experienced discrimination at work from patients / service users, their



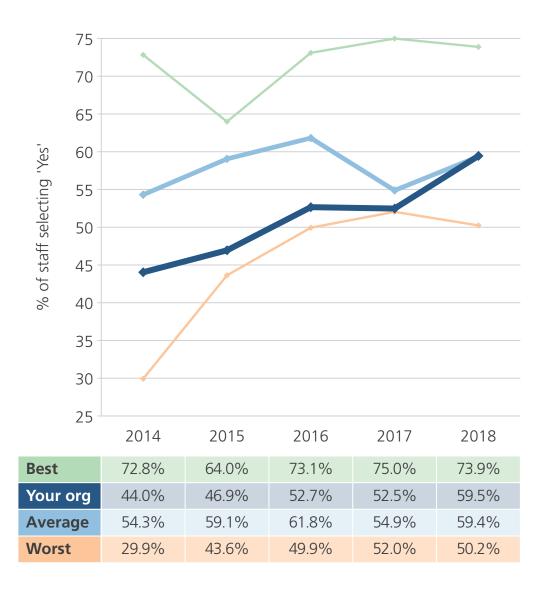
Q15b
In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?







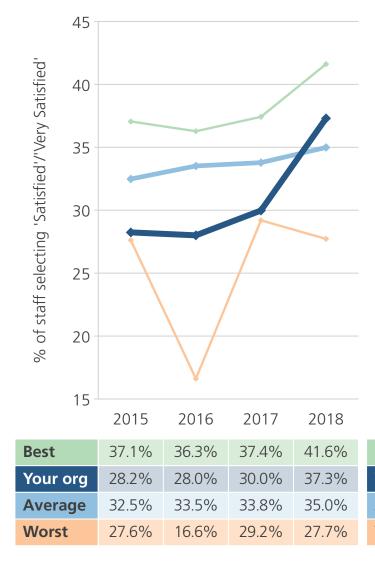
Q28b
Has your employer made adequate adjustment(s) to enable you to carry out your work?



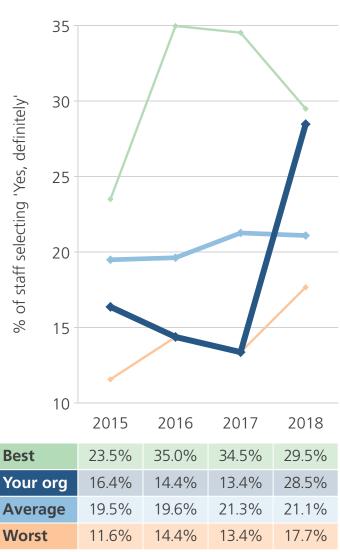




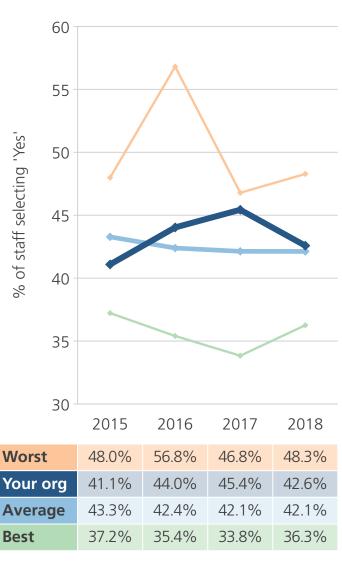
Q5hThe opportunities for flexible working patterns



Q11aDoes your organisation take positive action on health and well-being?



Q11b
In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities?





Best



Q11d

In the last three months have you ever come to work despite not feeling well enough to perform your duties?

Q11c During the last 12 months have you felt unwell as a result of work related stress?

80 65 75 60 % of staff selecting 'Yes' % of staff selecting 'Yes' 70 55 65 50 60 45 55 40 50 2014 2014 2015 2016 2017 2018 2015 2016 2017 2018 Worst 59.6% 57.5% Worst 72.9% 78.7% 69.1% 54.5% 60.3% 59.4% 69.8% 67.5% 53.8% 49.3% 57.9% 59.4% 52.8% Your org 67.4% 66.1% 68.3% 67.3% 63.7% Your org **Average** 51.1% 49.2% 48.4% 48.1% 49.6% **Average** 68.1% 65.6% 65.0% 64.7% 63.9% 40.9% 42.2% 45.2% 41.8% 42.5% 63.0% 59.0% 62.2% 53.8%

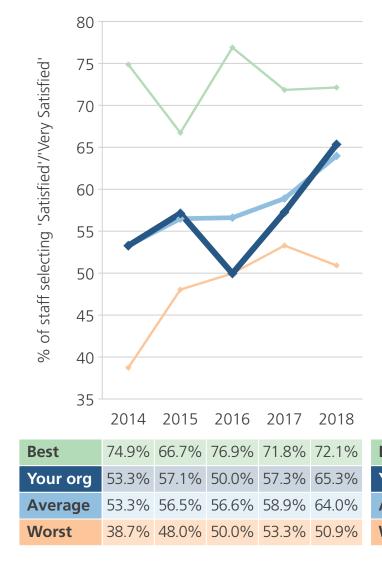
Best

60.4%

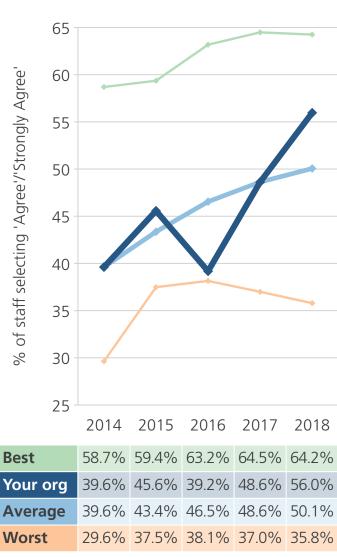




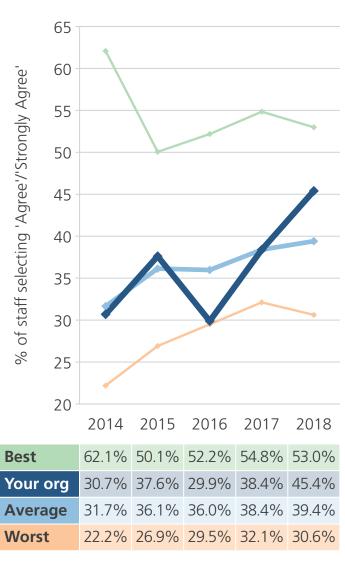
Q5bThe support I get from my immediate manager



Q8cMy immediate manager gives me clear feedback on my work



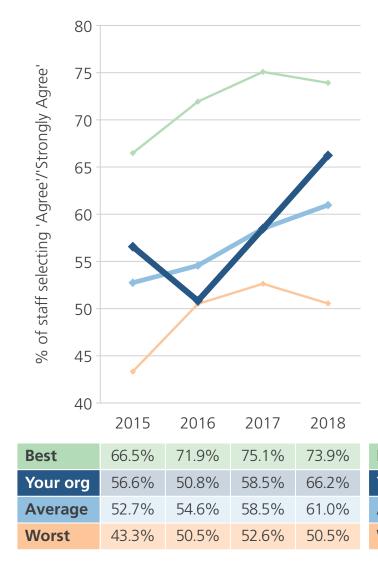
Q8dMy immediate manager asks for my opinion before making decisions that affect my work



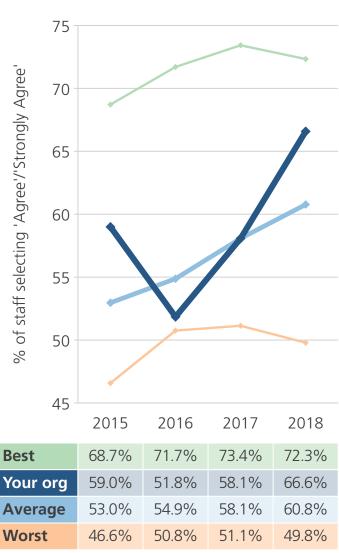




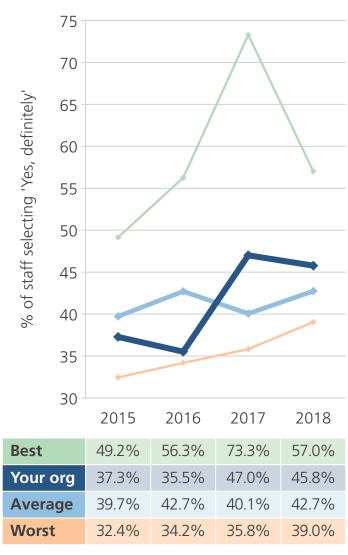
Q8fMy immediate manager takes a positive interest in my health and well-being



Q8gMy immediate manager values my work



Q19gMy manager supported me to receive this training, learning or development



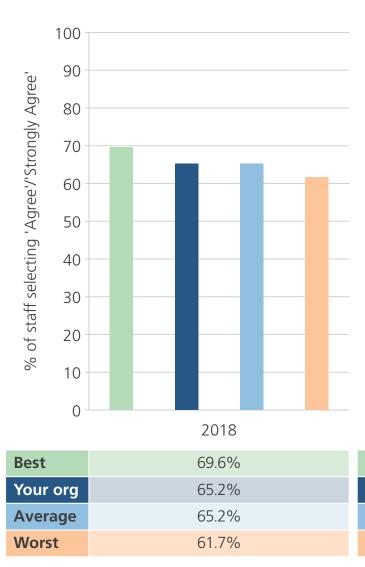




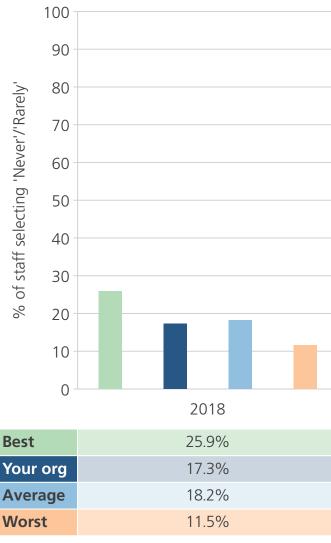
Q4cI am involved in deciding on changes introduced that affect my work area / team / department

50 % of staff selecting 'Agree'/'Strongly Agree' 45 40 35 30 25 20 15 2015 2016 2017 2014 2018 45.8% 33.9% 37.6% 36.6% 43.2% **Best** 22.8% 25.8% 24.0% 23.8% 35.5% Your org **Average** 26.0% 28.0% 28.8% 25.7% 29.3% 17.3% 20.1% 24.0% 23.6% 22.9% Worst

Q4jI receive the respect I deserve from my colleagues at work

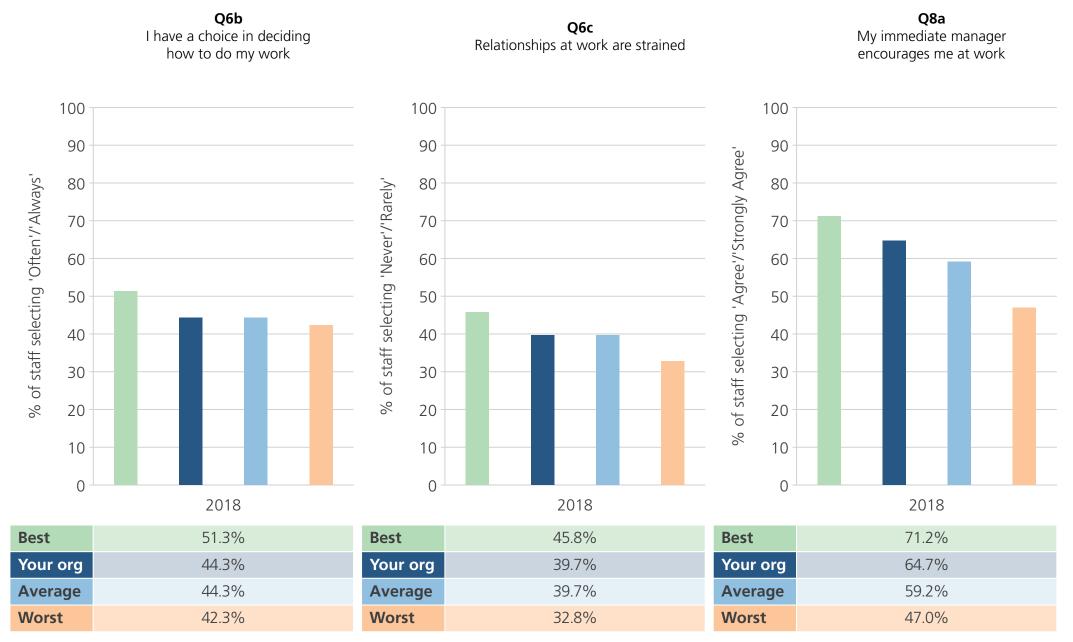


Q6aI have unrealistic time pressures



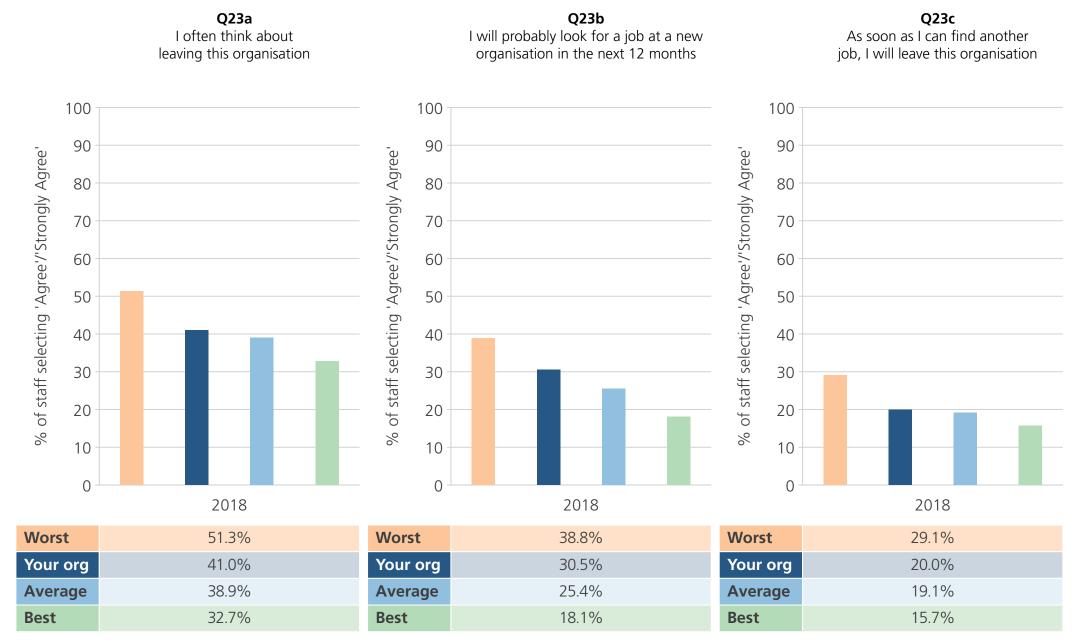
















Q19bIt helped me to improve how I do my job



Q19cIt helped me agree clear objectives for my work



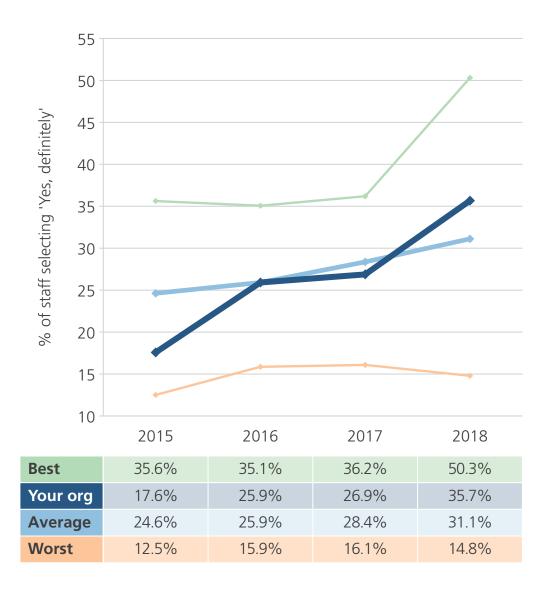
Q19dIt left me feeling that my work is valued by my organisation







Q19eThe values of my organisation were discussed as part of the appraisal process



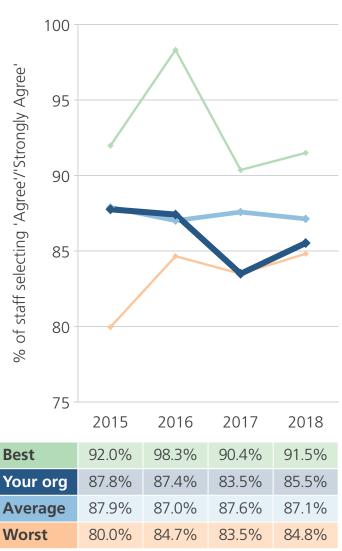




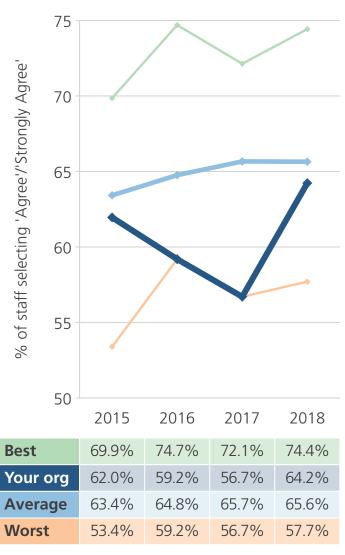
Q7aI am satisfied with the quality of care I give to patients / service users



Q7bI feel that my role makes a difference to patients / service users



Q7c I am able to deliver the care I aspire to

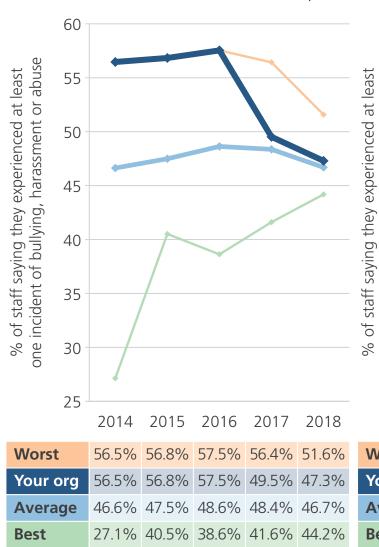






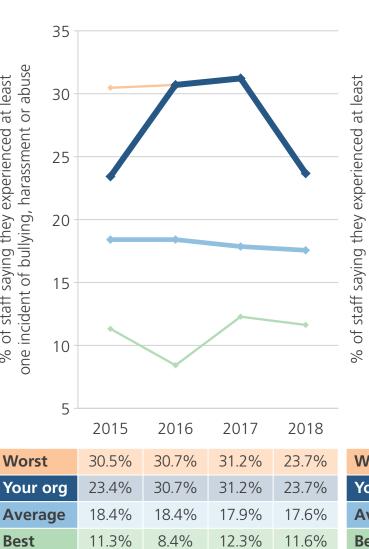
O13a

In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from patients / service users, their relatives or other members of the public?



Q13b

In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from managers?



Q13c
In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from other colleagues?

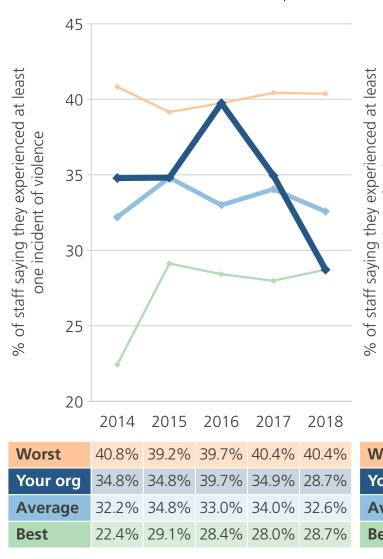




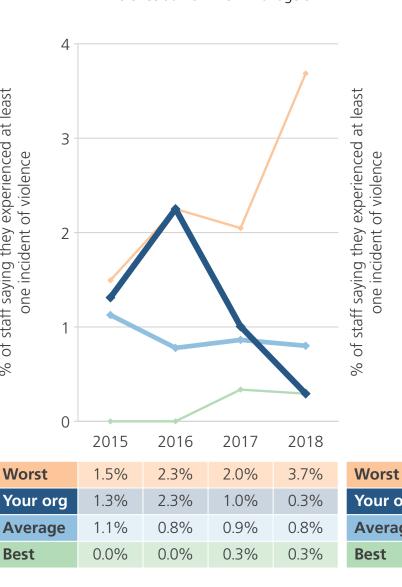


O12a

In the last 12 months how many times have you personally experienced physical violence at work from patients / service users, their relatives or other members of the public?



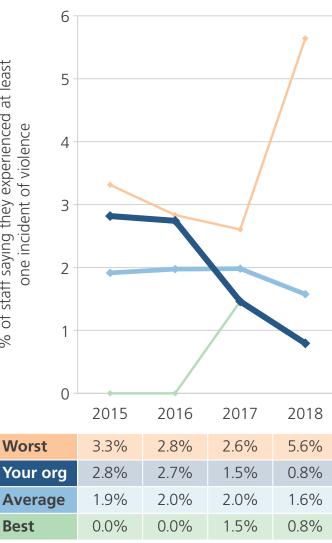
Q12b In the last 12 months how many times have you personally experienced physical violence at work from managers?



one incident of violence

Best

Q12c In the last 12 months how many times have you personally experienced physical violence at work from other colleagues?







Q17aMy organisation treats staff who are involved in an error, near miss or incident fairly



Q17cWhen errors, near misses or incidents are reported, my organisation takes action to ensure that they do not happen again



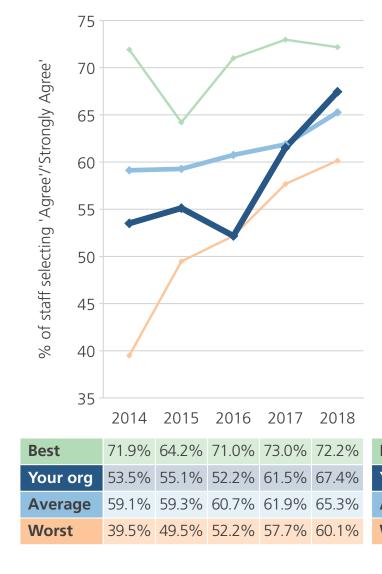
Q17dWe are given feedback about changes made in response to reported errors, near misses and incidents



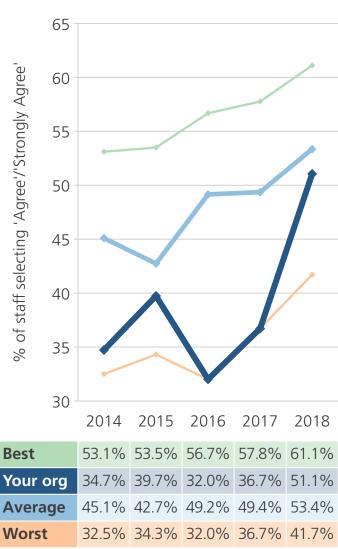




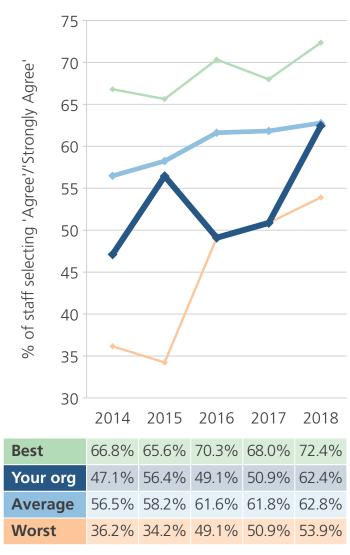
Q18bI would feel secure raising concerns about unsafe clinical practice



Q18c
I am confident that my organisation would address my concern



Q21bMy organisation acts on concerns raised by patients / service users



Q2b

I am enthusiastic about my job



Average

Worst

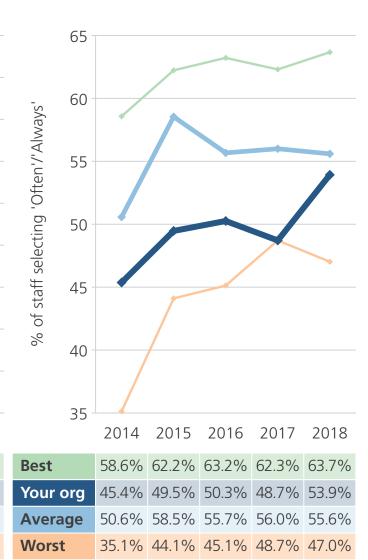


Q2a I look forward to going to work 60 55 % of staff selecting 'Often'/'Always' 50 45 40 35 30 2015 2016 2014 2017 2018 48.8% 56.3% 55.3% 57.2% 59.8% **Best** 40.2% 46.8% 41.6% 44.9% 53.6% Your org

43.5% 52.3% 52.8% 52.2% 53.9%

30.3% 41.5% 41.6% 44.9% 48.6%

85 80 % of staff selecting 'Often'/'Always' 75 70 65 60 55 50 45 40 2015 2014 2016 2017 2018 71.6% 74.7% 72.4% 82.5% 74.9% **Best** 54.9% 63.5% 62.8% 63.1% 69.8% Your org **Average** 58.5% 69.6% 67.8% 67.6% 69.1% 43.4% 55.7% 62.8% 63.1% 62.7% Worst



Q2c

Time passes quickly when I am working

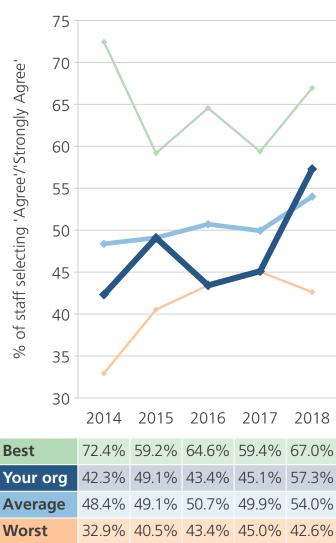




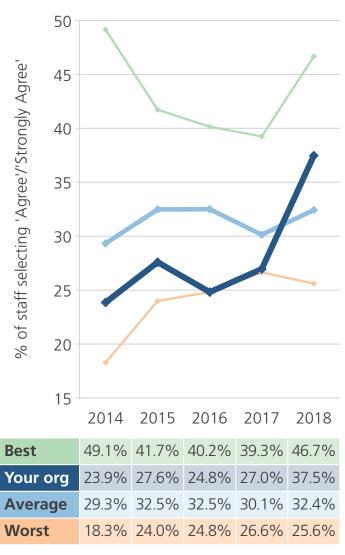
Q4aThere are frequent opportunities for me to show initiative in my role



Q4bI am able to make suggestions to improve the work of my team / department



Q4dI am able to make improvements happen in my area of work





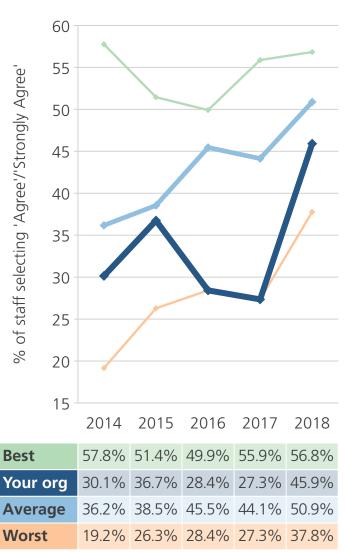


NHS England

Q21aCare of patients / service users is my organisation's top priority



Q21cI would recommend my organisation as a place to work



Q21dIf a friend or relative needed treatment I would be happy with the standard of care provided by this organisation



Survey Coordination Centre



Question results

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results

Survey Coordination Centre

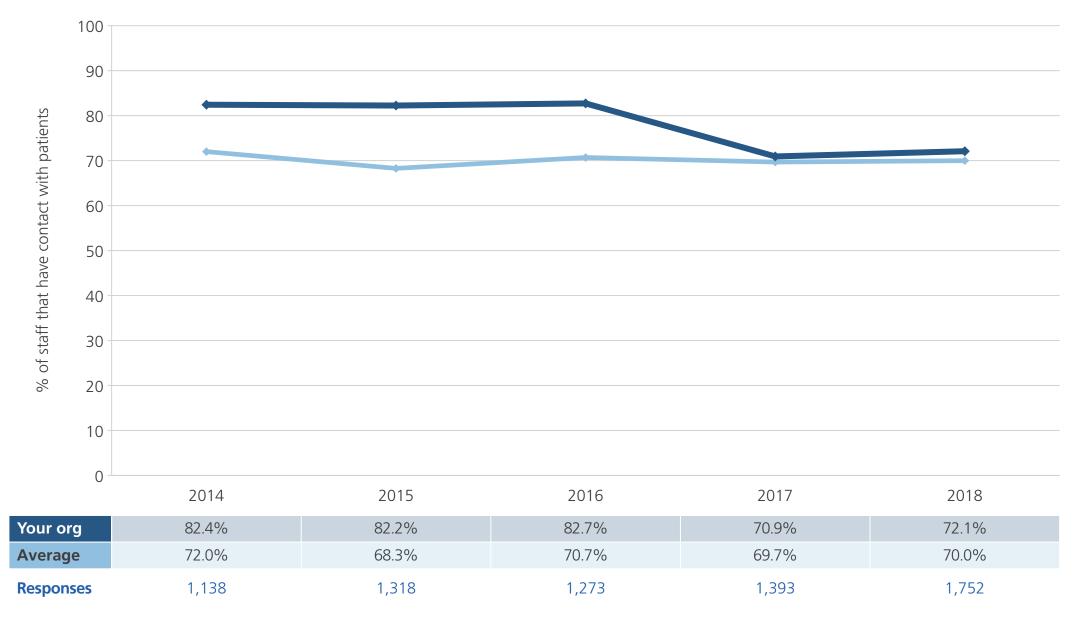


Question results – Your job

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results

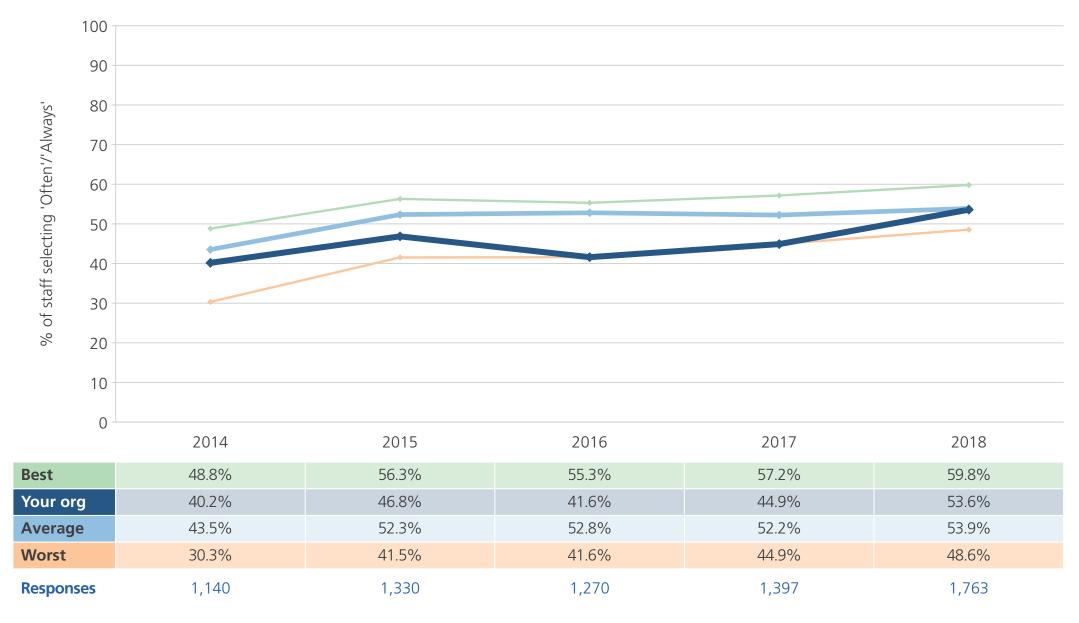






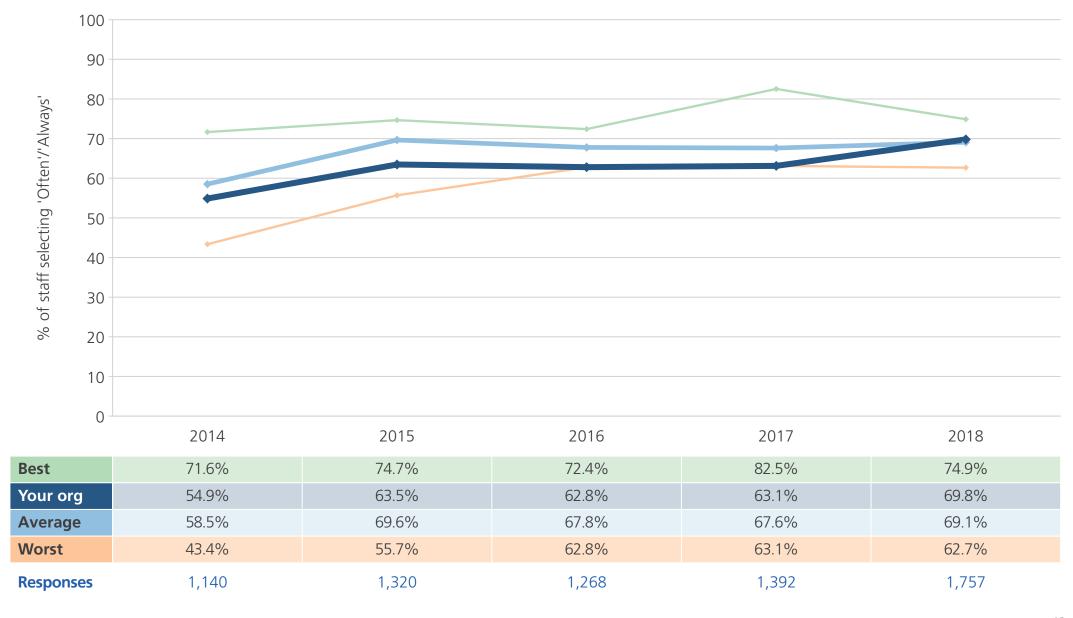






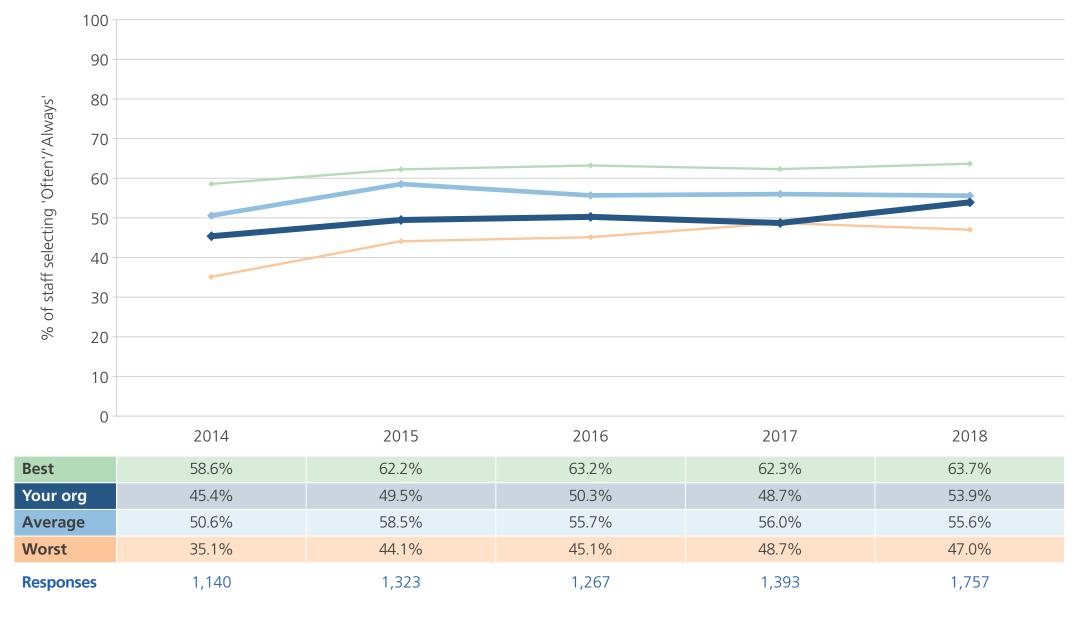






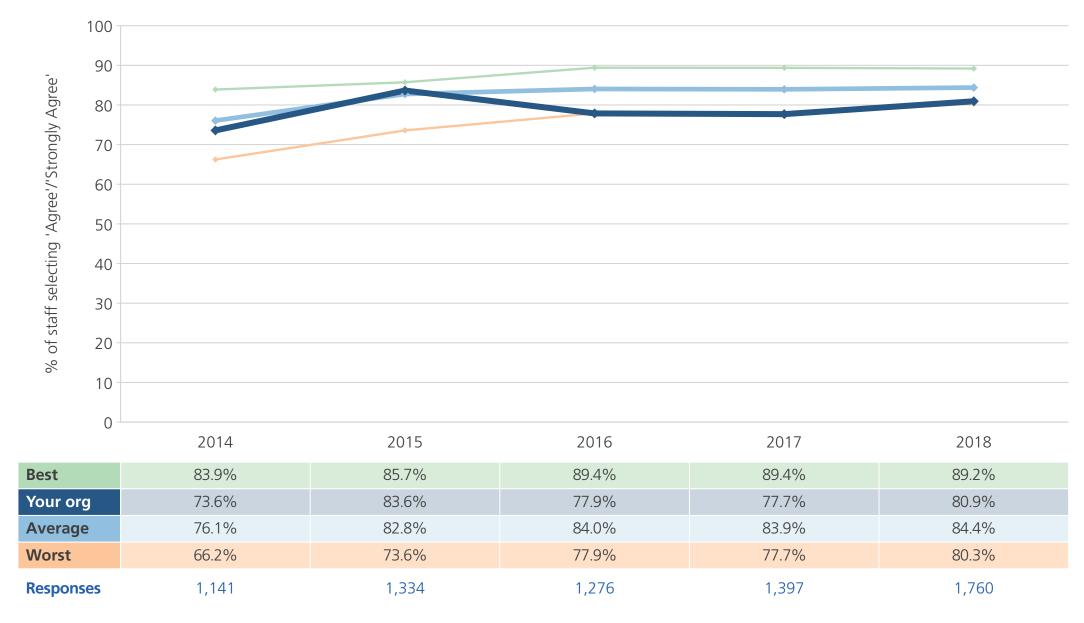






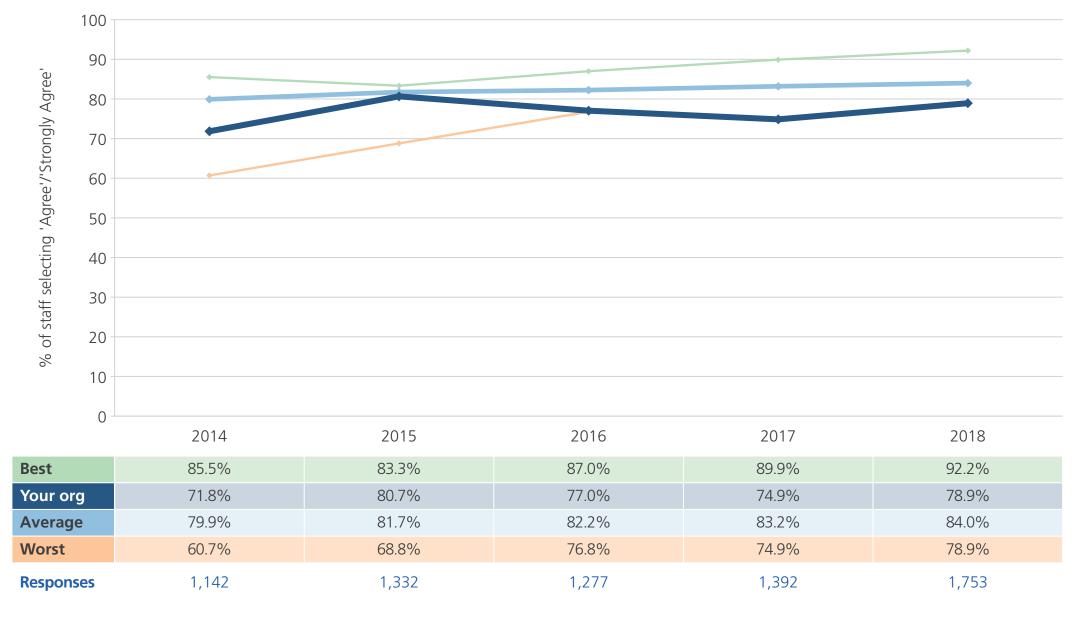


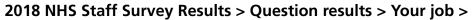








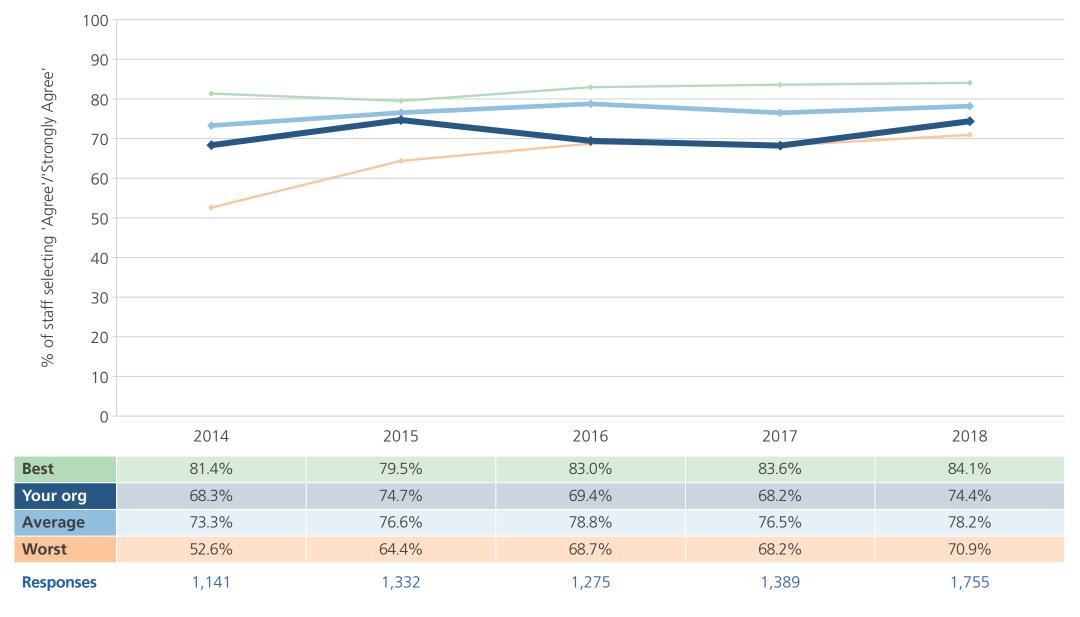






Q3c > I am able to do my job to a standard I am personally pleased with

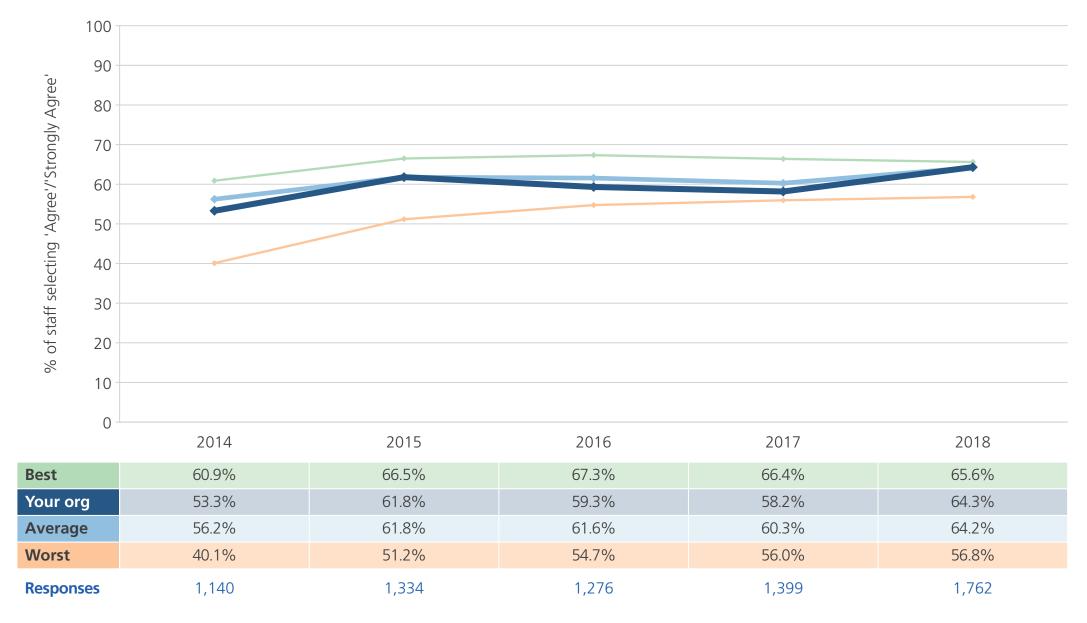






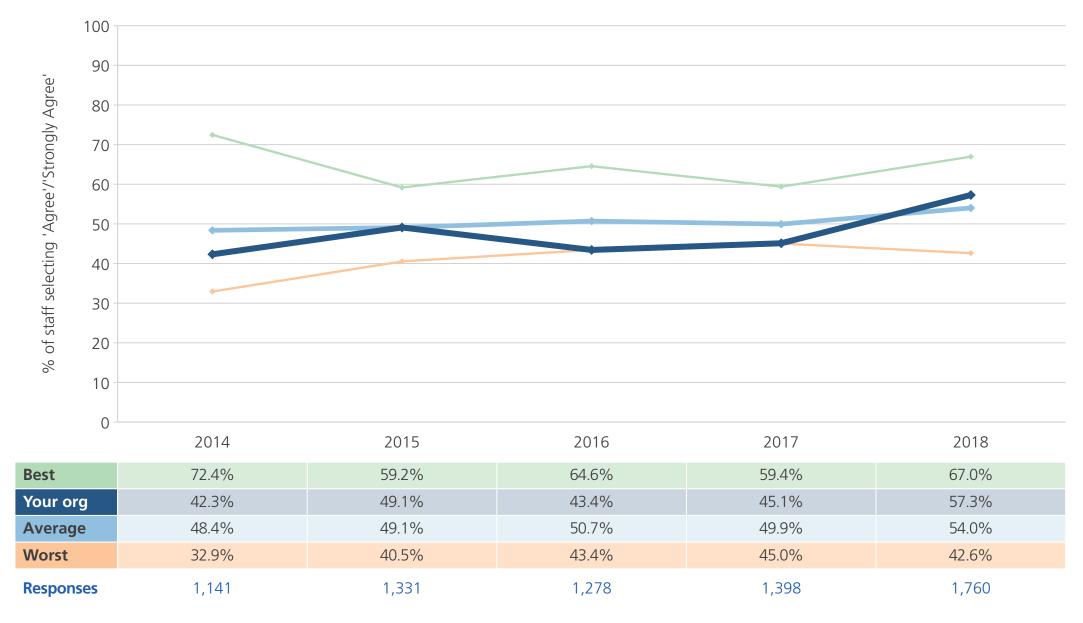
> There are frequent opportunities for me to show initiative in my role





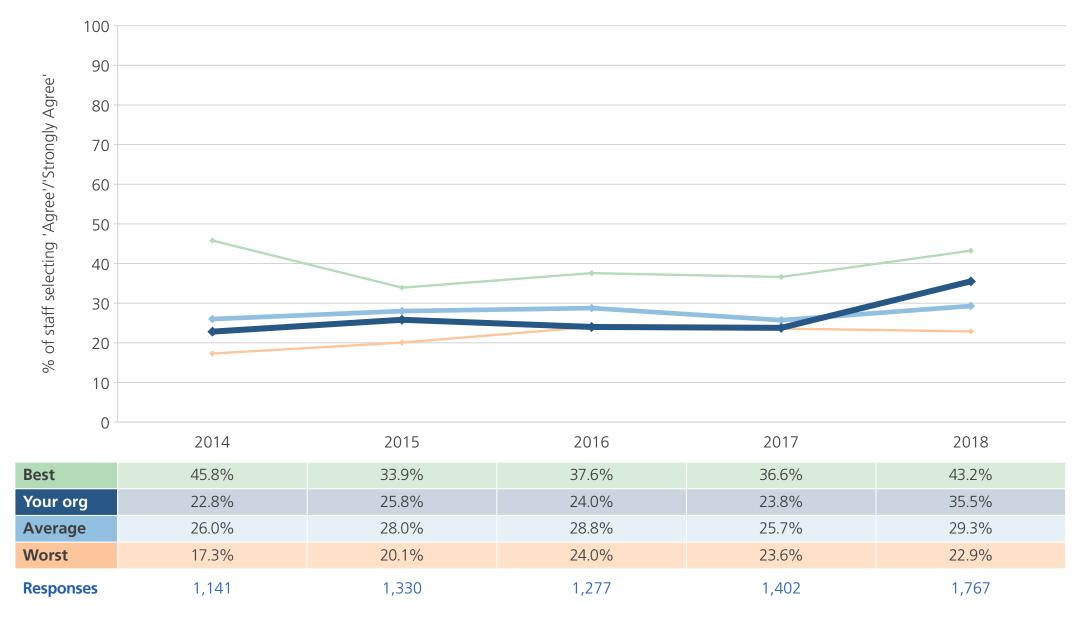








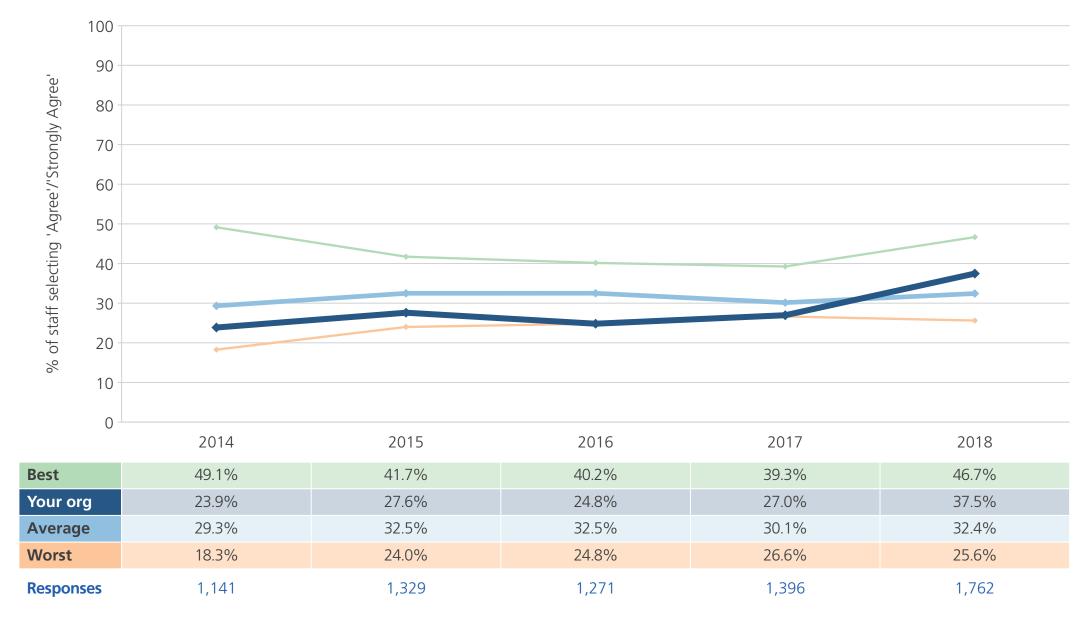


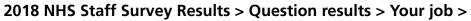








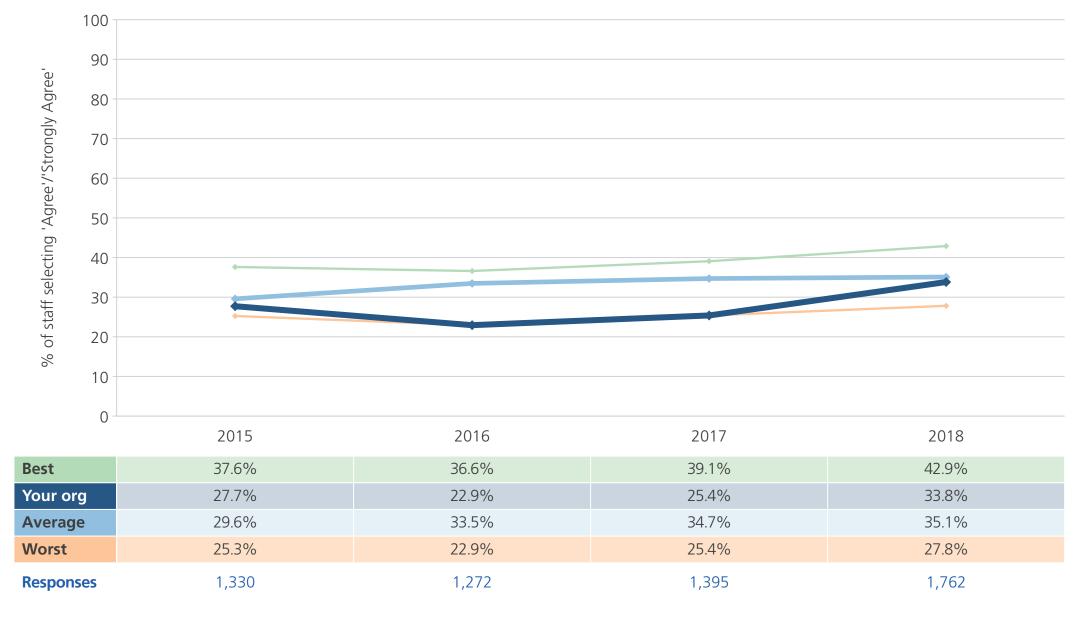






Q4e > I am able to meet all the conflicting demands on my time at work

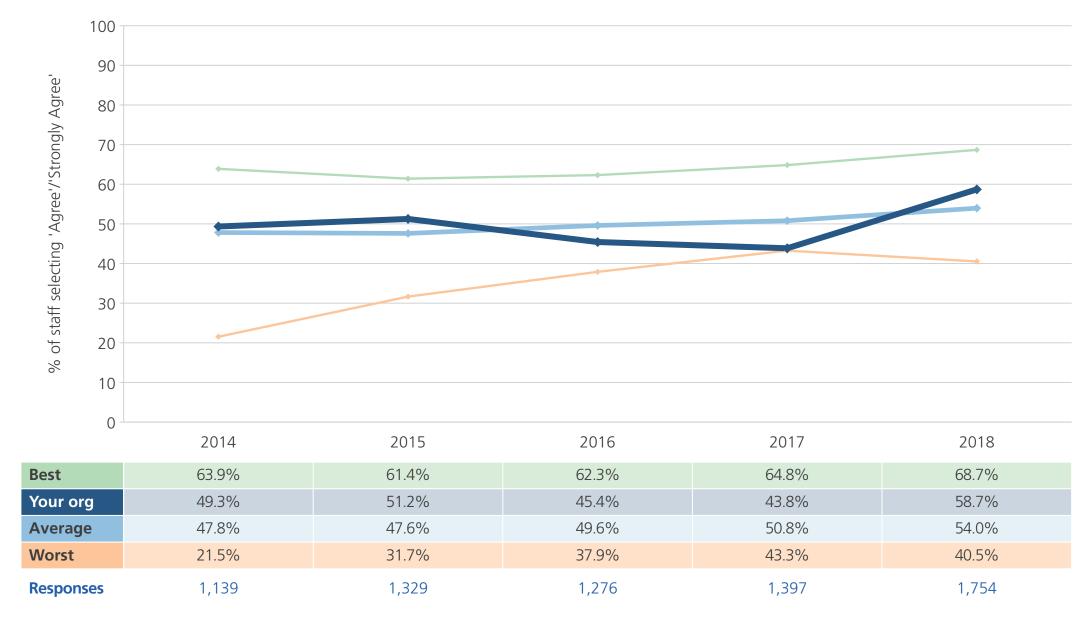






> I have adequate materials, supplies and equipment to do my work

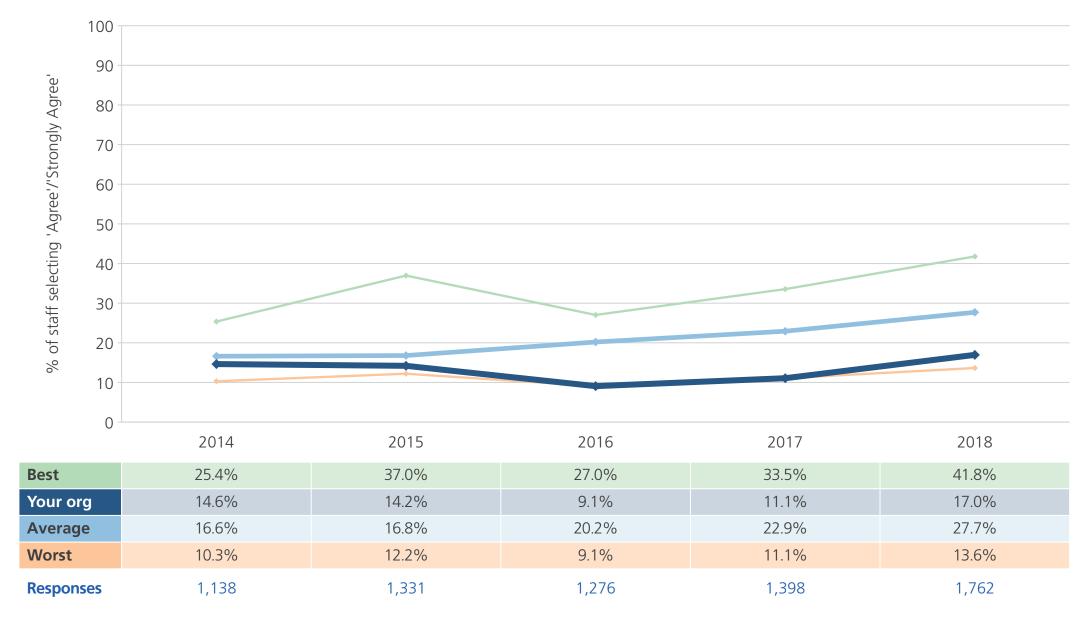






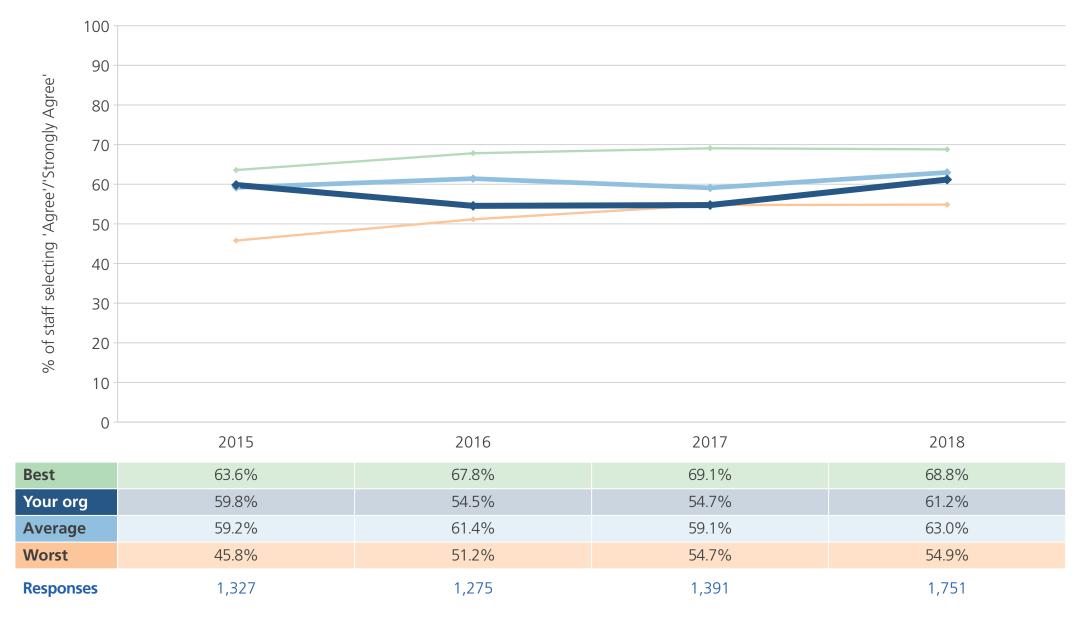
> There are enough staff at this organisation for me to do my job properly







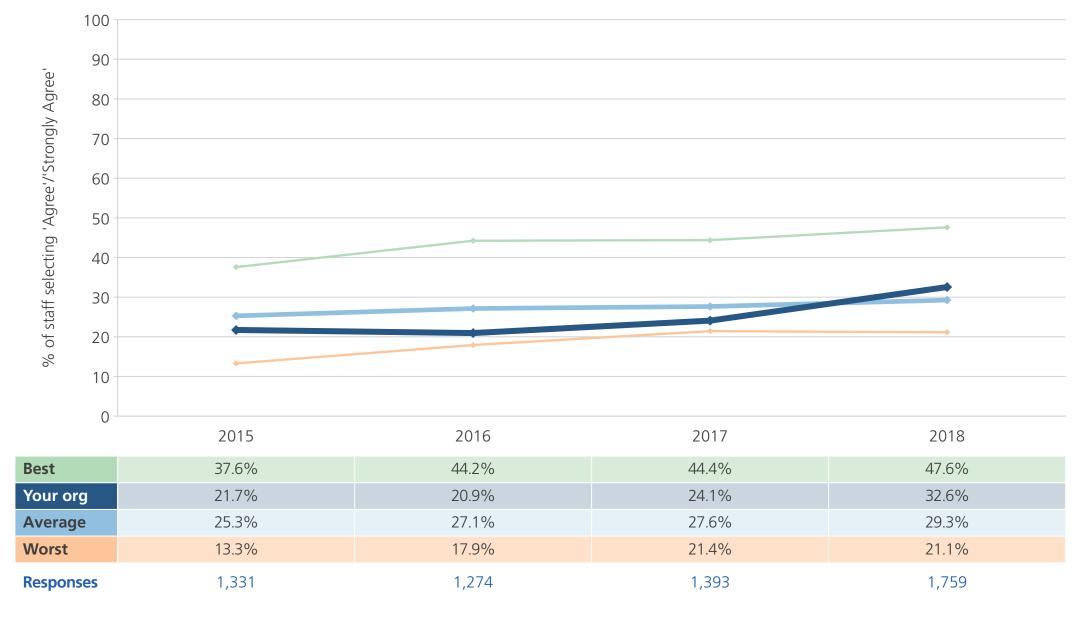






> The team I work in often meets to discuss the team's effectiveness

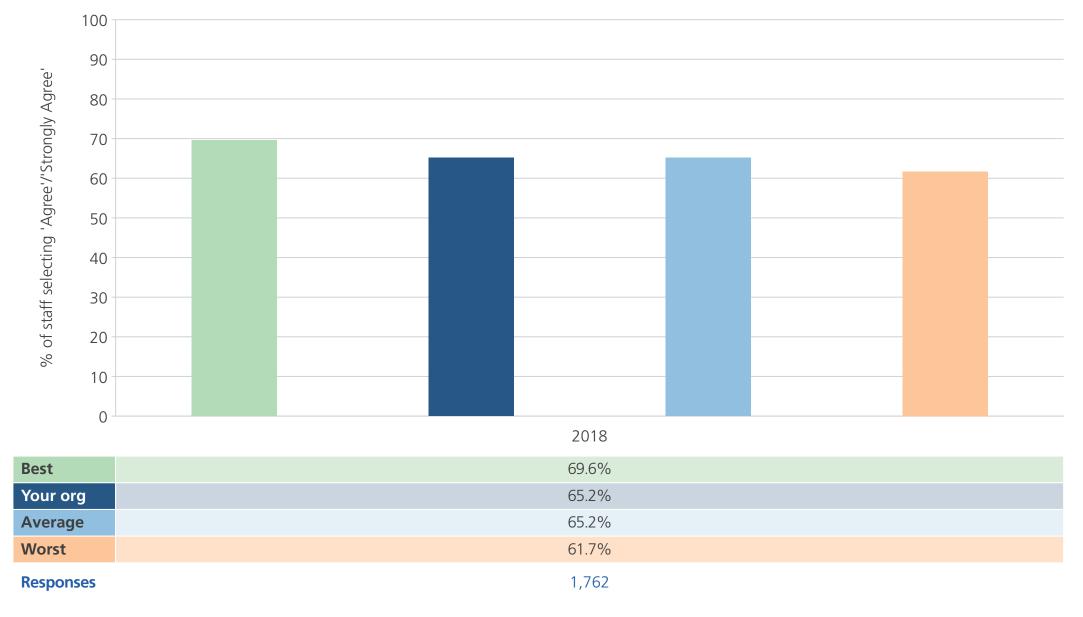






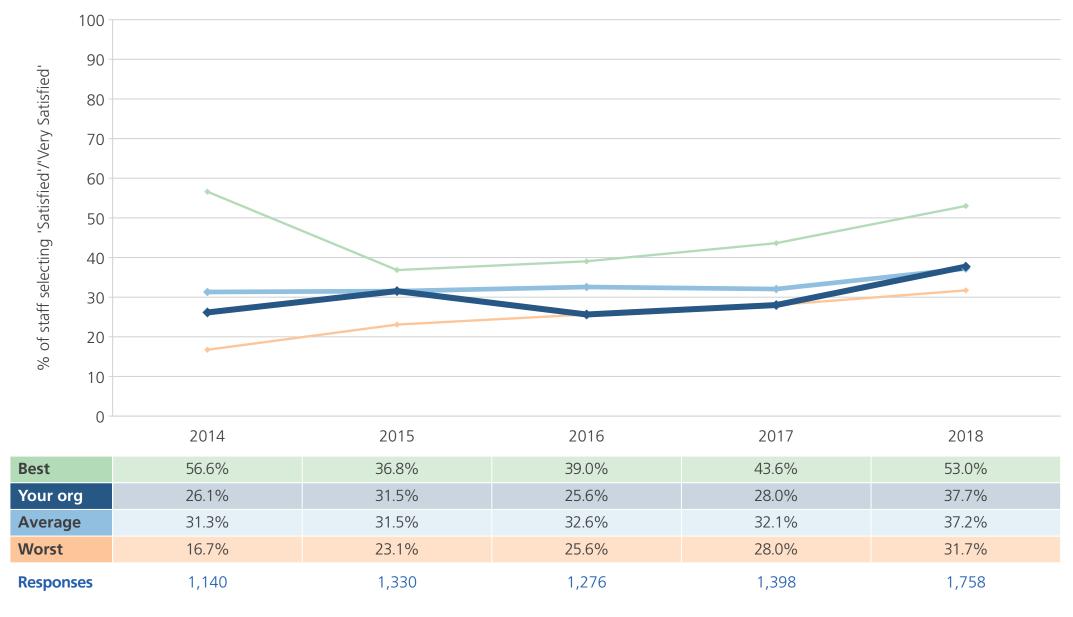
> Q4j > I receive the respect I deserve from my colleagues at work





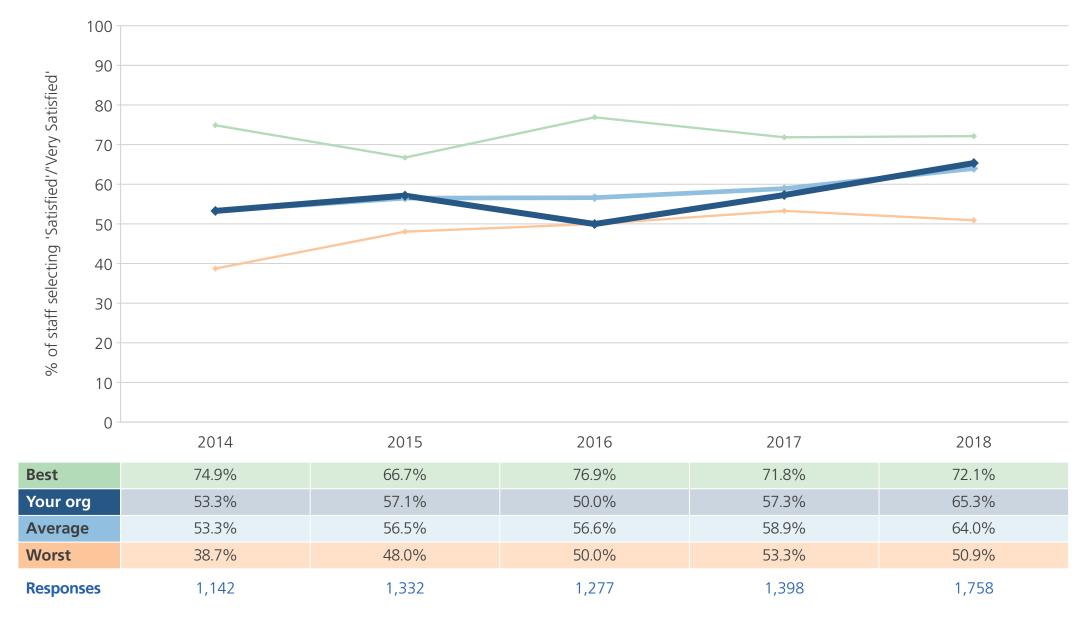








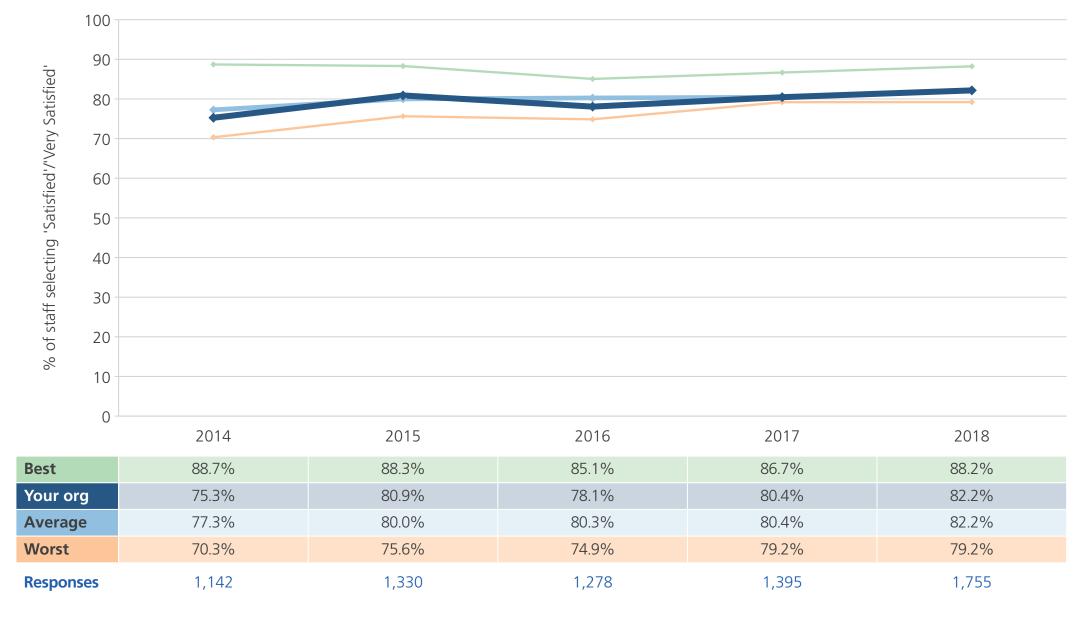






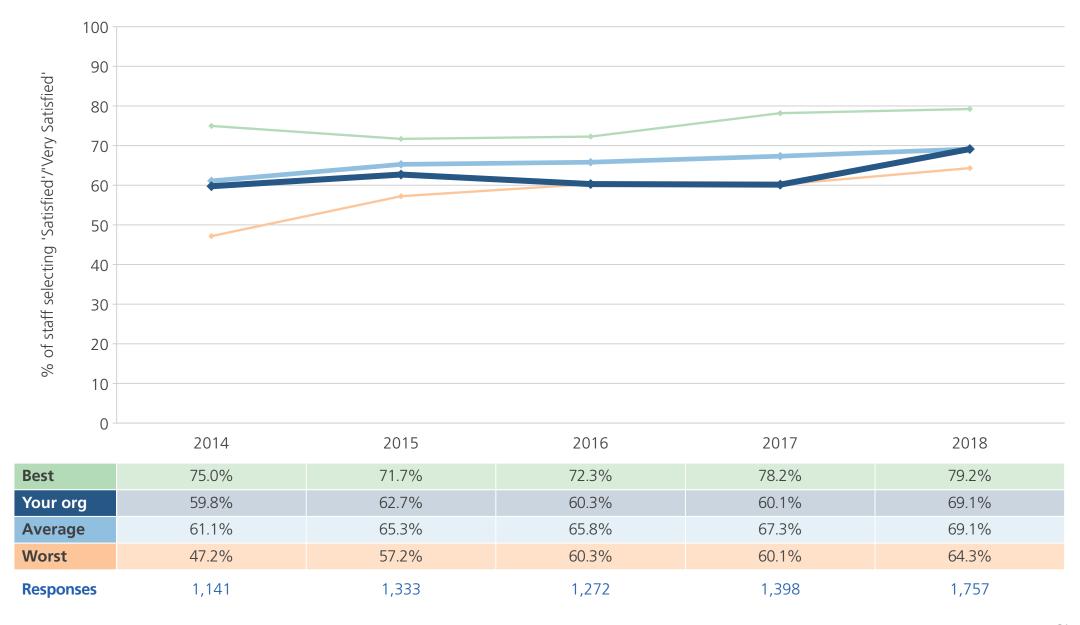
job > Q5c > The support I get from my work colleagues





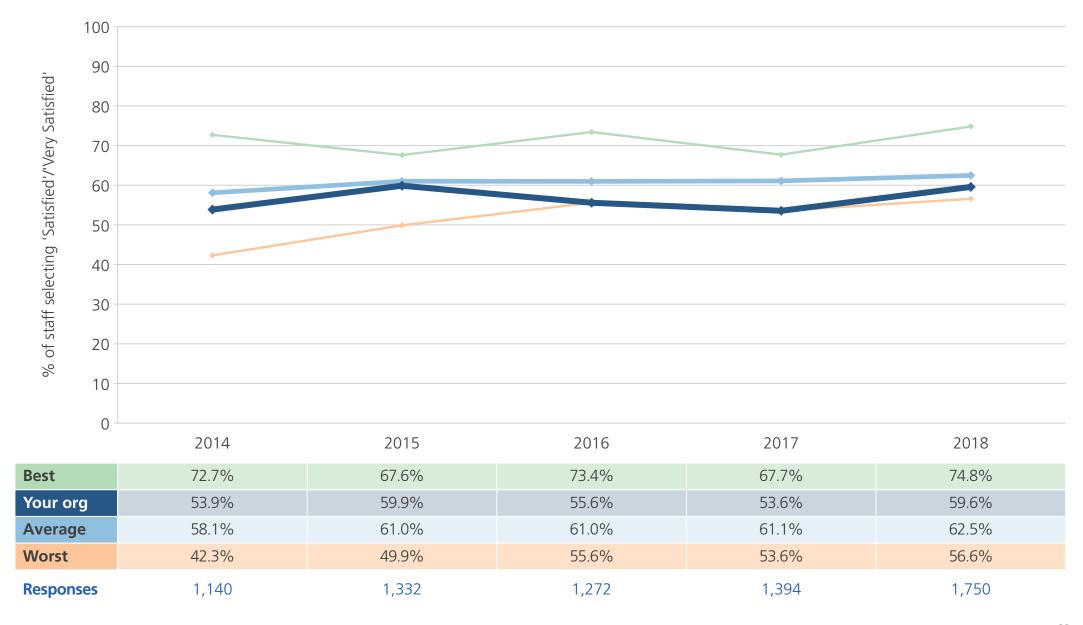








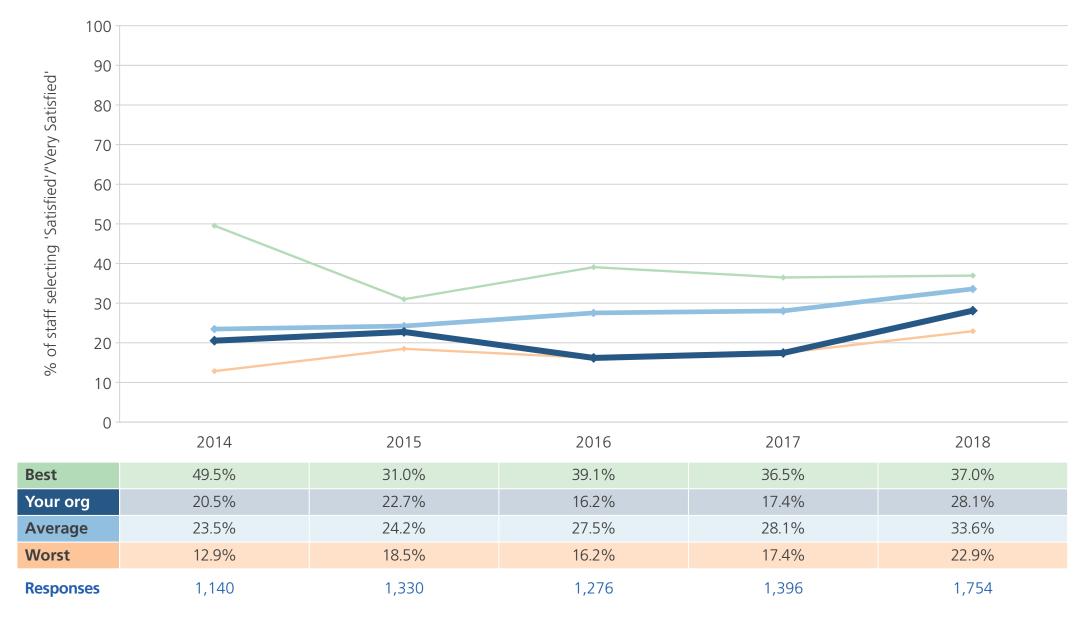






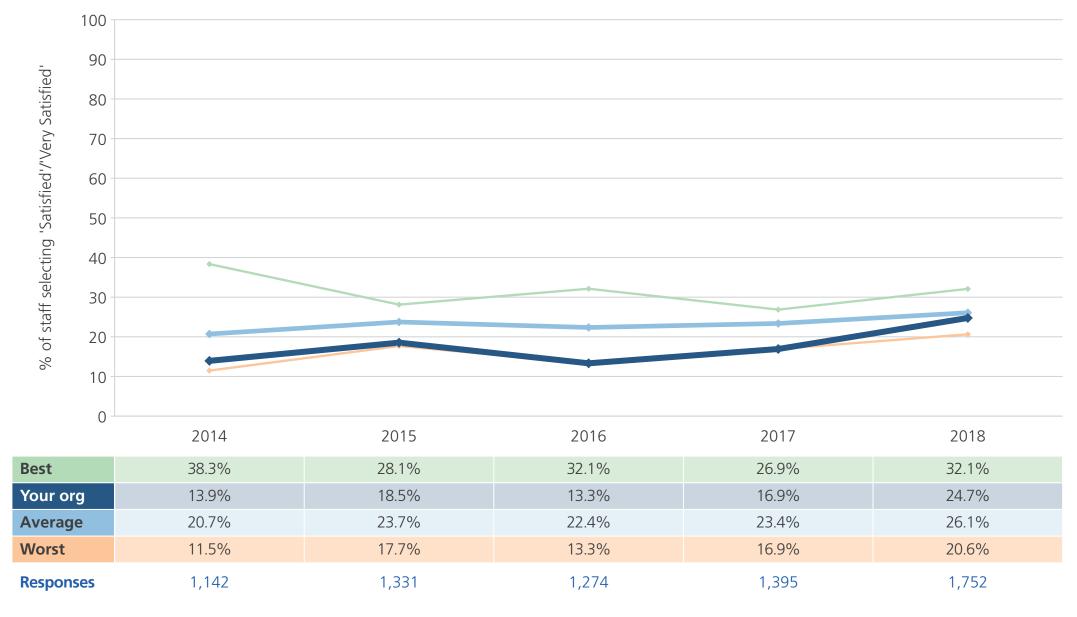






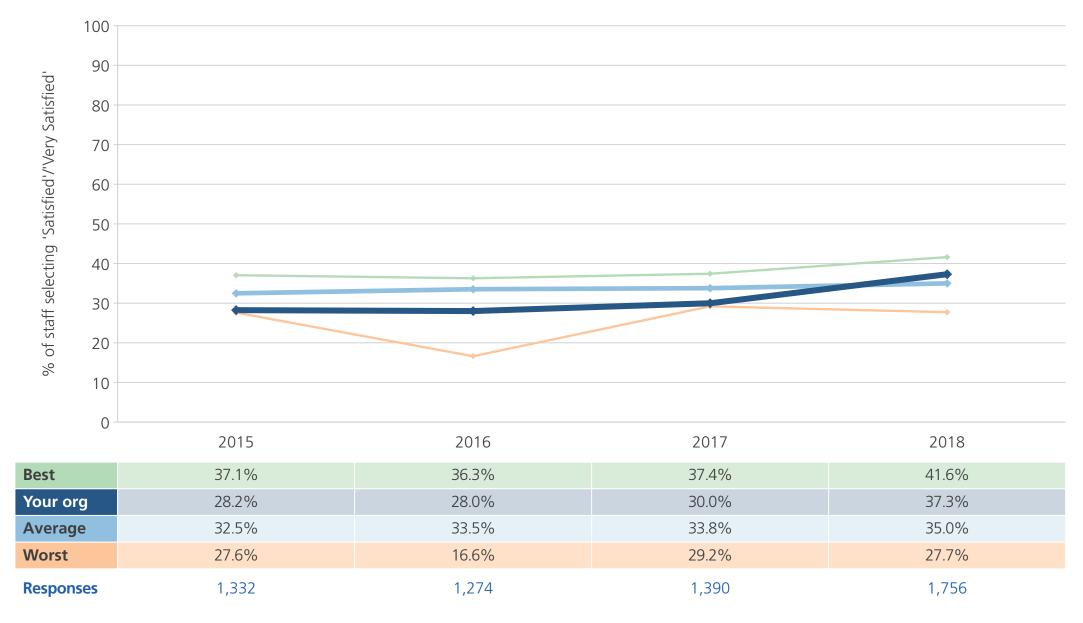






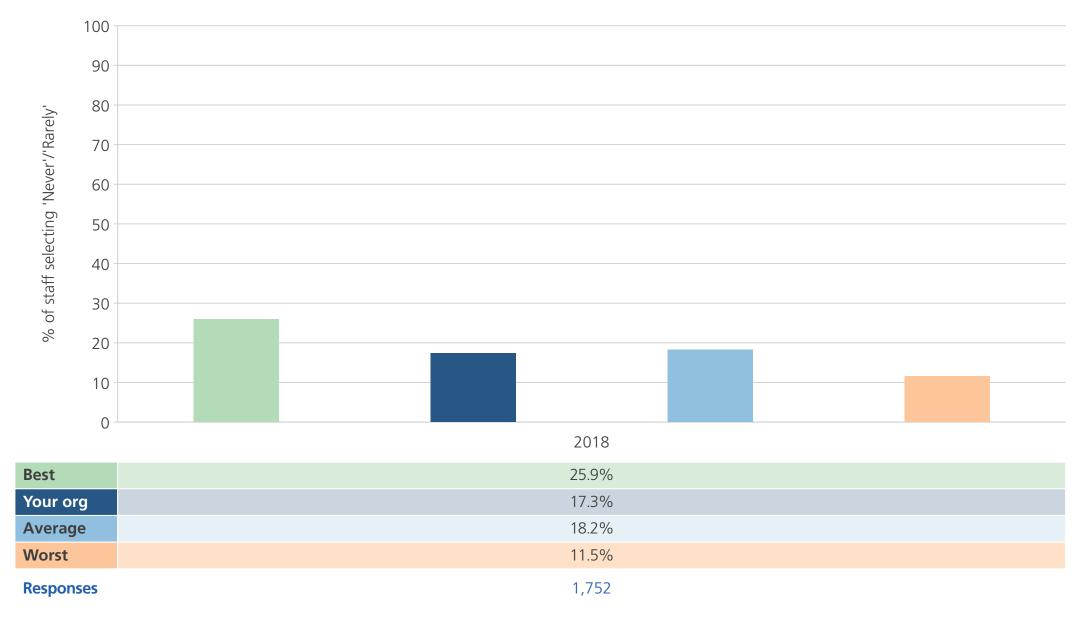






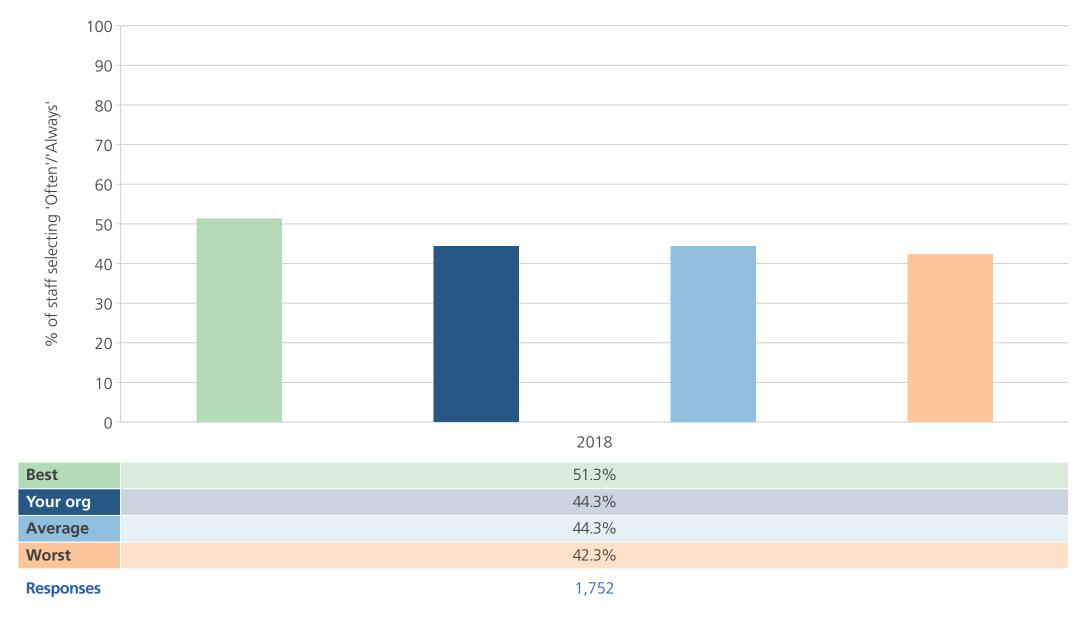






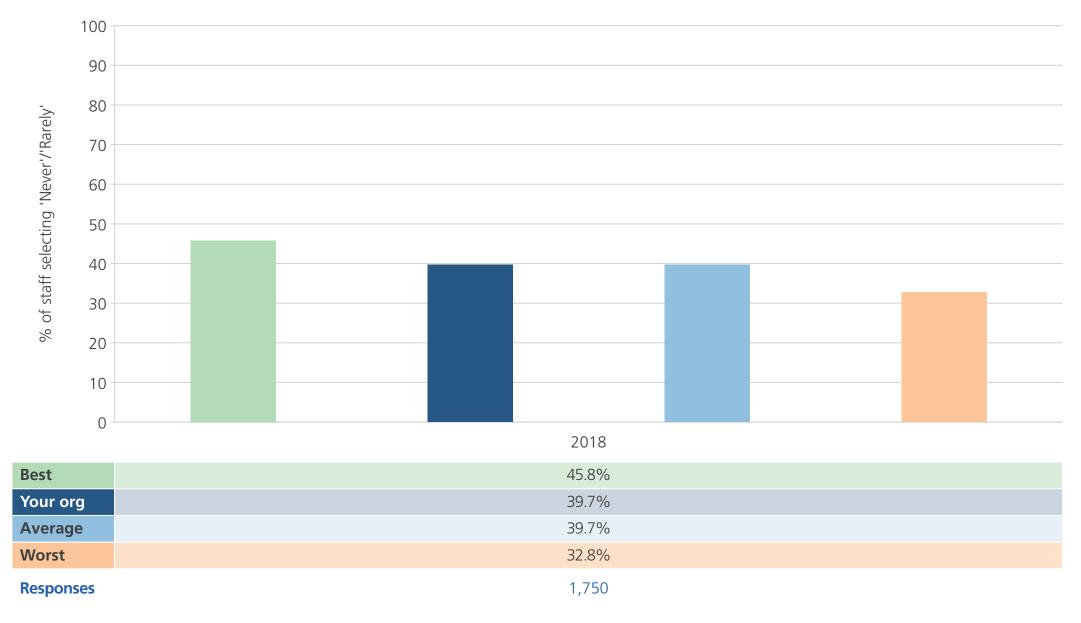








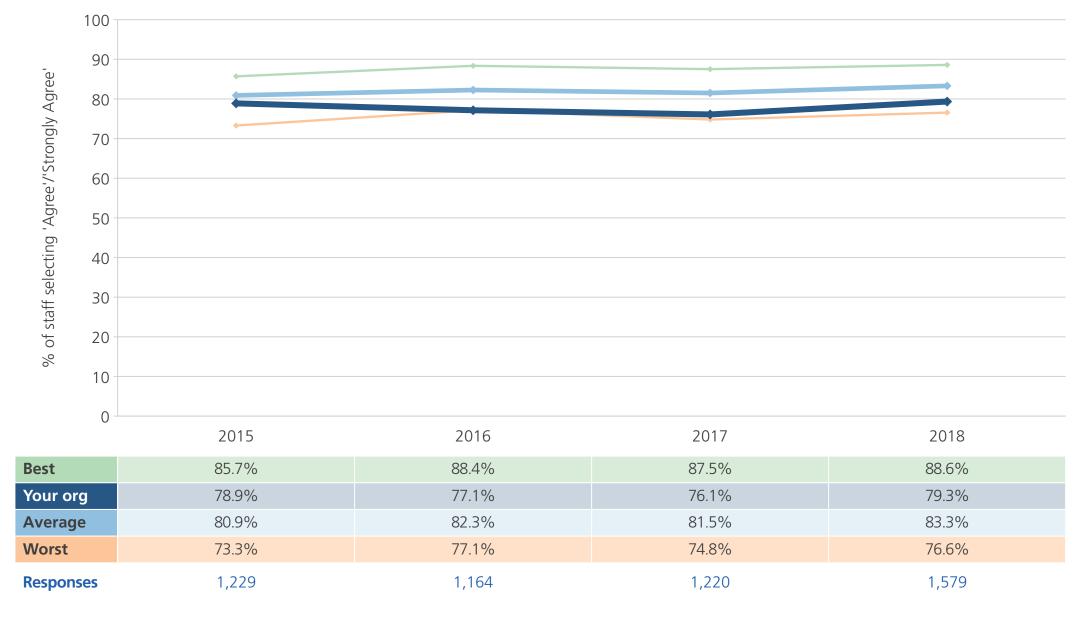


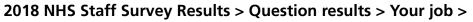




> I am satisfied with the quality of care I give to patients / service users



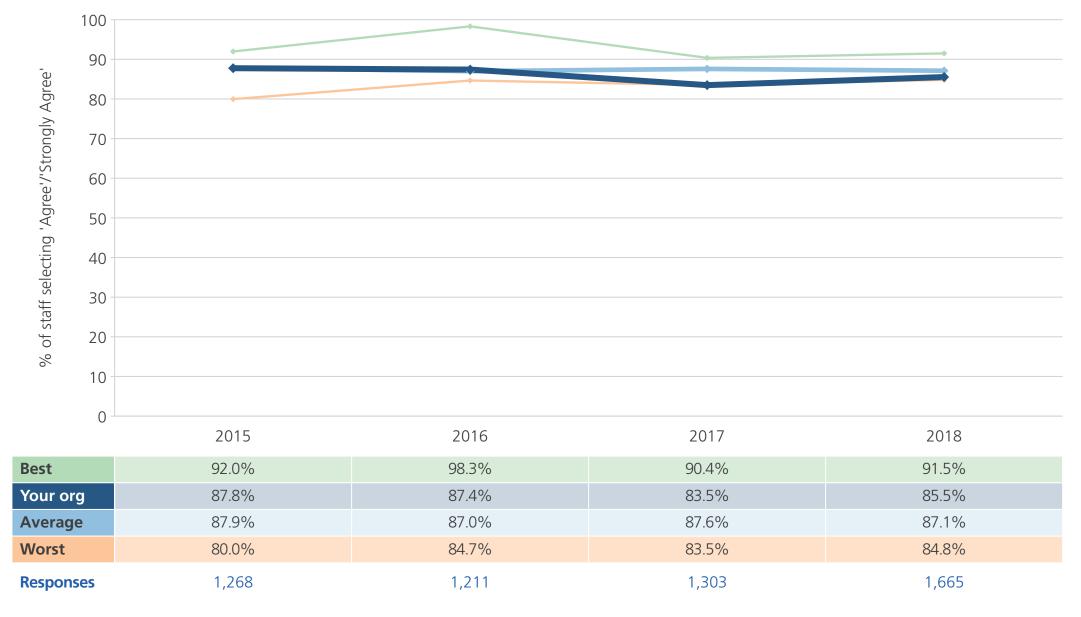






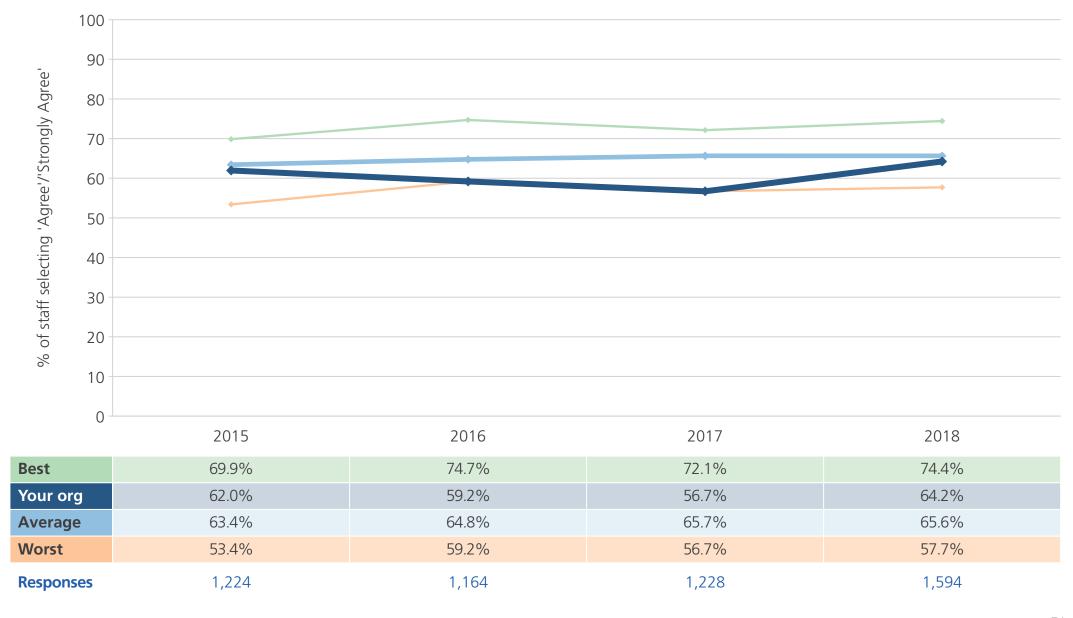
Q7b > I feel that my role makes a difference to patients / service users











Survey Coordination Centre



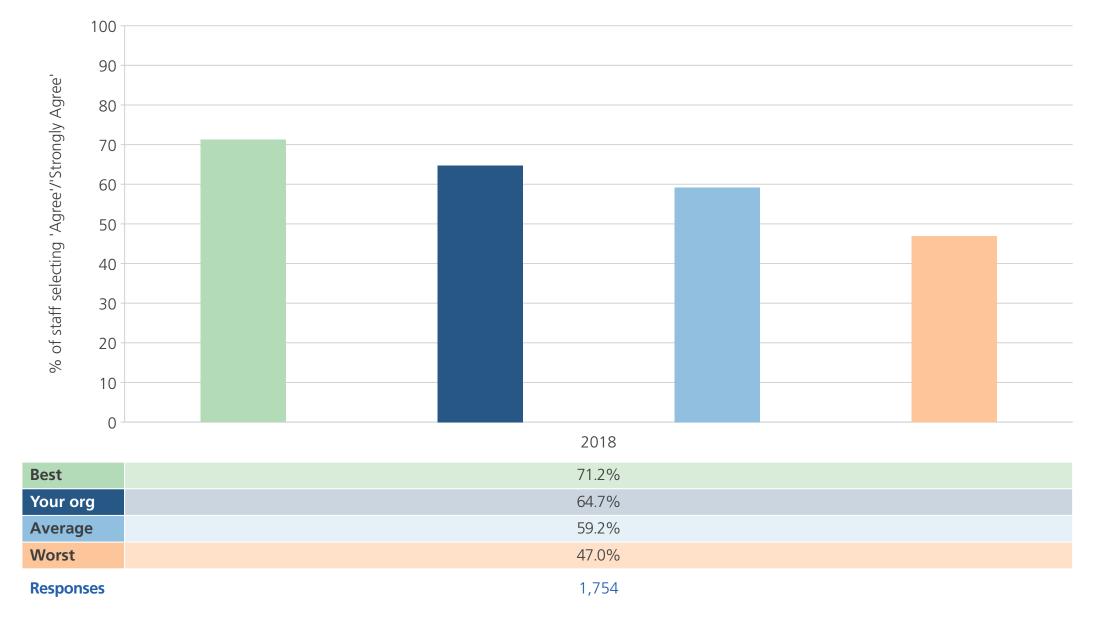
Question results – Your managers

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results



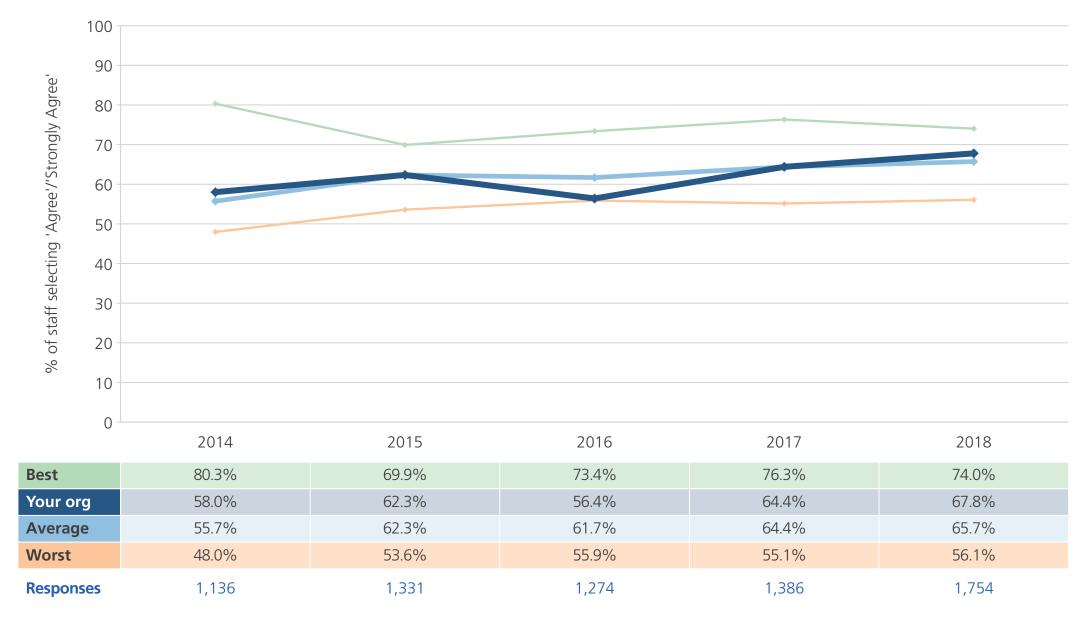








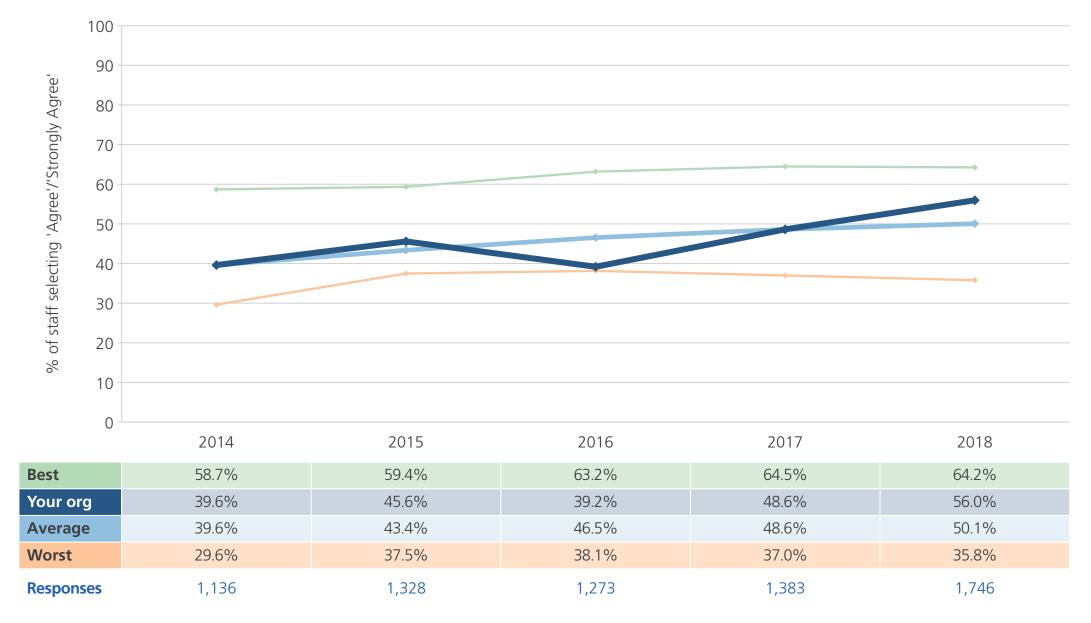






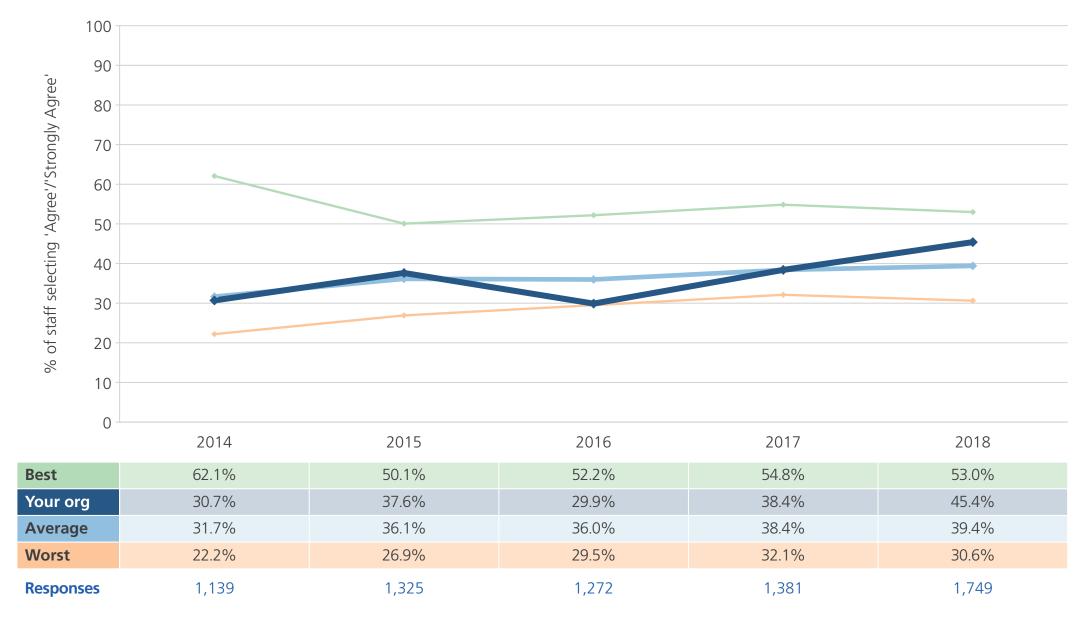
> Q8c > My immediate manager gives me clear feedback on my work







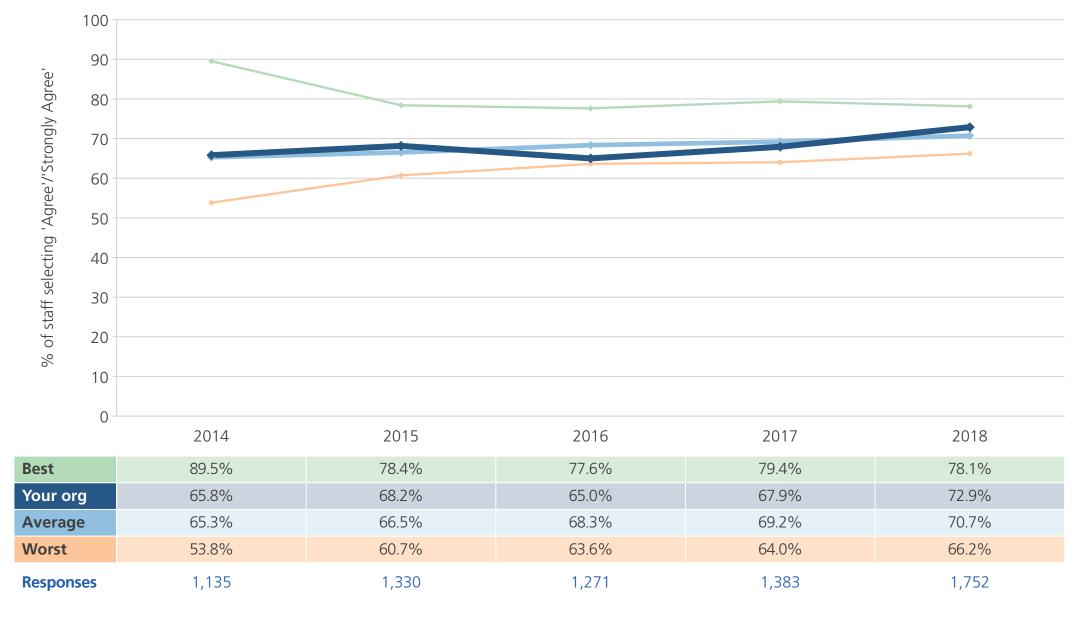






> Q8e > My immediate manager is supportive in a personal crisis

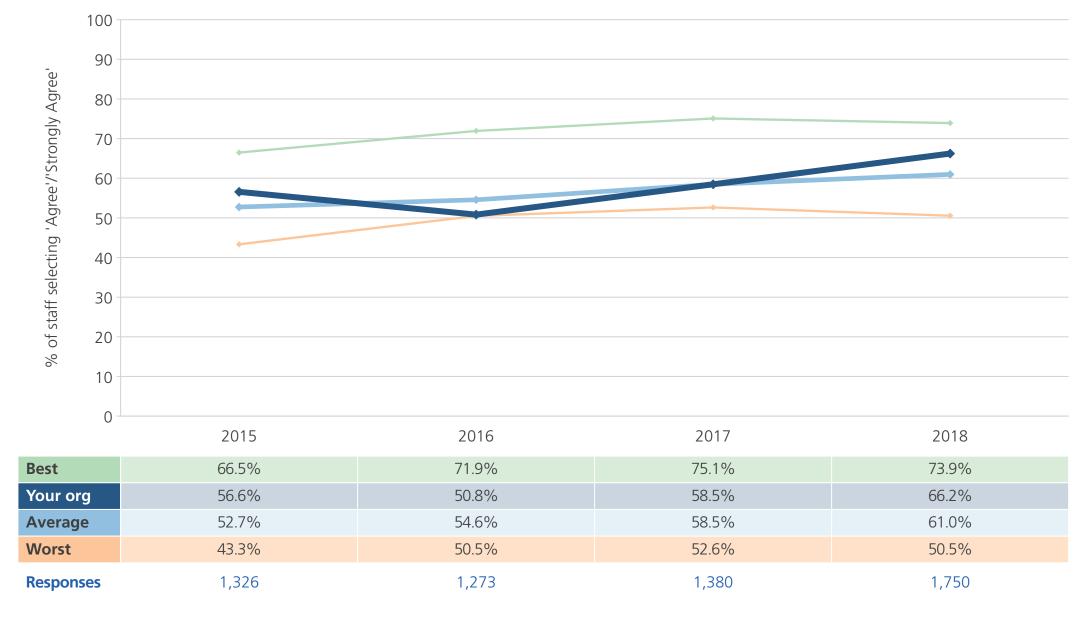






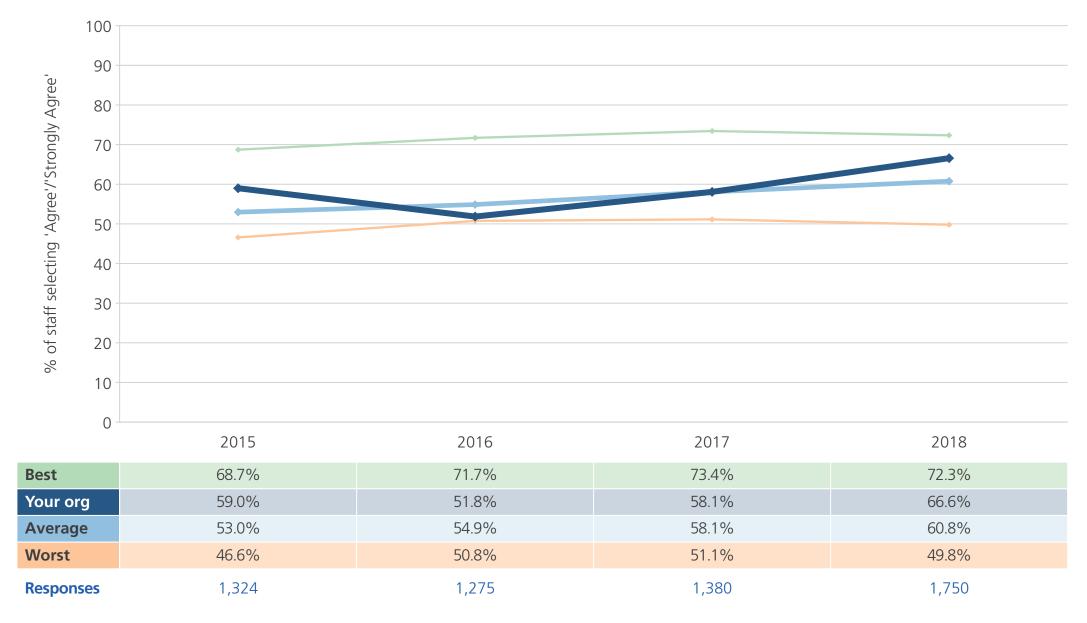






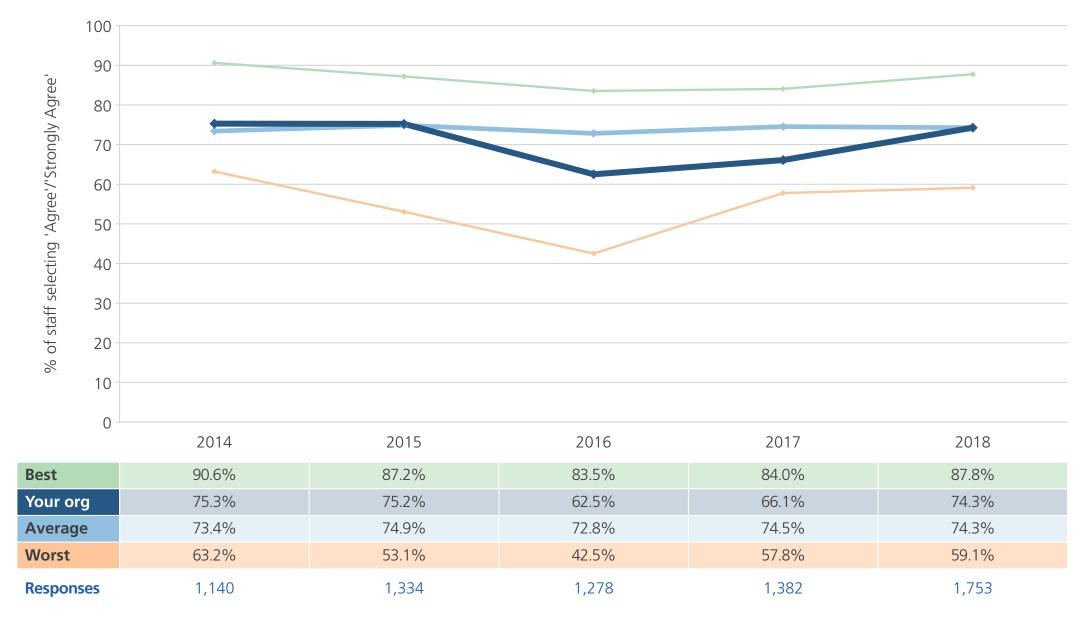








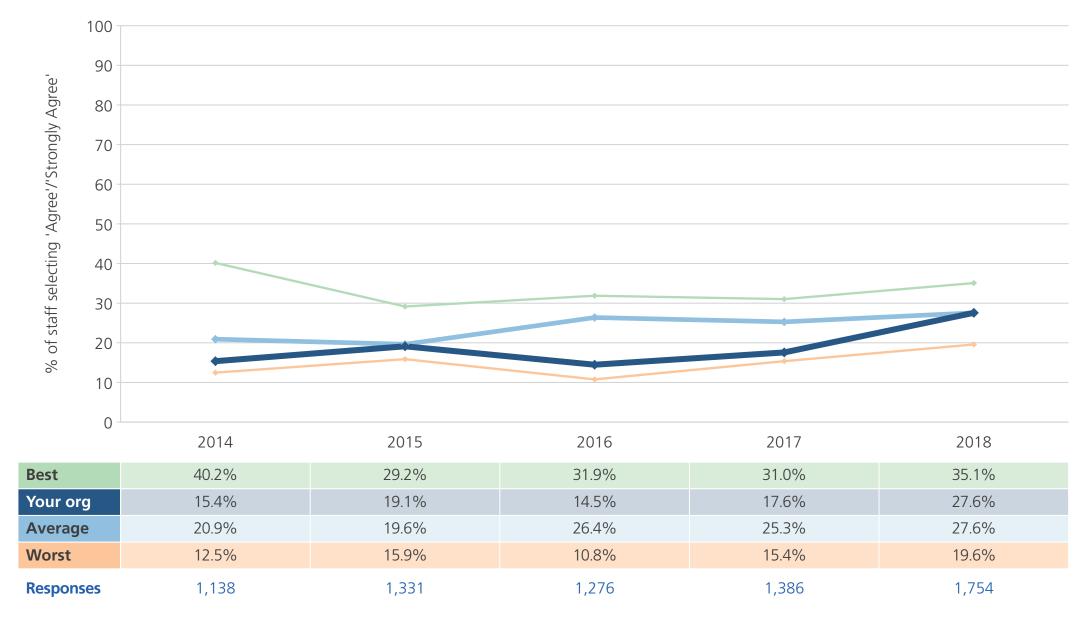






Q9b > Communication between senior management and staff is effective

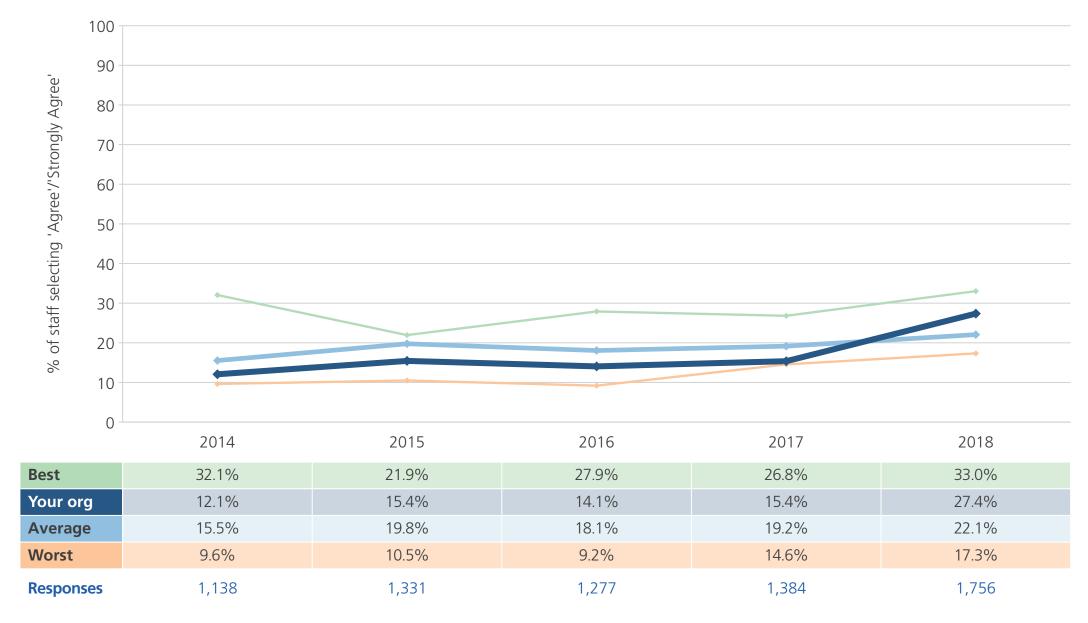






> Q9c > Senior managers here try to involve staff in important decisions

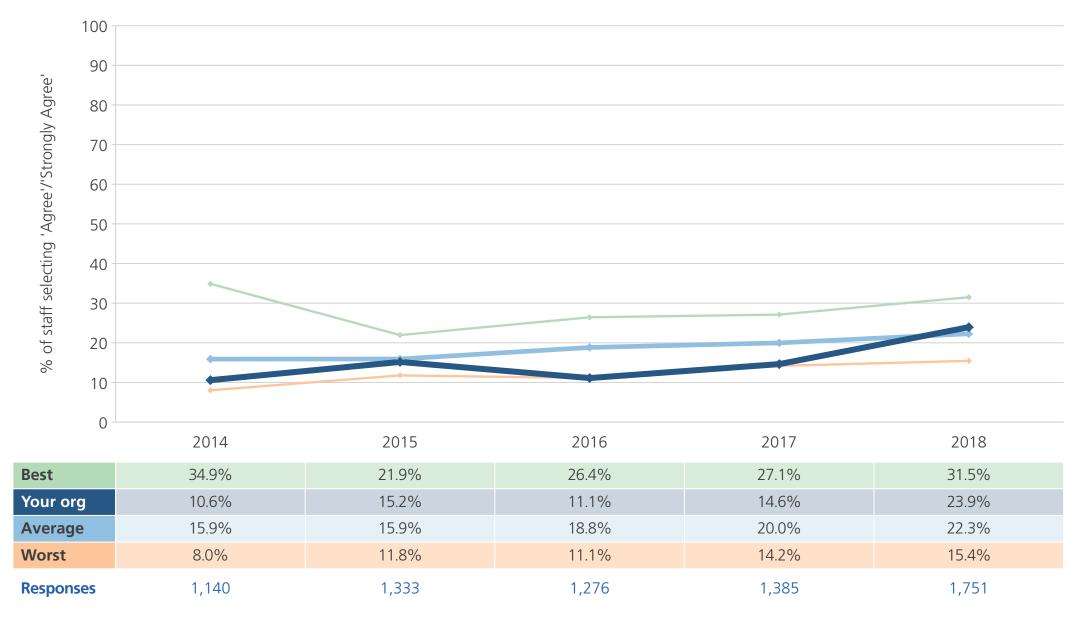












Survey Coordination Centre



Question results – Your health, well-being and safety at work

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results



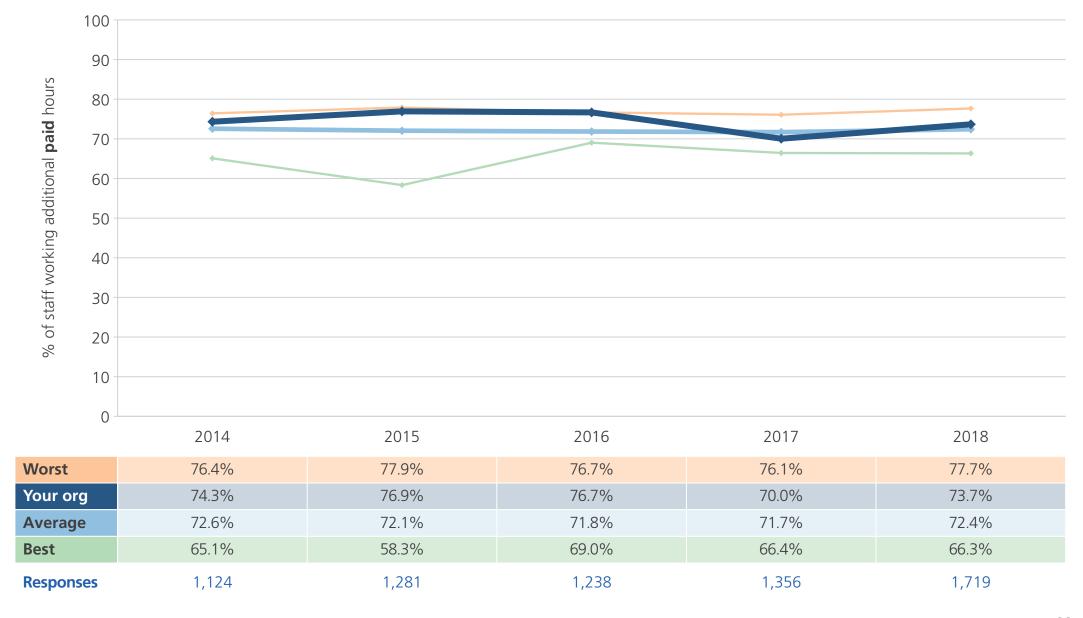


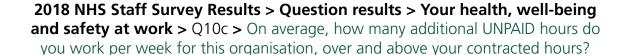




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q10b > On average, how many additional PAID hours do you work per week for this organisation, over and above your contracted hours?

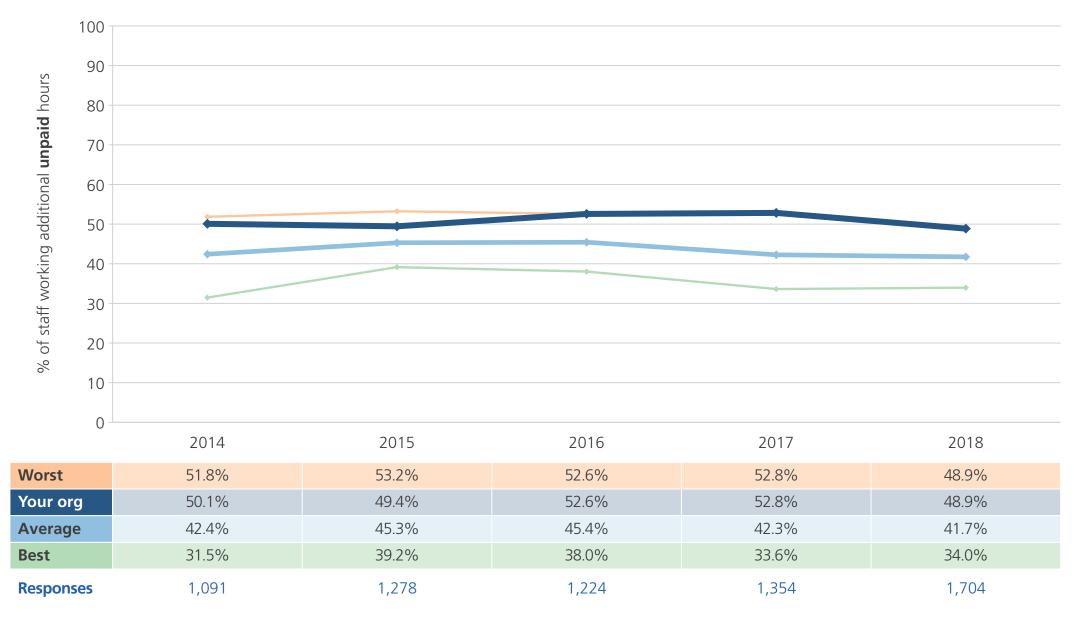






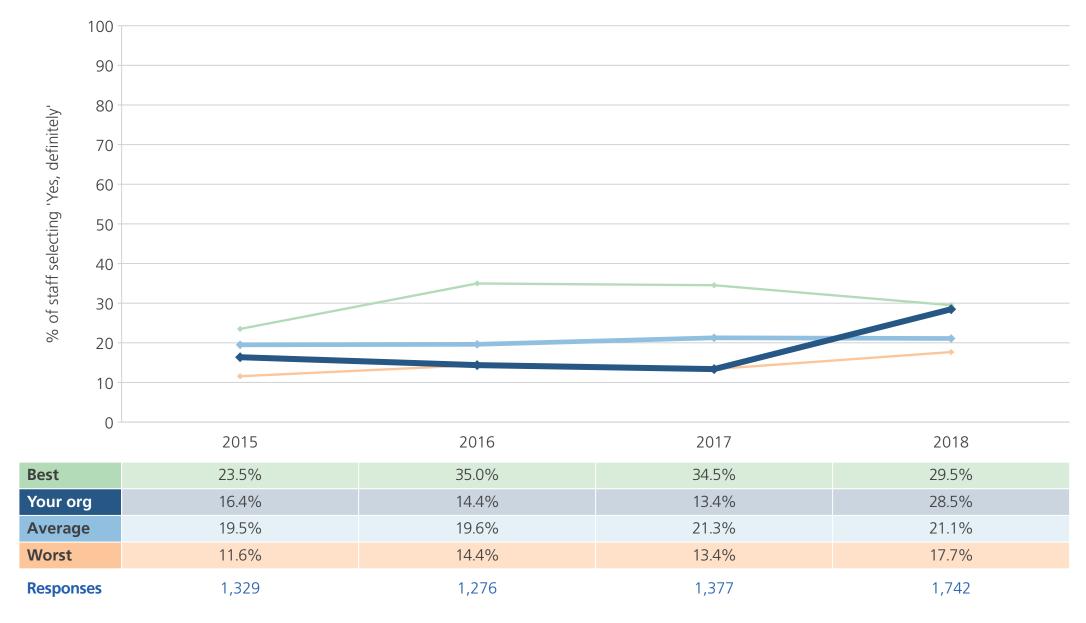


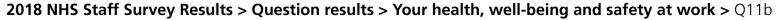








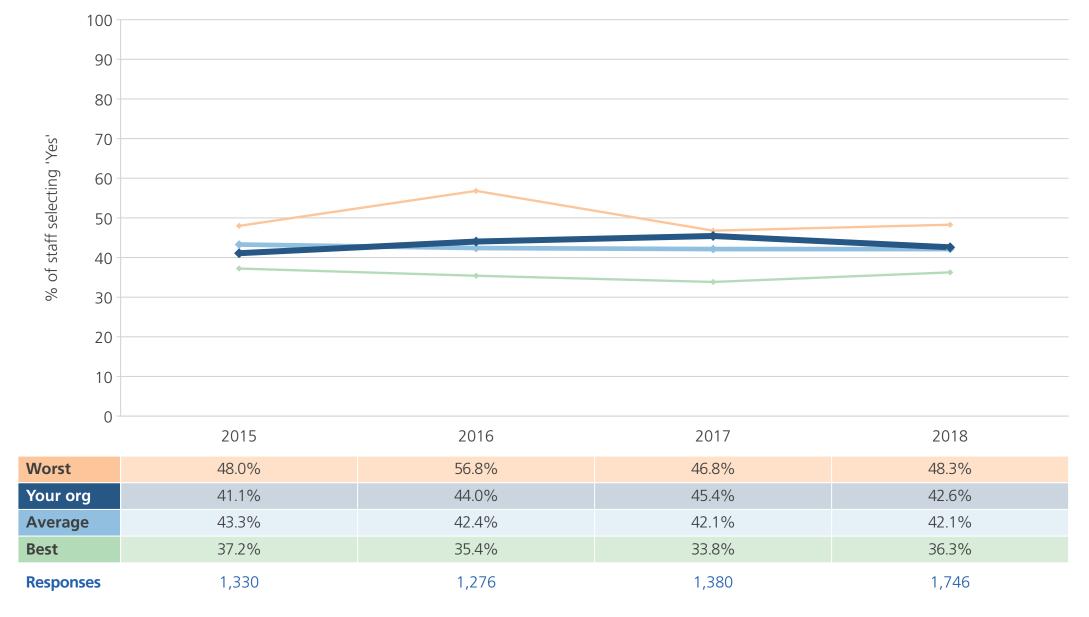






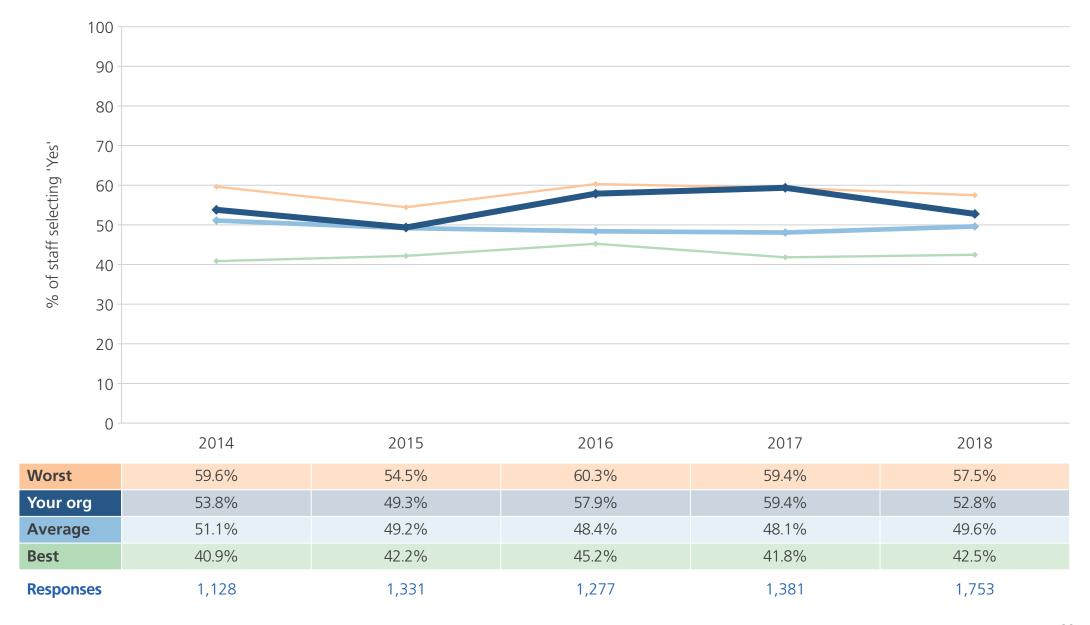
> In the last 12 months have you experienced musculoskeletal problems (MSK) as a result of work activities?

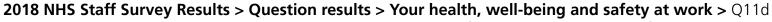








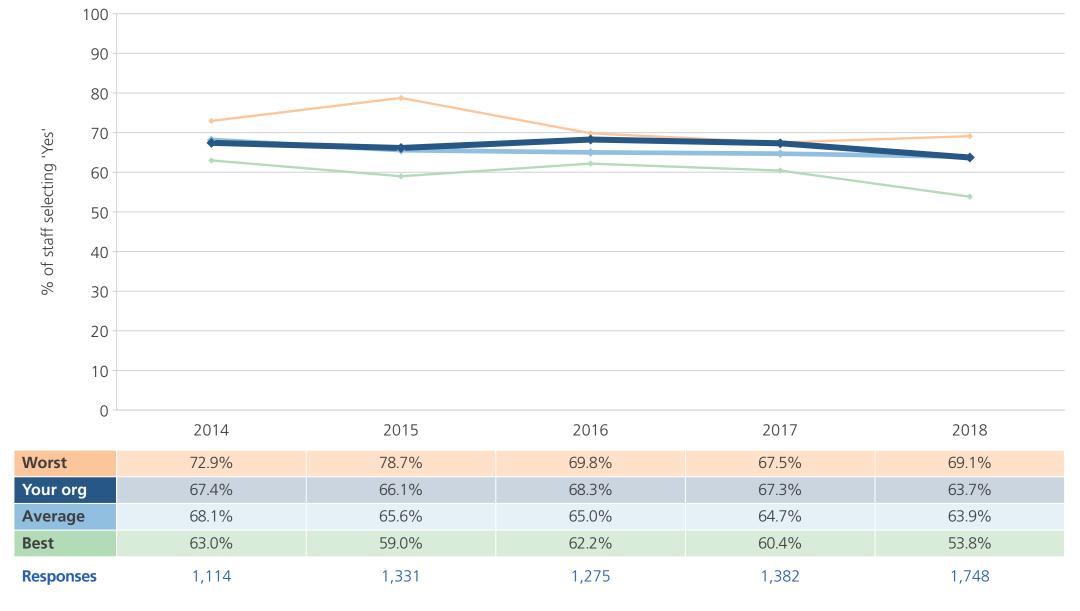






> In the last three months have you ever come to work despite not feeling well enough to perform your duties?

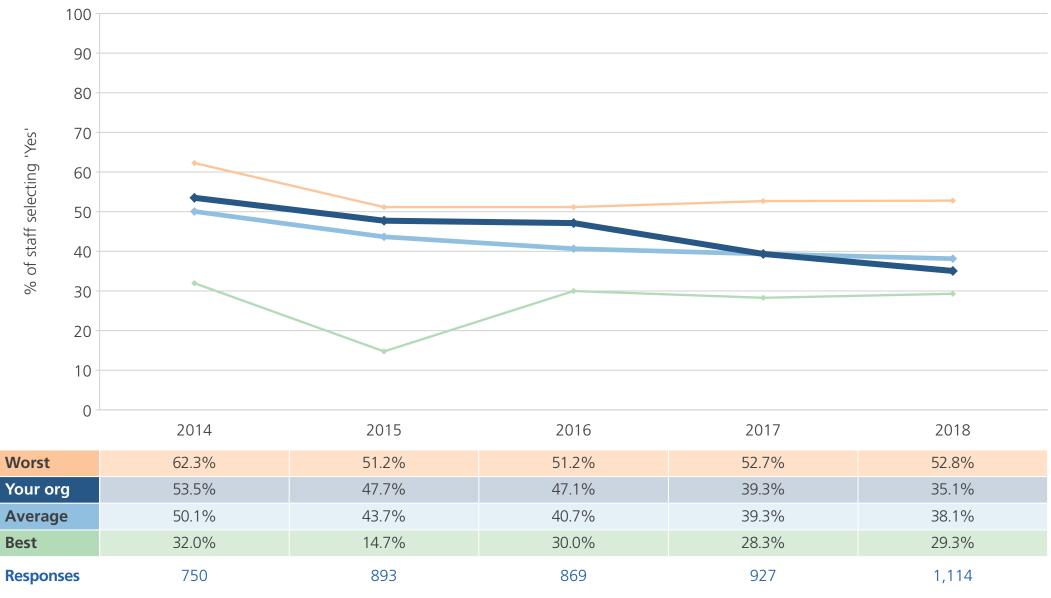








Note: This question was only answered by staff who selected 'Yes' on q11d.

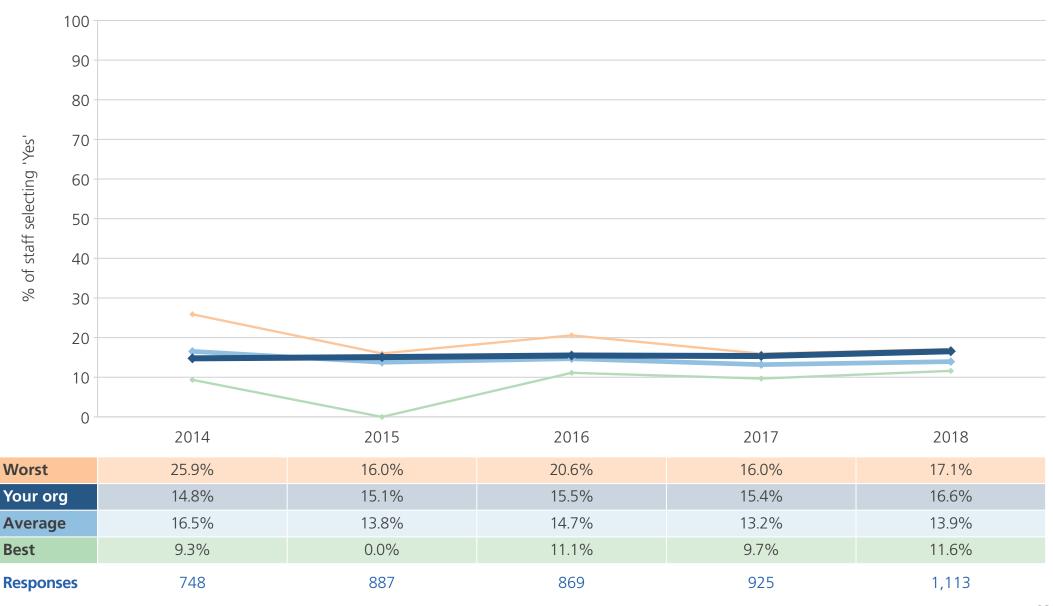








Note: This question was only answered by staff who selected 'Yes' on q11d.

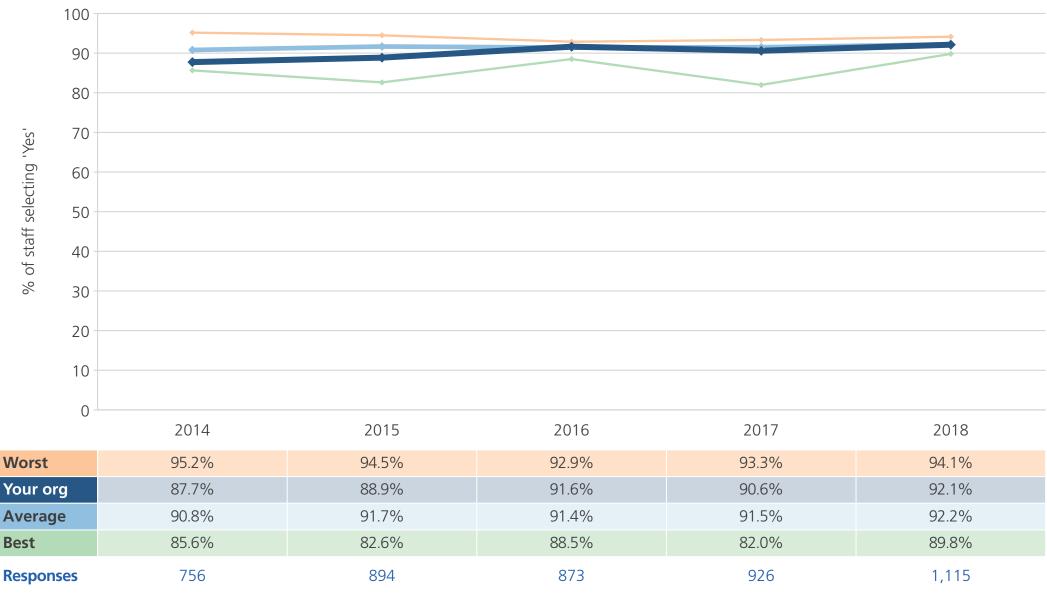








Note: This question was only answered by staff who selected 'Yes' on q11d.

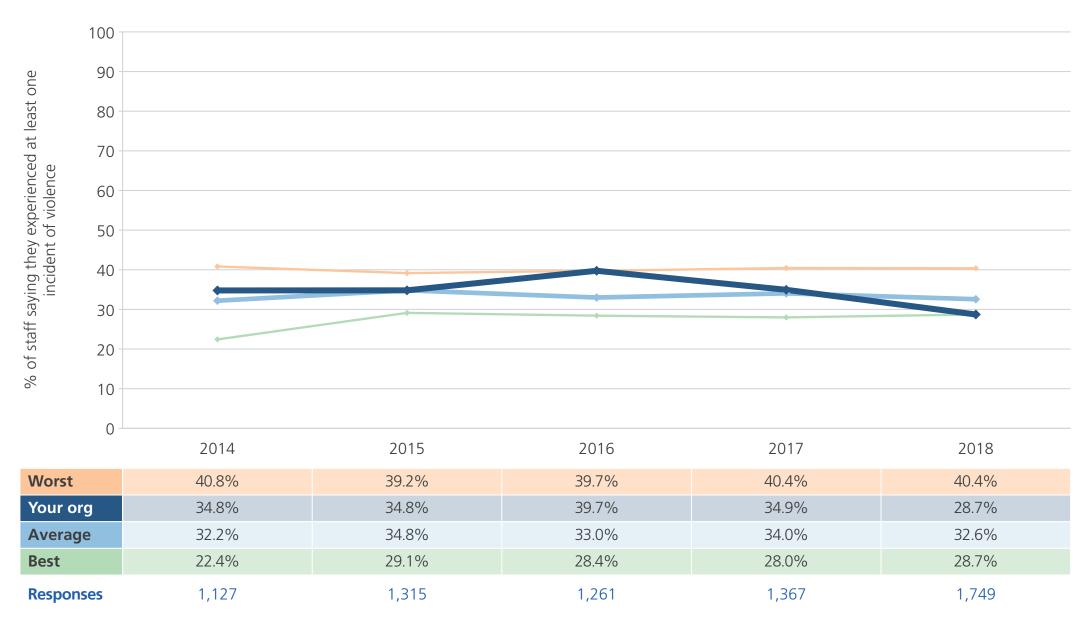




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at



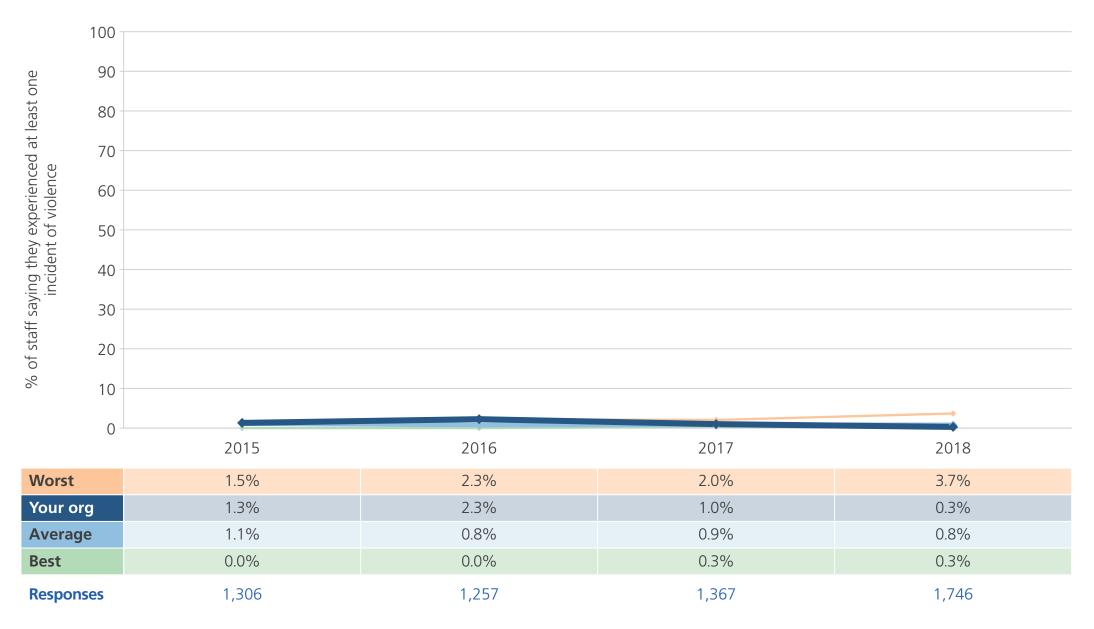
work > Q12a > In the last 12 months how many times have you personally experienced physical violence at work from patients / service users, their relatives or other members of the public?





In the last 12 months how many times have you personally experienced physical violence at work from managers?

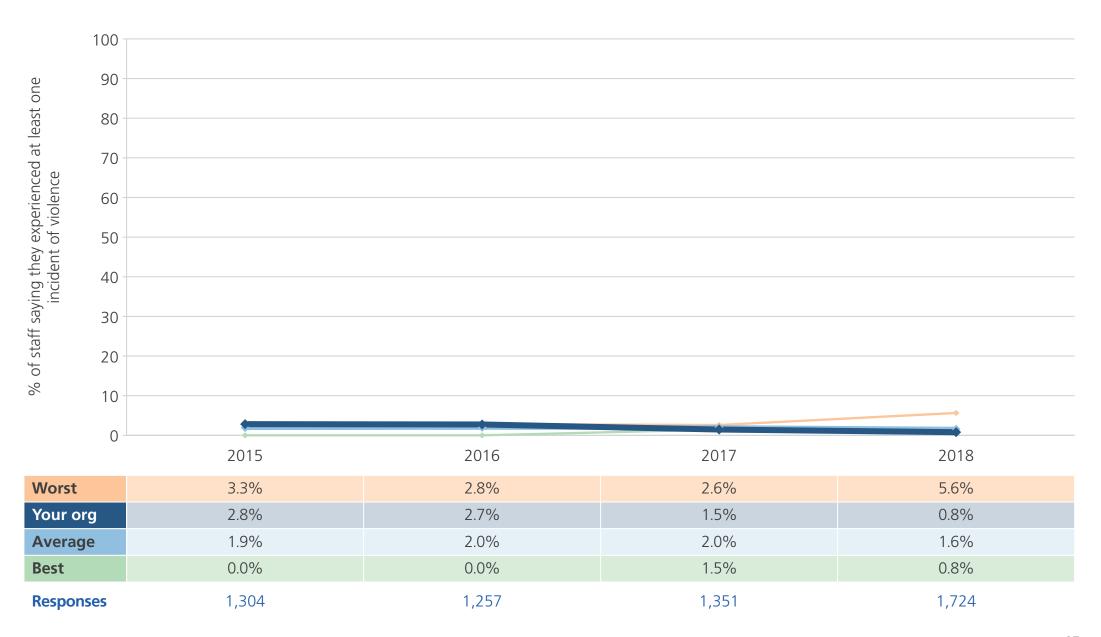


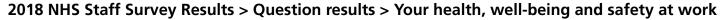




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q12c > In the last 12 months how many times have you personally experienced physical violence at work from other colleagues?





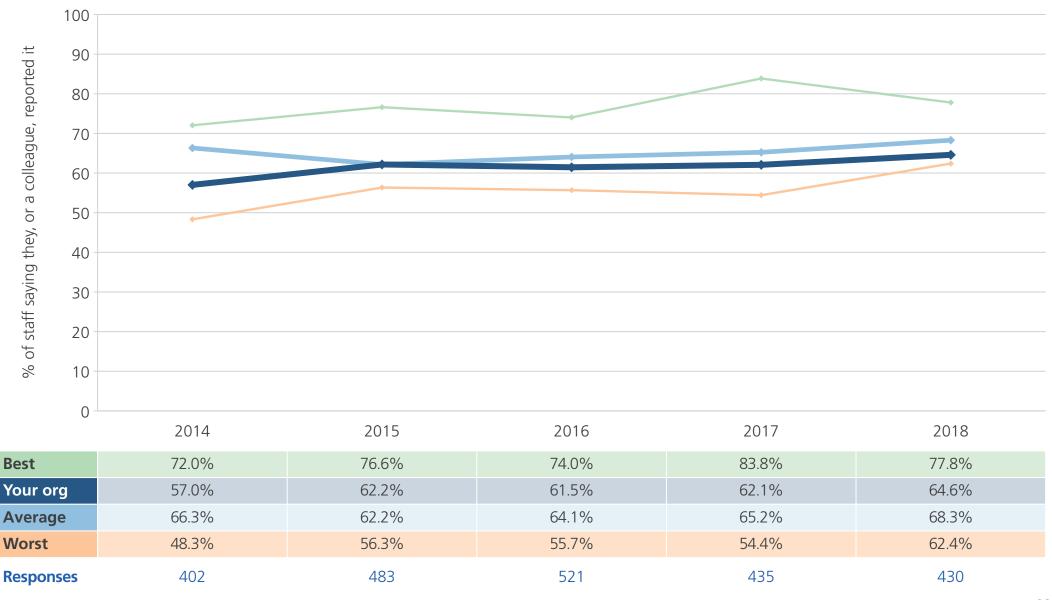




> Q12d > The last time you experienced physical violence at work, did you or a colleague report it?



Note: This question was only answered by staff who reported experiencing at least one incident of violence in the last 12 months.

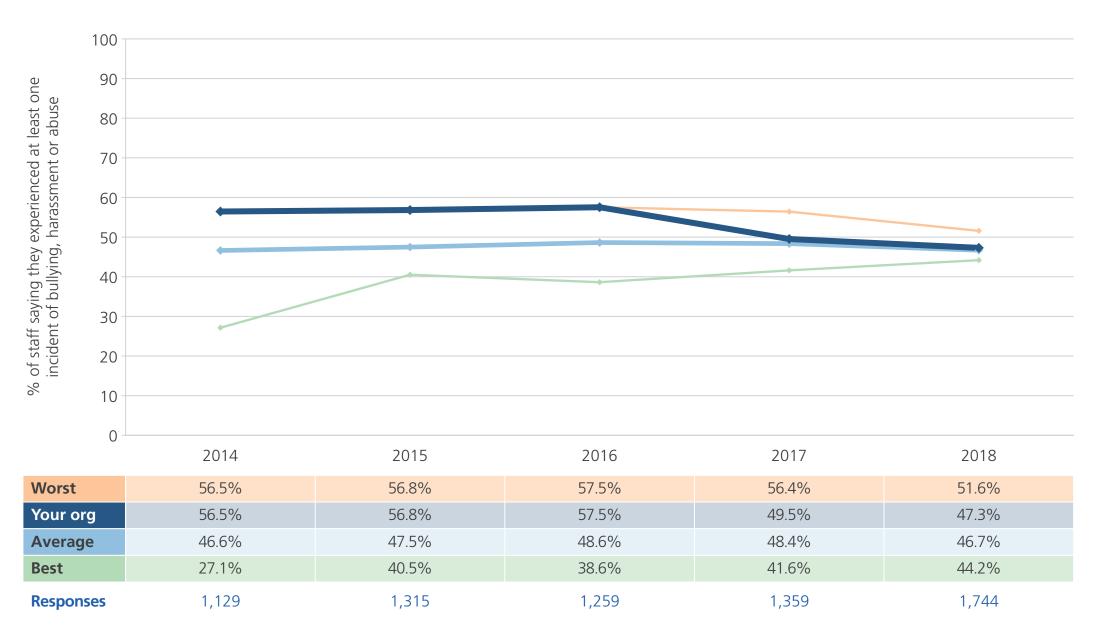




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at



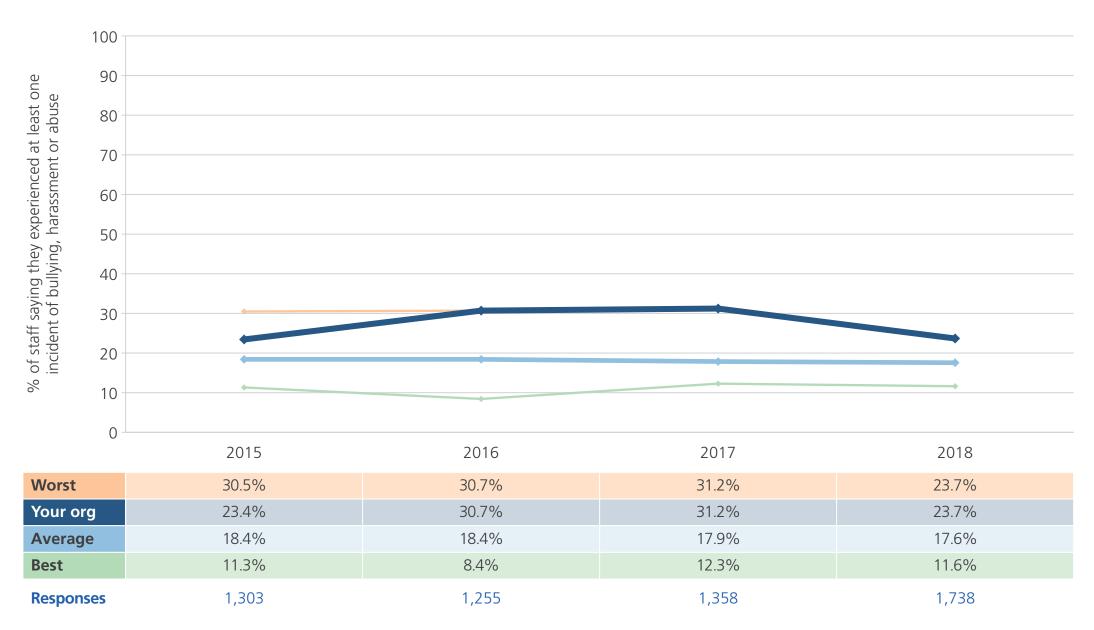
work > Q13a > In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from patients / service users, their relatives or other members of the public?





2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q13b > In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from managers?

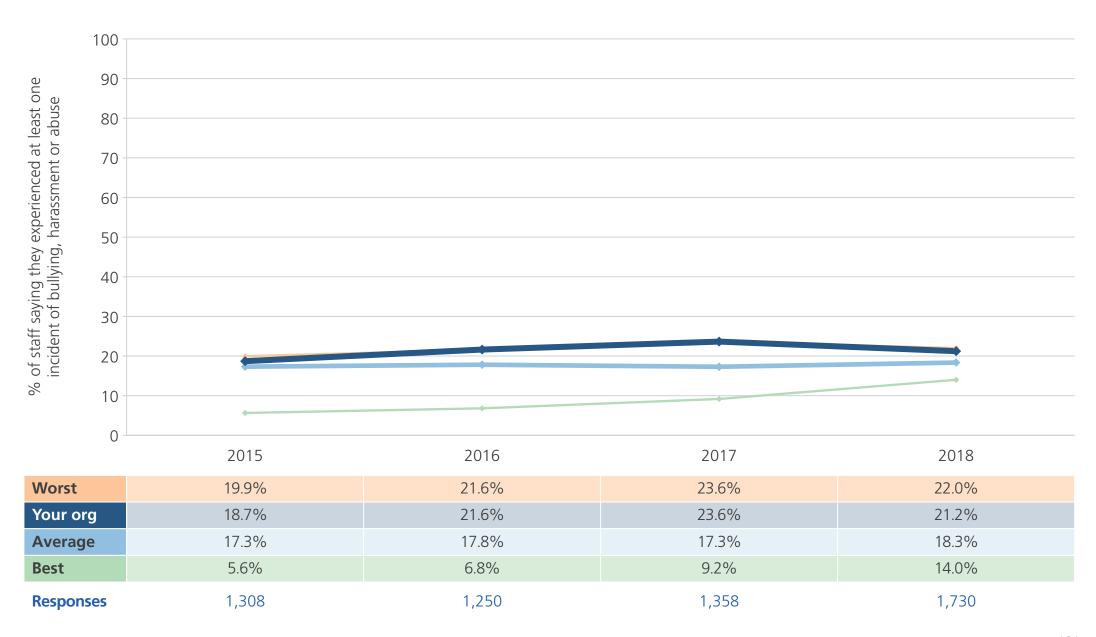






2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q13c > In the last 12 months how many times have you personally experienced harassment, bullying or abuse at work from other colleagues?





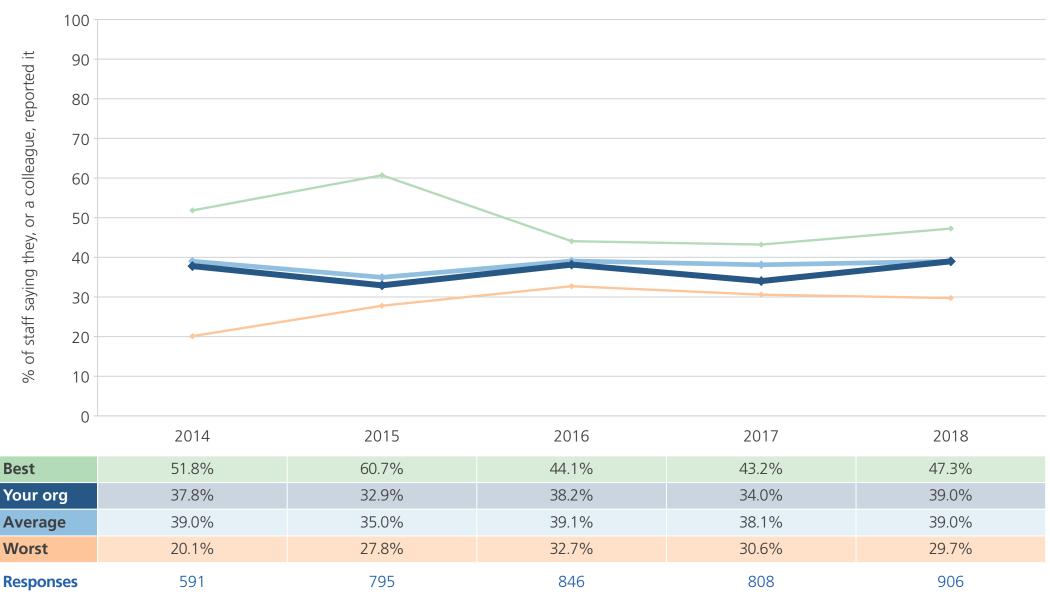




Q13d > The last time you experienced harassment, bullying or abuse at work, did you or a colleague report it?



Note: This question was only answered by staff who reported experiencing at least one incident of harassment, bullying or abuse in the last 12 months.

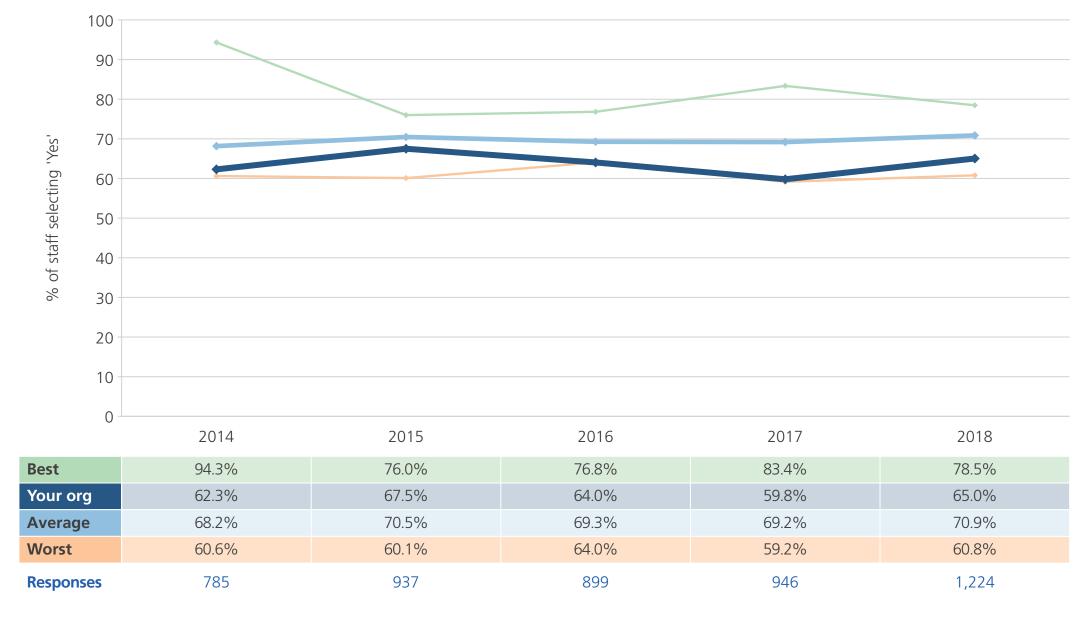




2018 NHS Staff Survey Results > Question results > Your health, well-being and



safety at work > Q14 > Does your organisation act fairly with regard to career progression / promotion, regardless of ethnic background, gender, religion, sexual orientation, disability or age?

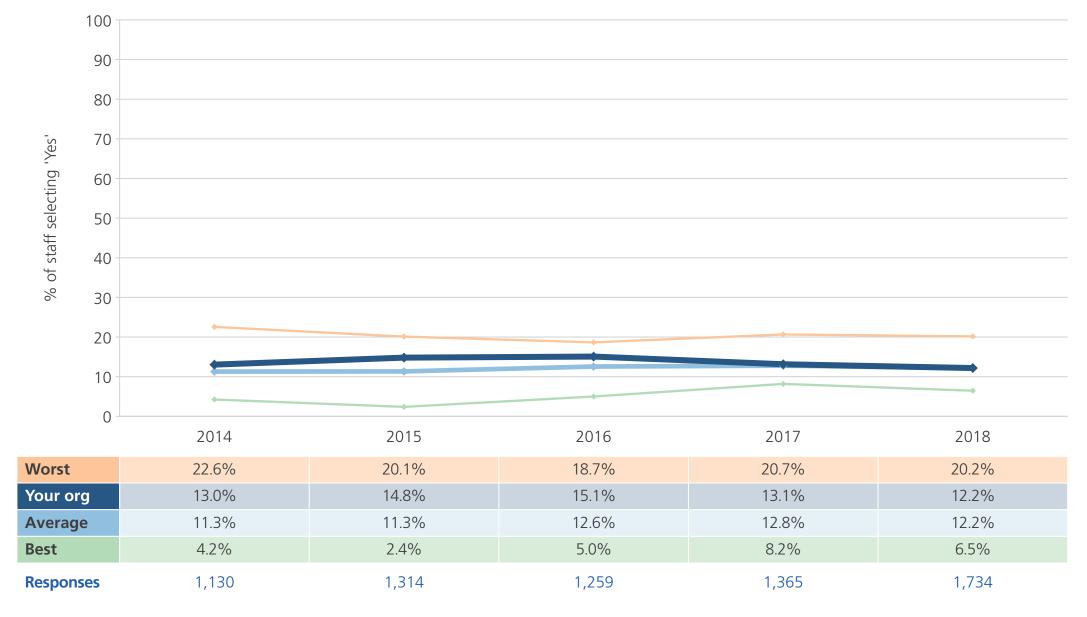




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety



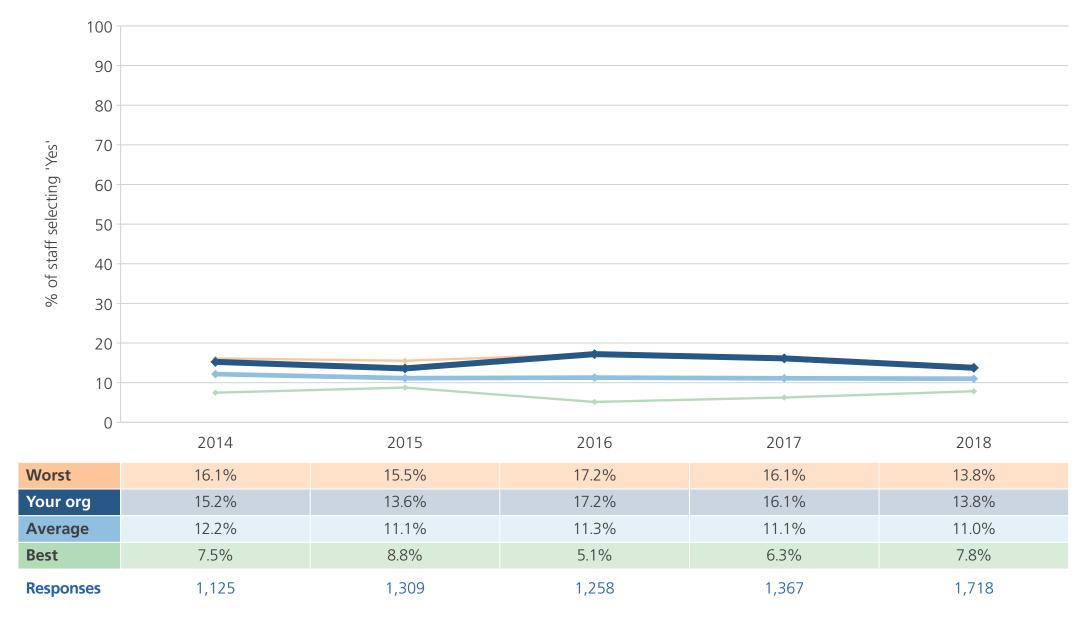
at work > Q15a > In the last 12 months have you personally experienced discrimination at work from patients / service users, their relatives or other members of the public?





2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q15b > In the last 12 months have you personally experienced discrimination at work from manager / team leader or other colleagues?



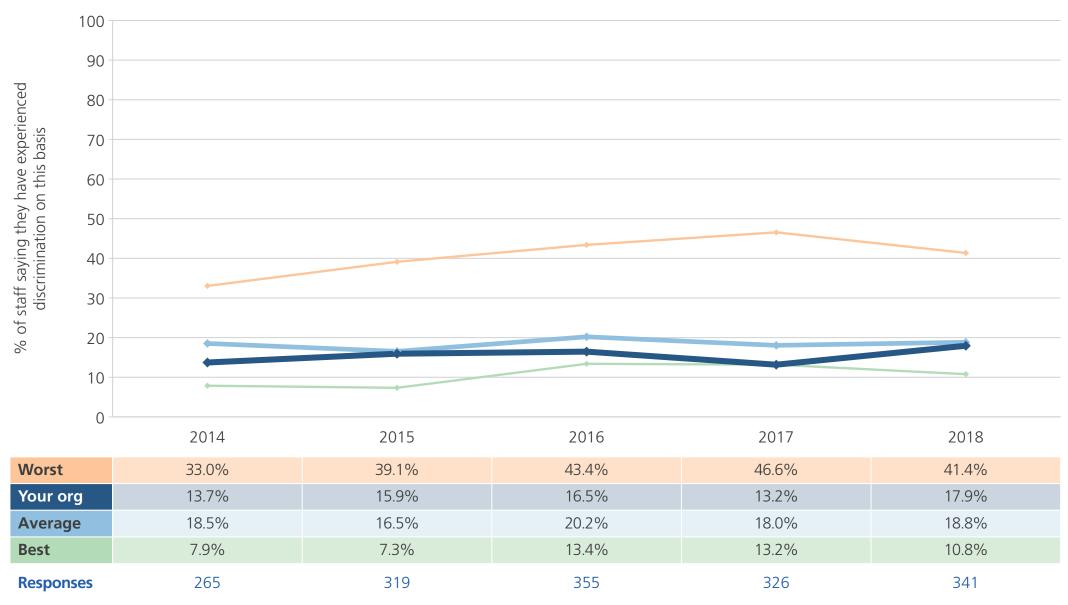








Note: This question was only answered by staff who reported experiencing at least one incident of discrimination in the last 12 months.

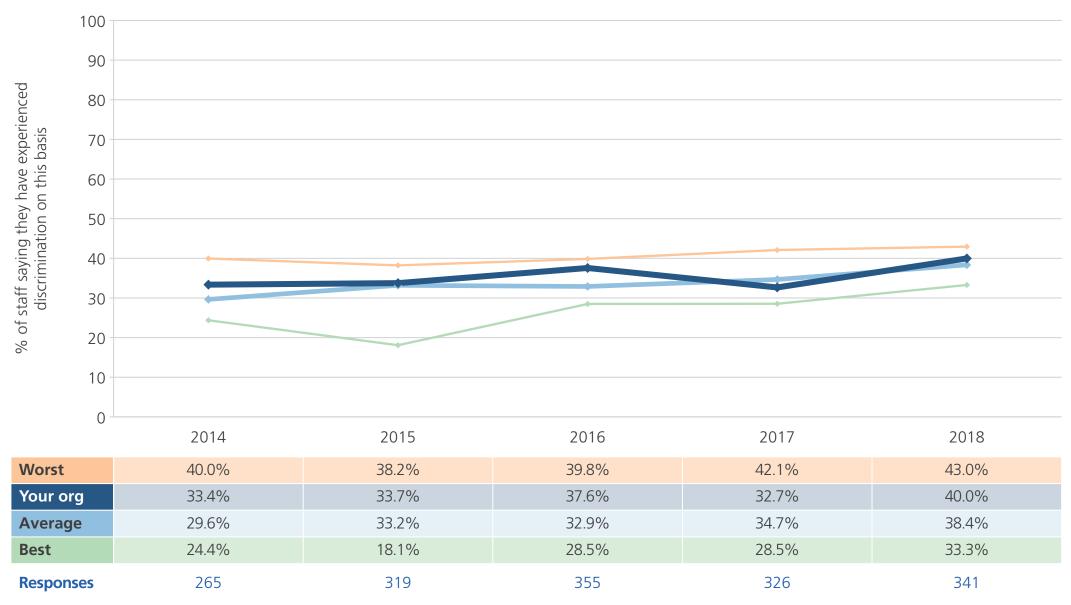








Note: This question was only answered by staff who reported experiencing at least one incident of discrimination in the last 12 months.

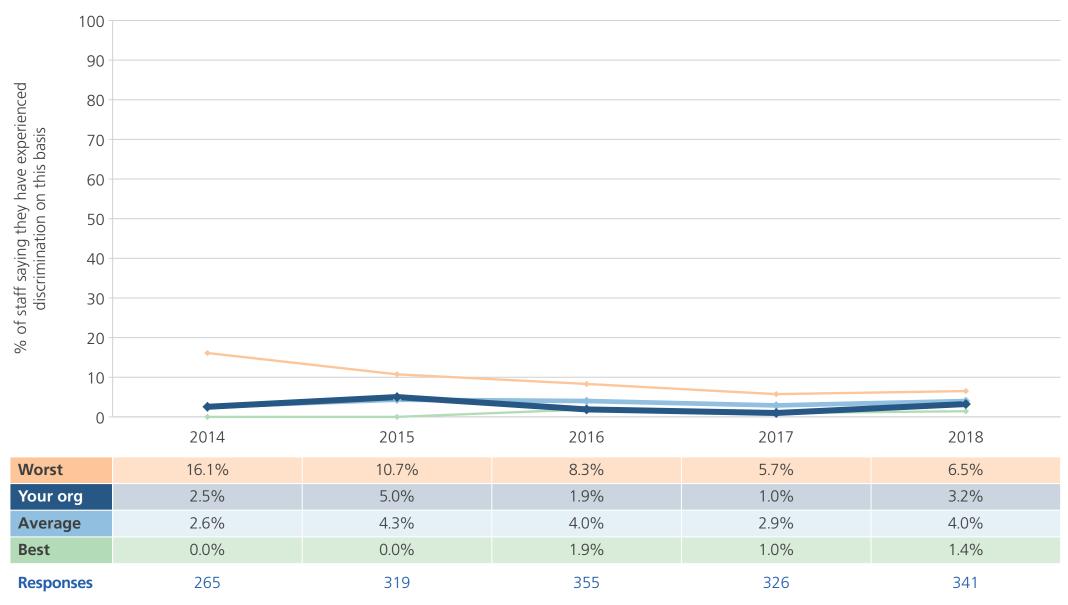


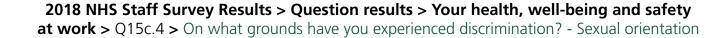


2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q15c.3 > On what grounds have you experienced discrimination? - Religion



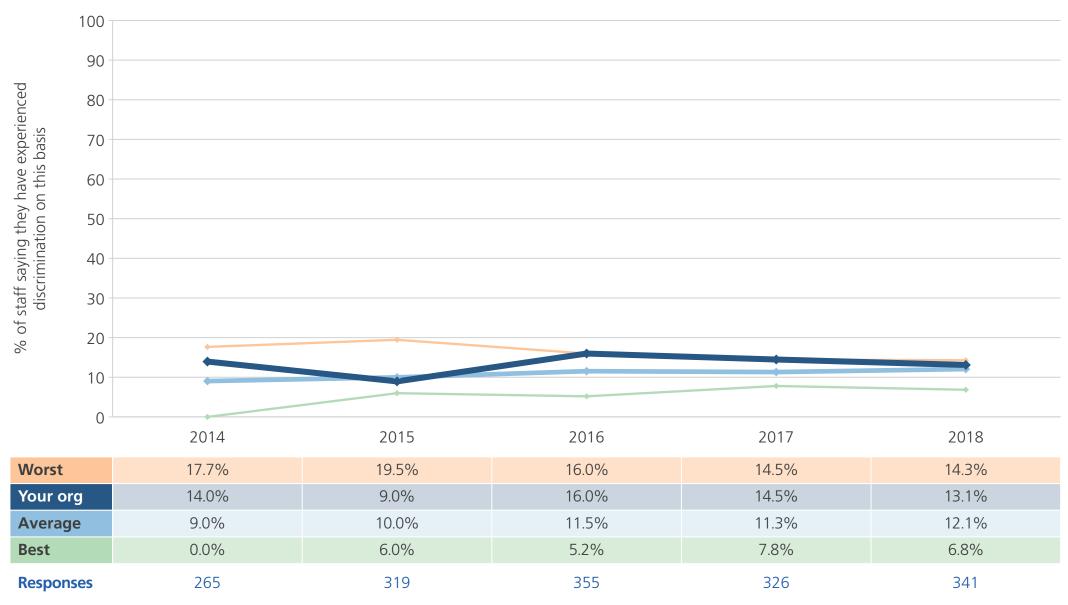
Note: This question was only answered by staff who reported experiencing at least one incident of discrimination in the last 12 months.







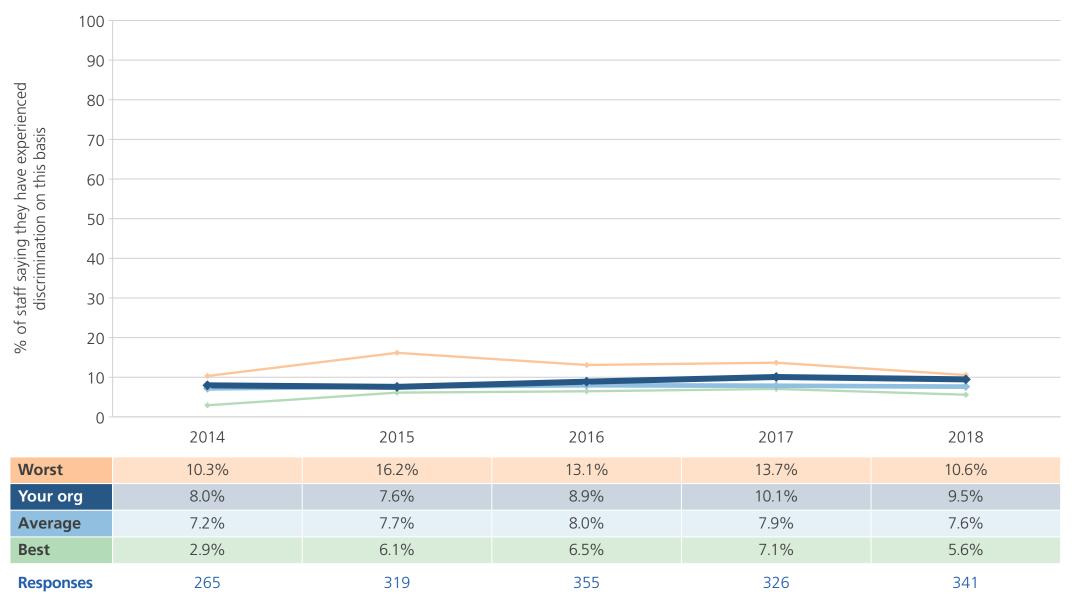








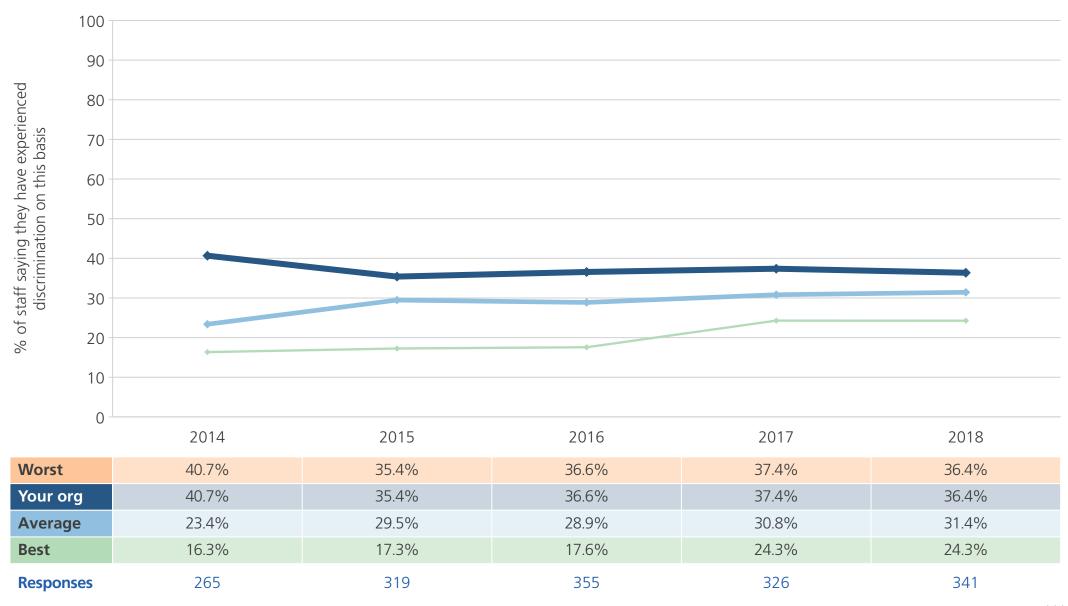








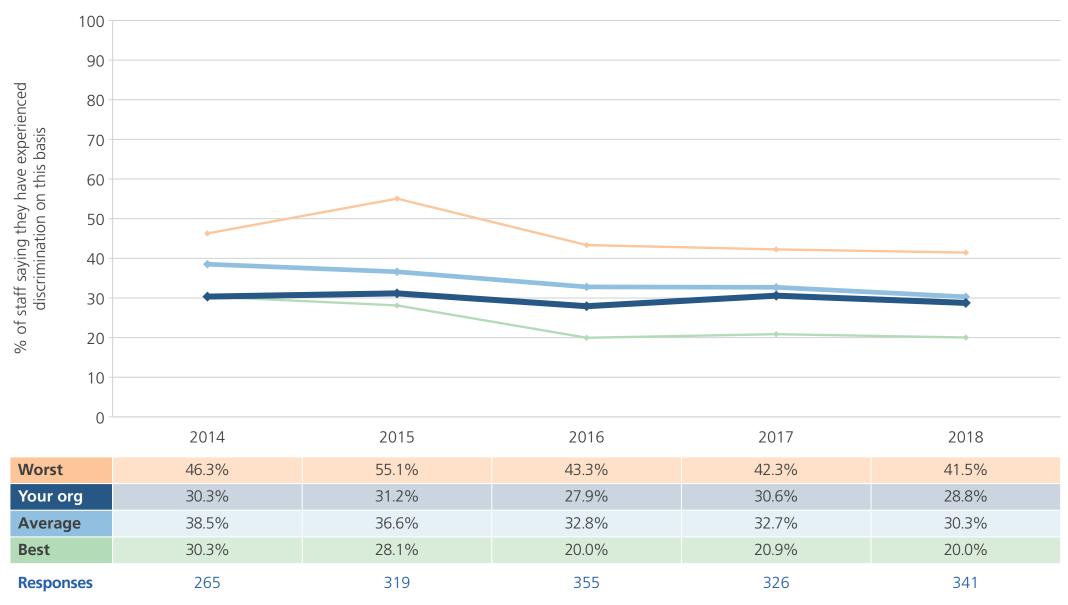










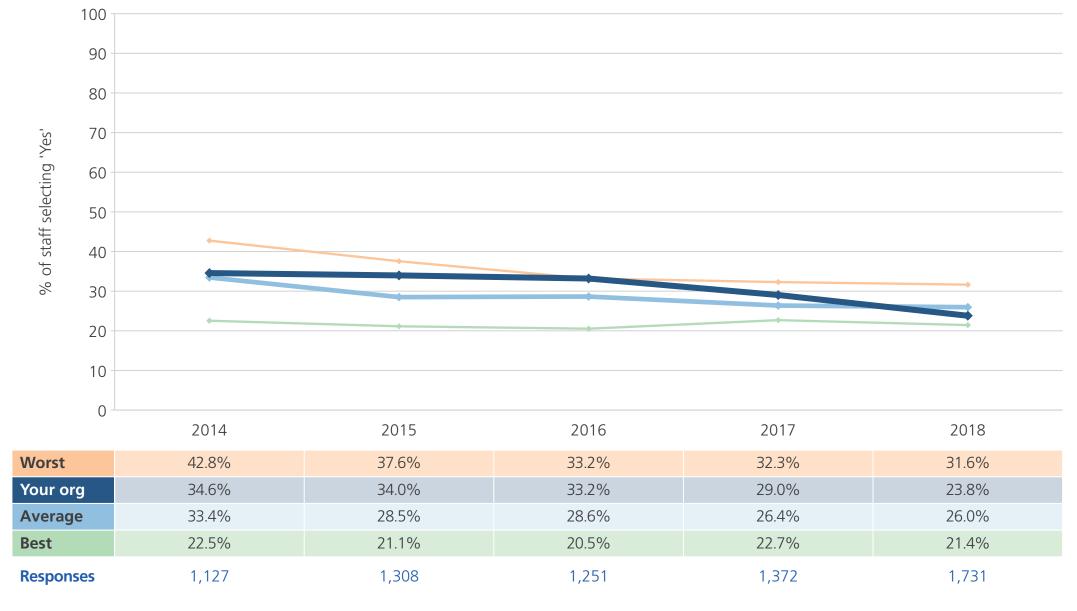






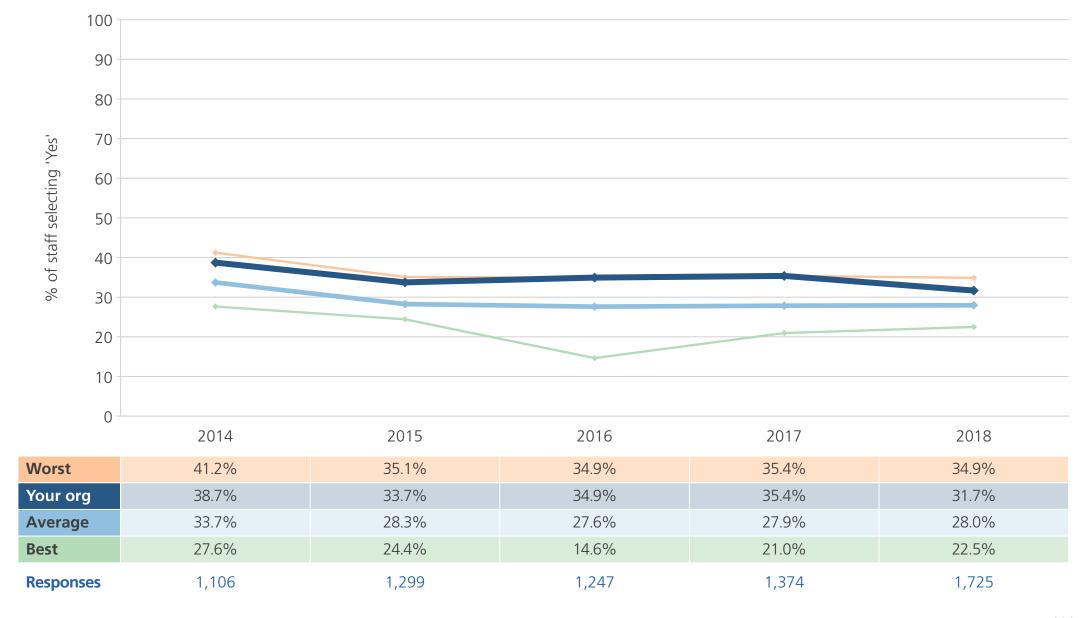
> Q16a > In the last month have you seen any errors, near misses, or incidents that could have hurt staff?









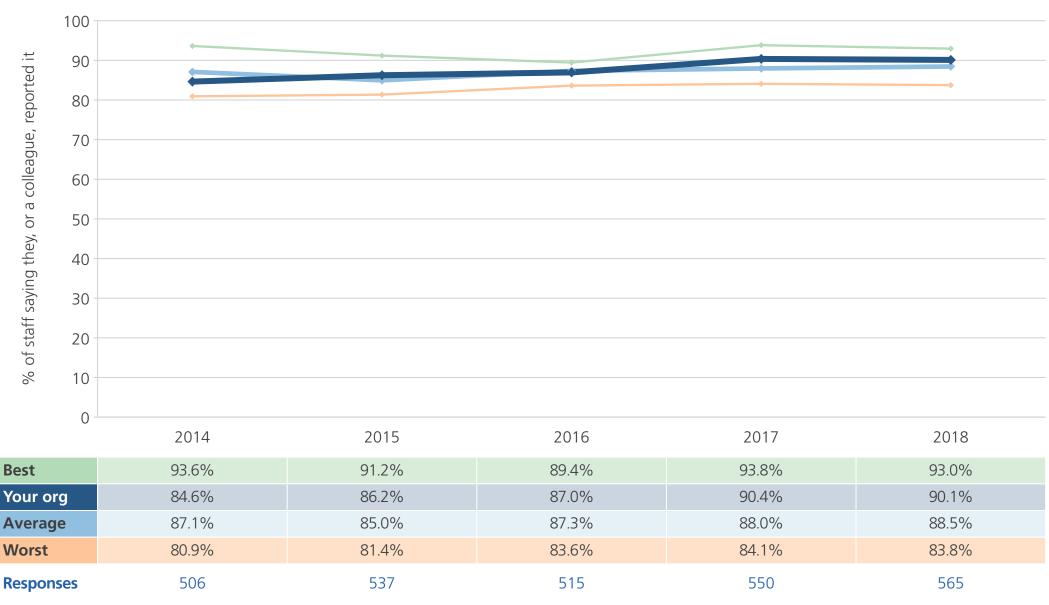




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q16c > The last time you saw an error, near miss or incident that could have hurt staff or patients / service users, did you or a colleague report it?

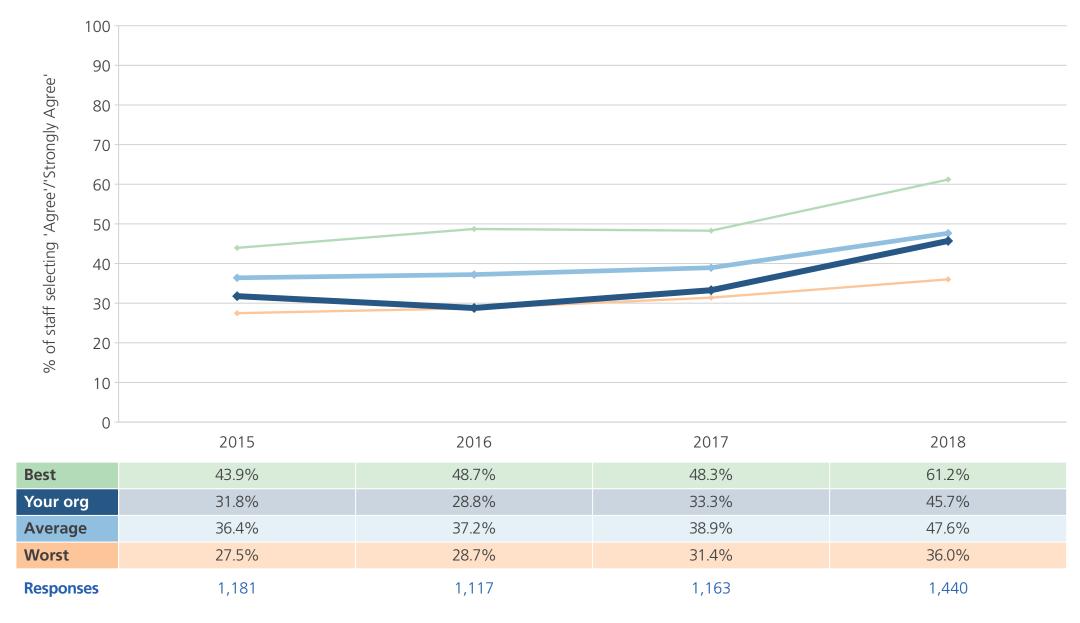


Note: This question was only answered by staff who reported observing at least one error, near miss or incident in the last month.



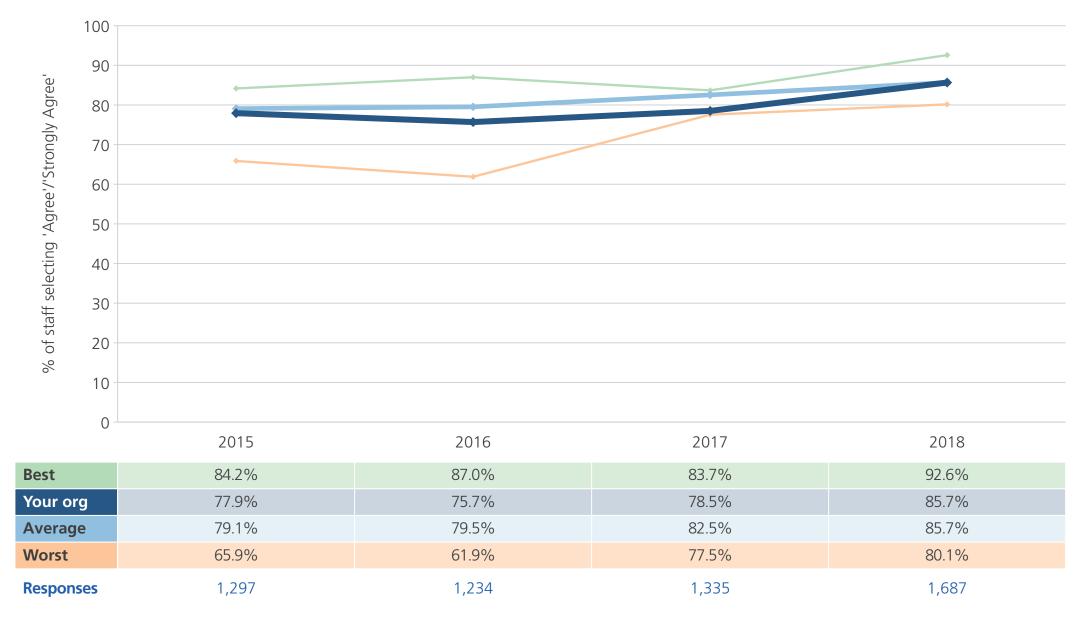








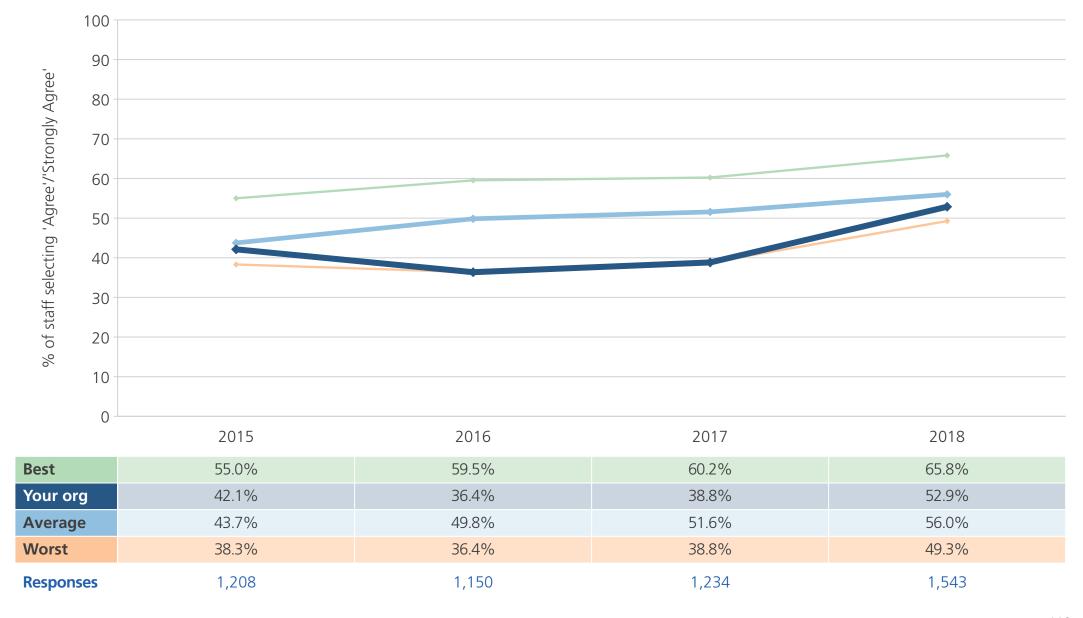


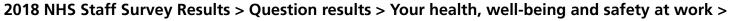




2018 NHS Staff Survey Results > Question results > Your health, well-being and safety at work > Q17c > When errors, near misses or incidents are reported, my organisation takes action to ensure that they do not happen again



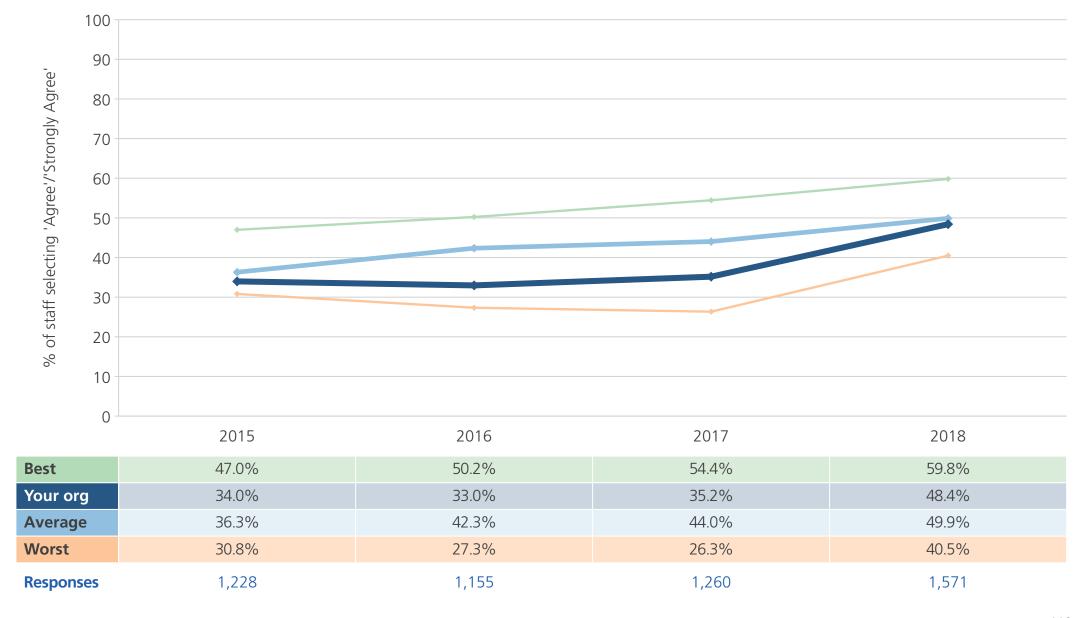






Q17d > We are given feedback about changes made in response to reported errors, near misses and incidents

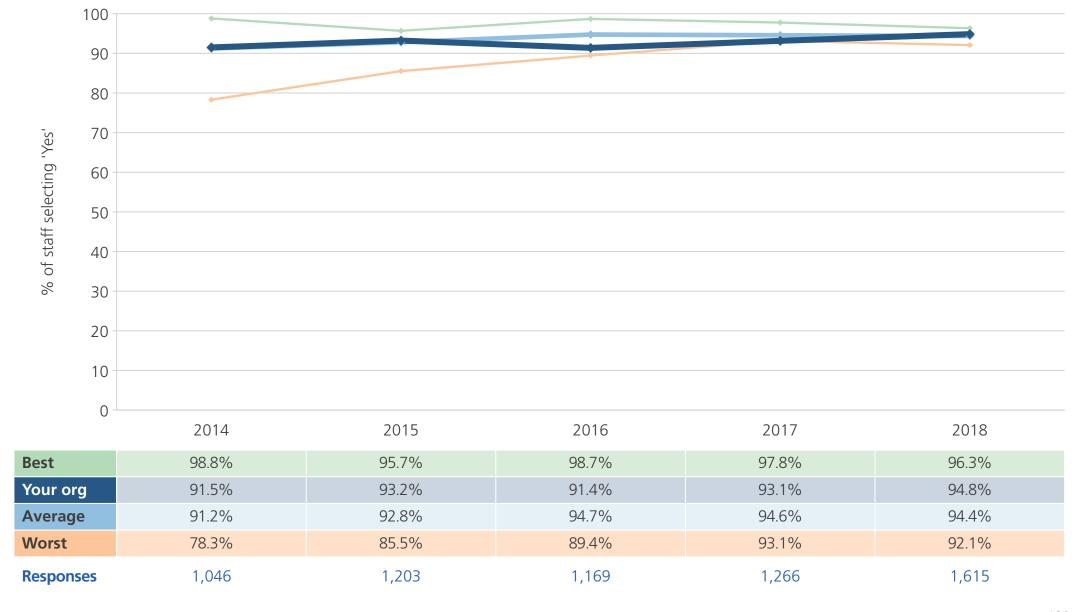






> Q18a > If you were concerned about unsafe clinical practice, would you know how to report it?

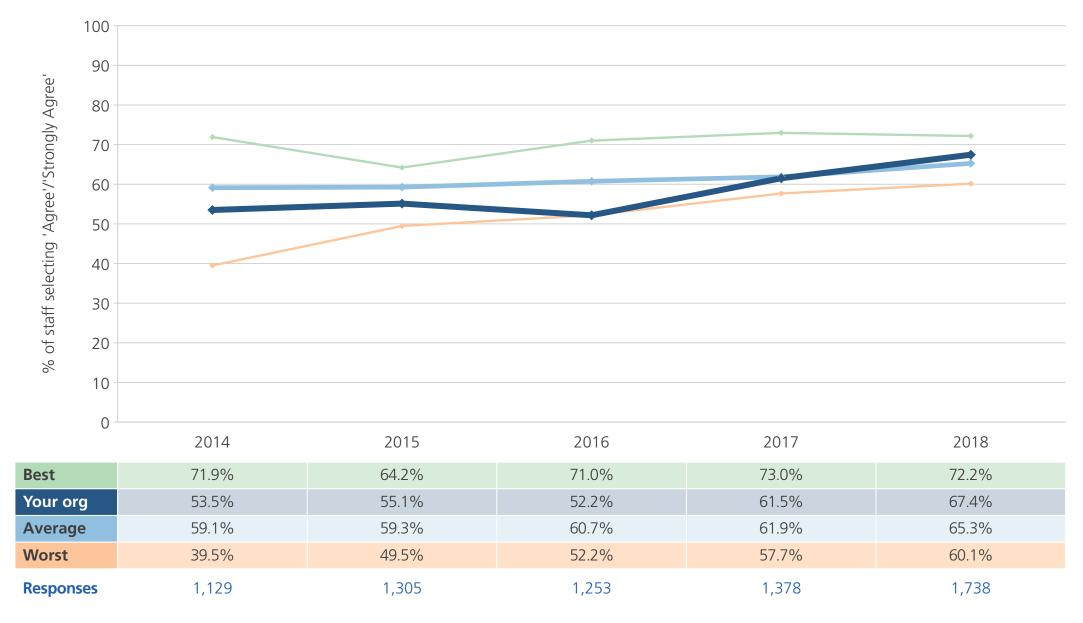






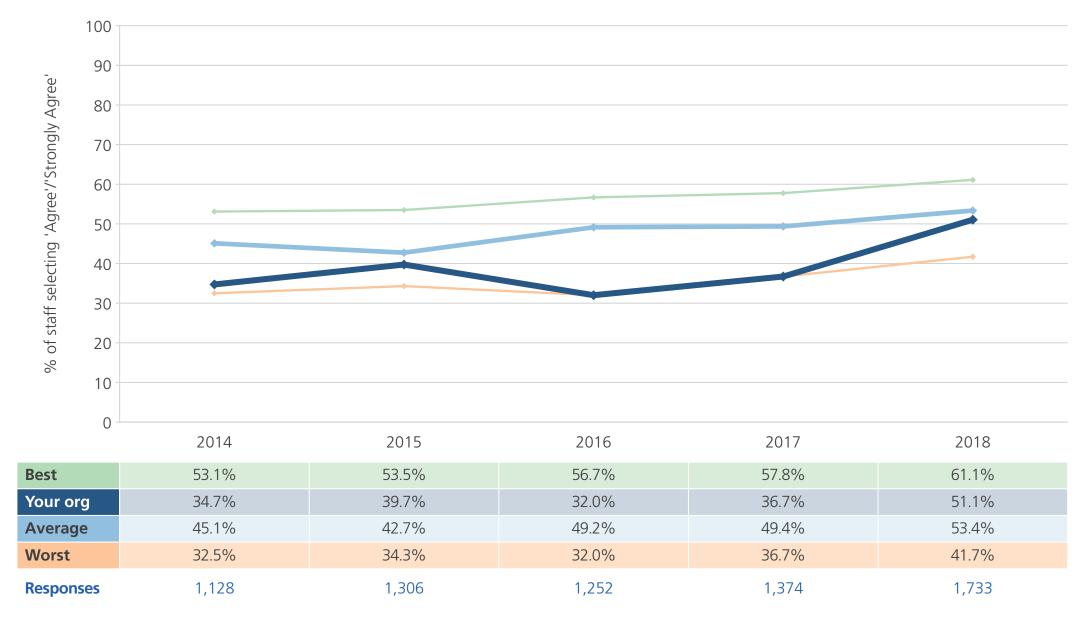












Survey Coordination Centre



Question results – Your personal development

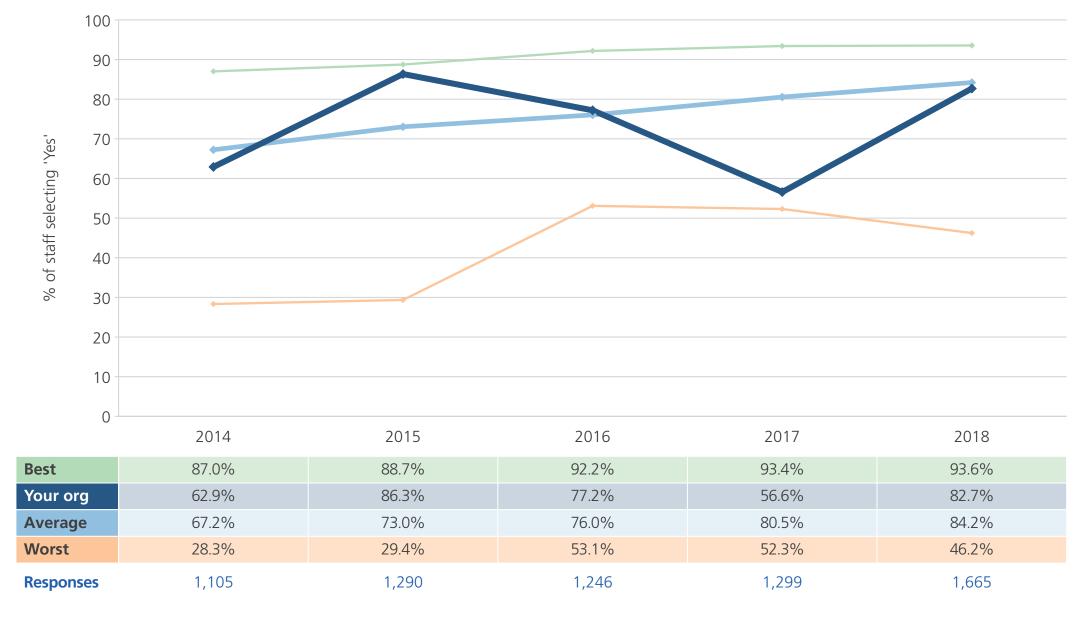
South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results



2018 NHS Staff Survey Results > Question results > Your personal development



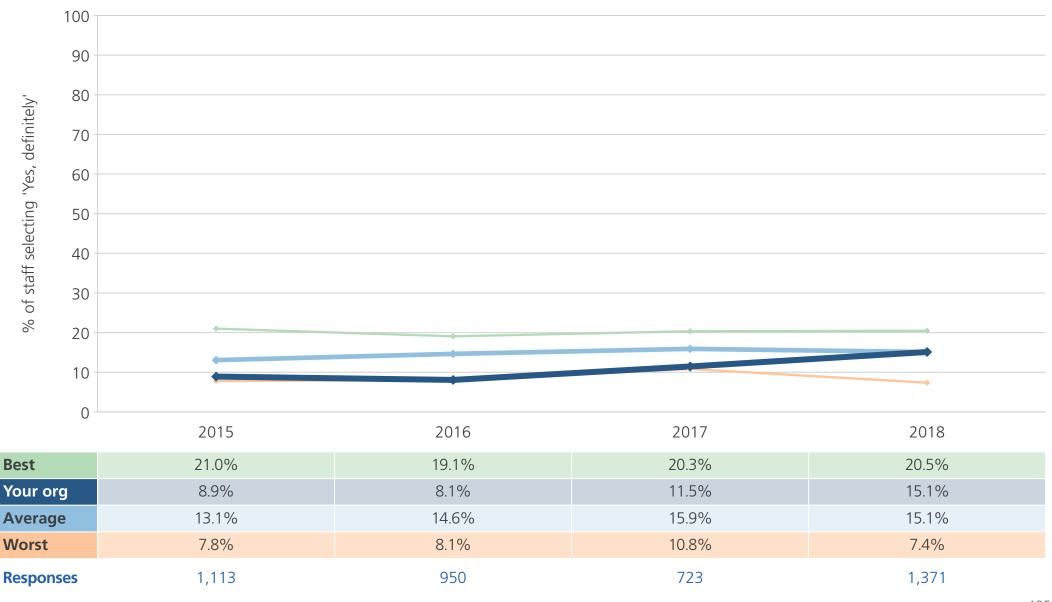
> Q19a > In the last 12 months, have you had an appraisal, annual review, development review, or Knowledge and Skills Framework (KSF) development review?





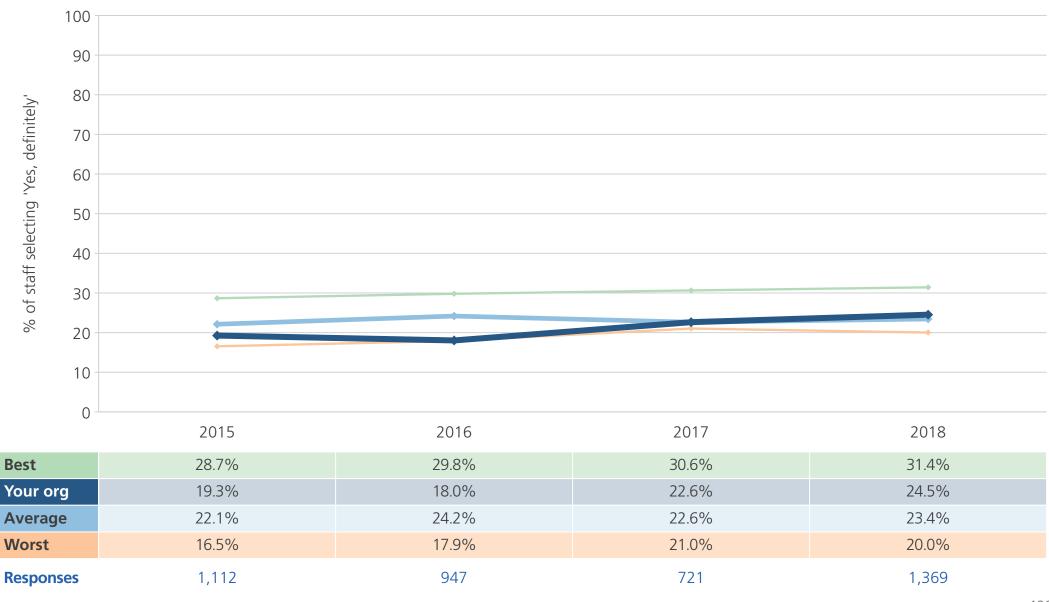








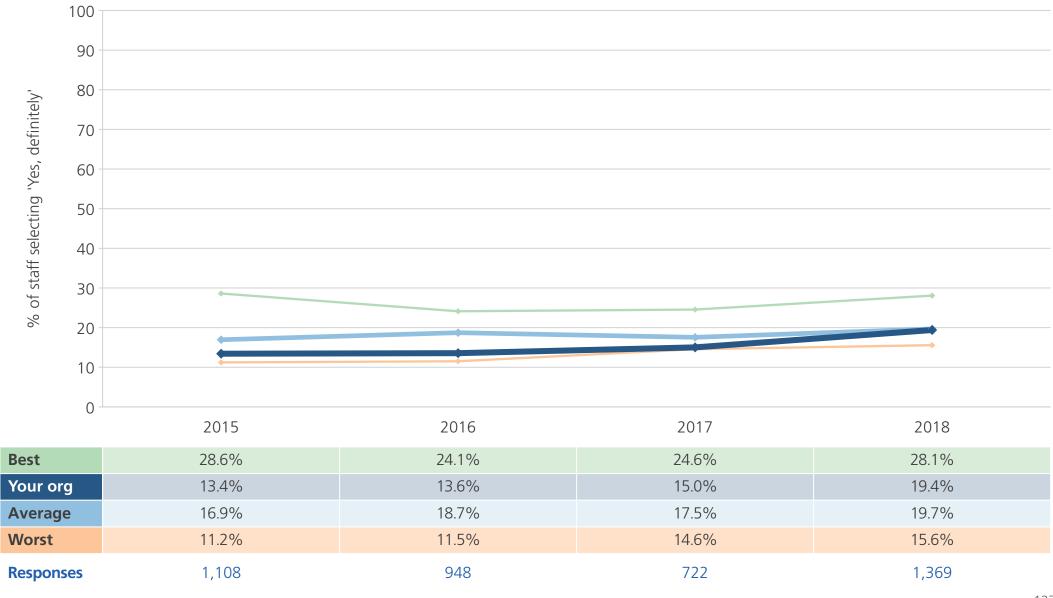






2018 NHS Staff Survey Results > Question results > Your personal development > Q19d > It left me feeling that my work is valued by my organisation



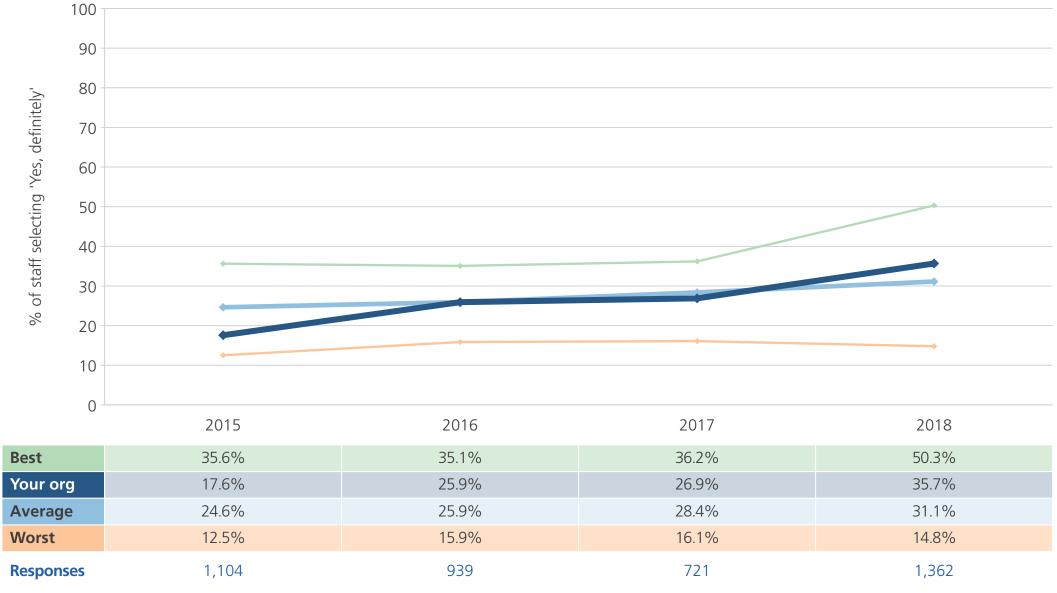






> Q19e > The values of my organisation were discussed as part of the appraisal process

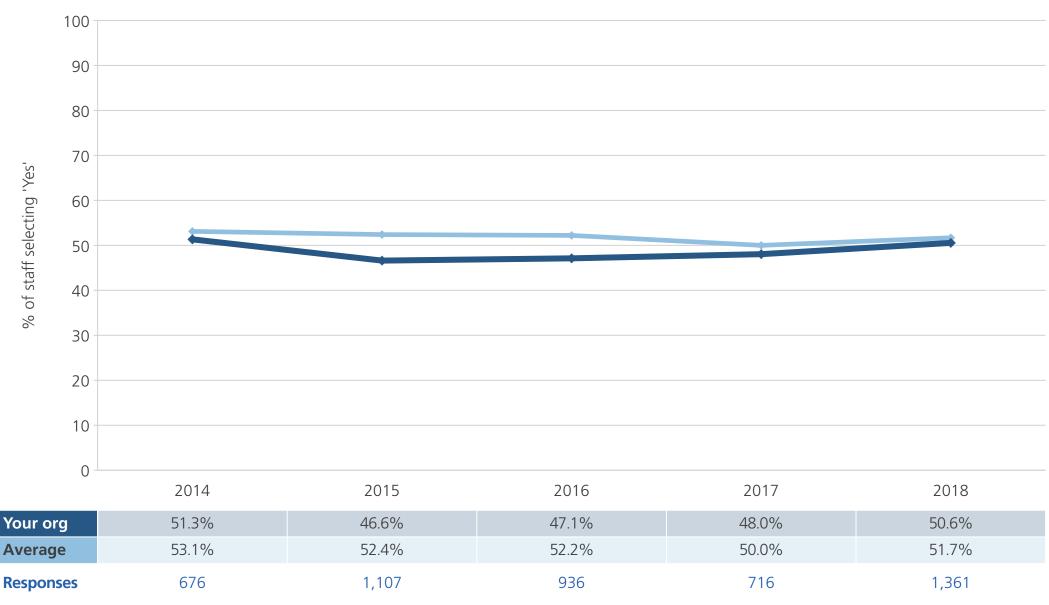






2018 NHS Staff Survey Results > Question results > Your personal development > Q19f > Were any training, learning or development needs identified?



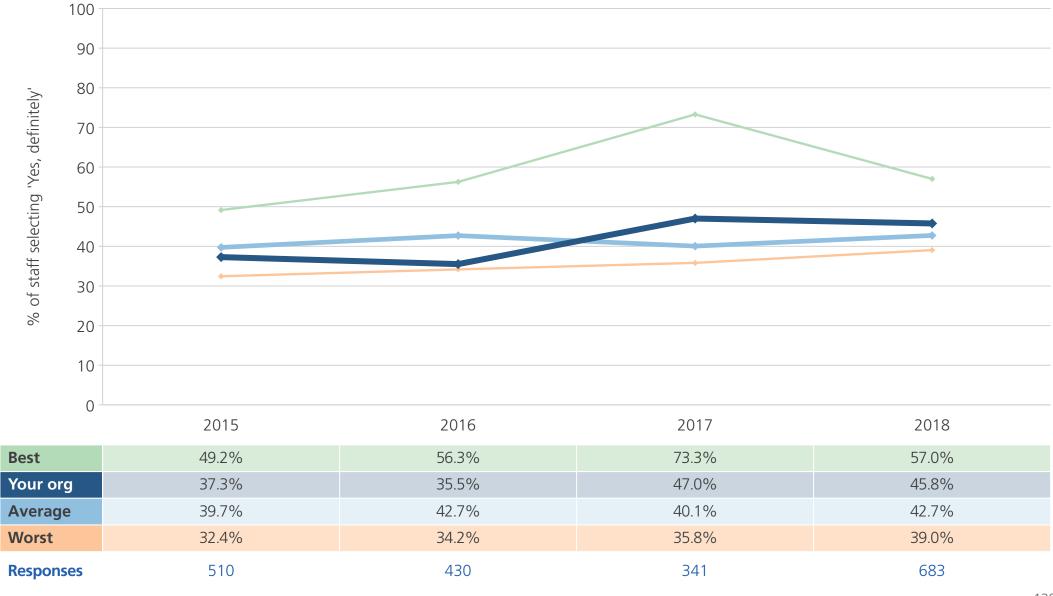






> Q19g > My manager supported me to receive this training, learning or development



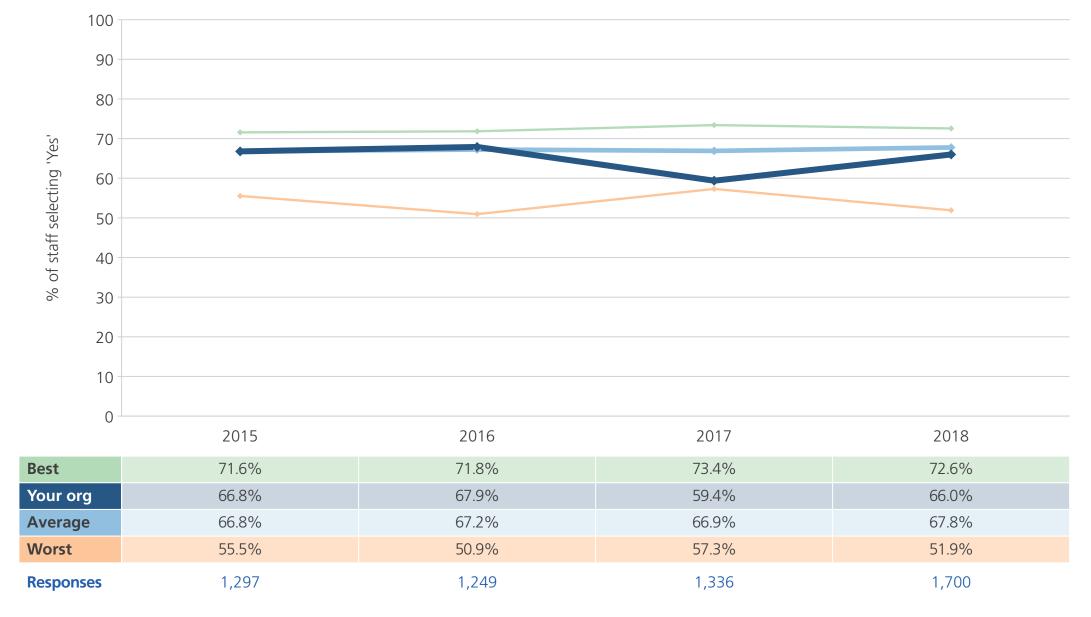






> Have you had any (non-mandatory) training, learning or development in the last 12 months?





Survey Coordination Centre



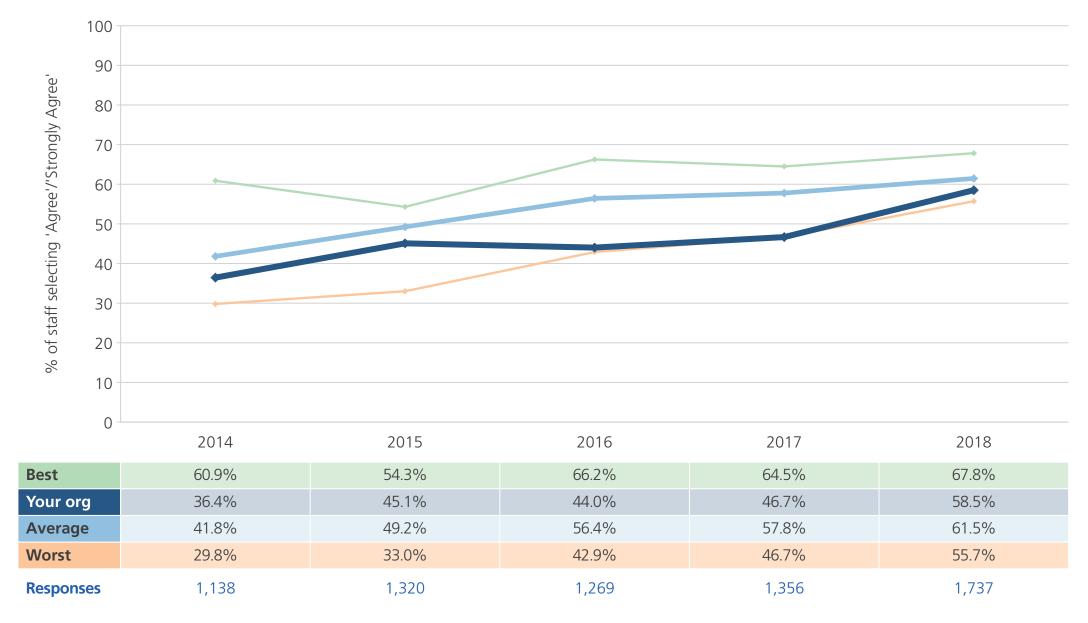
Question results – Your organisation

South East Coast Ambulance Service NHS Foundation Trust 2018 NHS Staff Survey Results



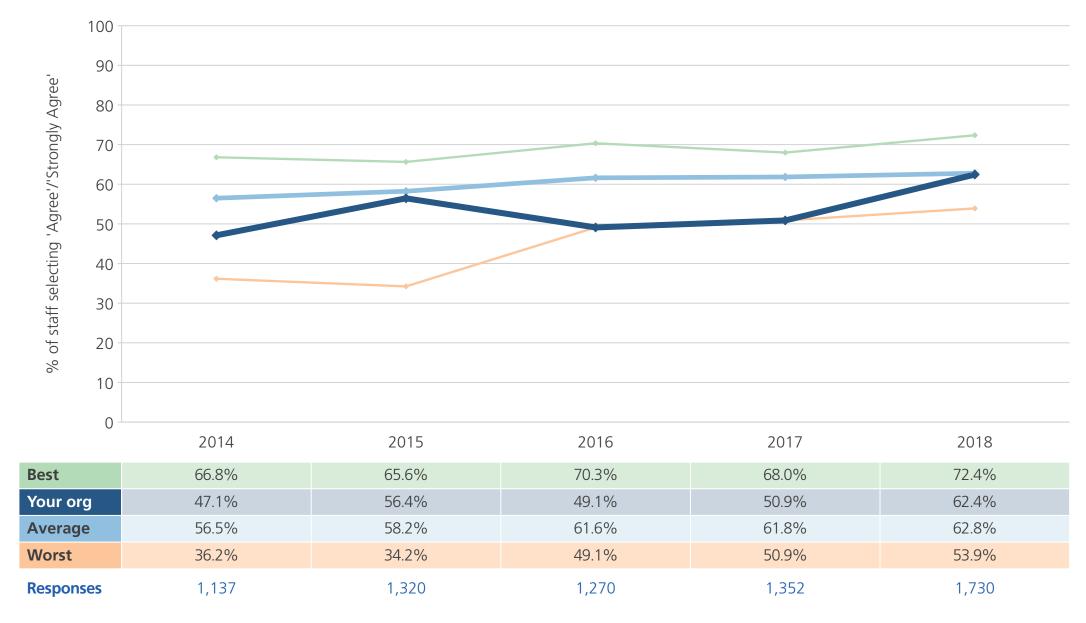
> Q21a > Care of patients / service users is my organisation's top priority







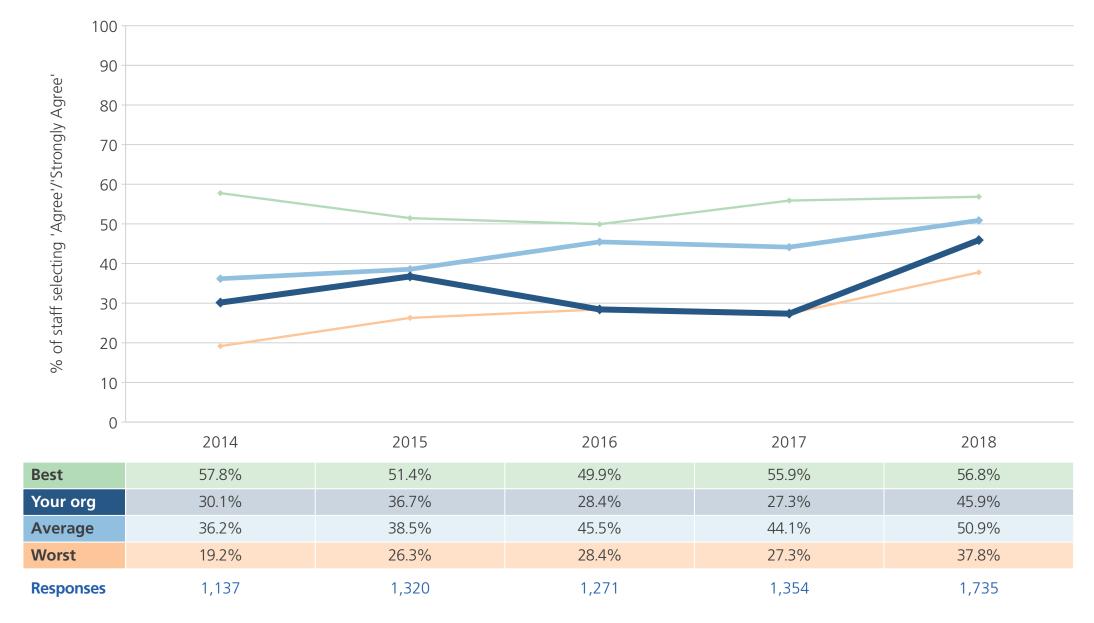






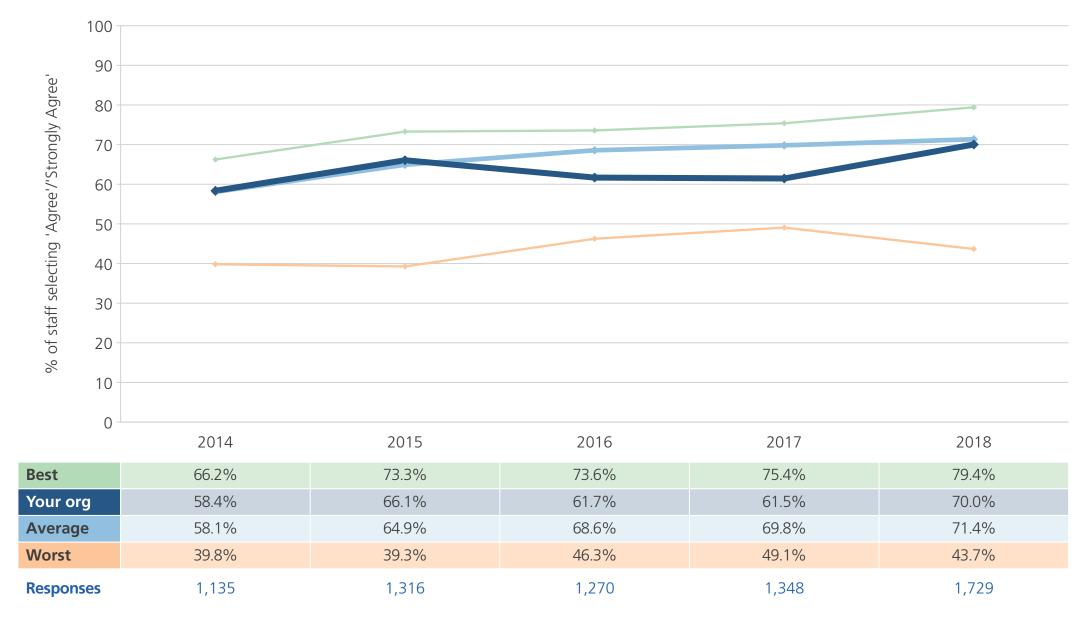
> Q21c > I would recommend my organisation as a place to work









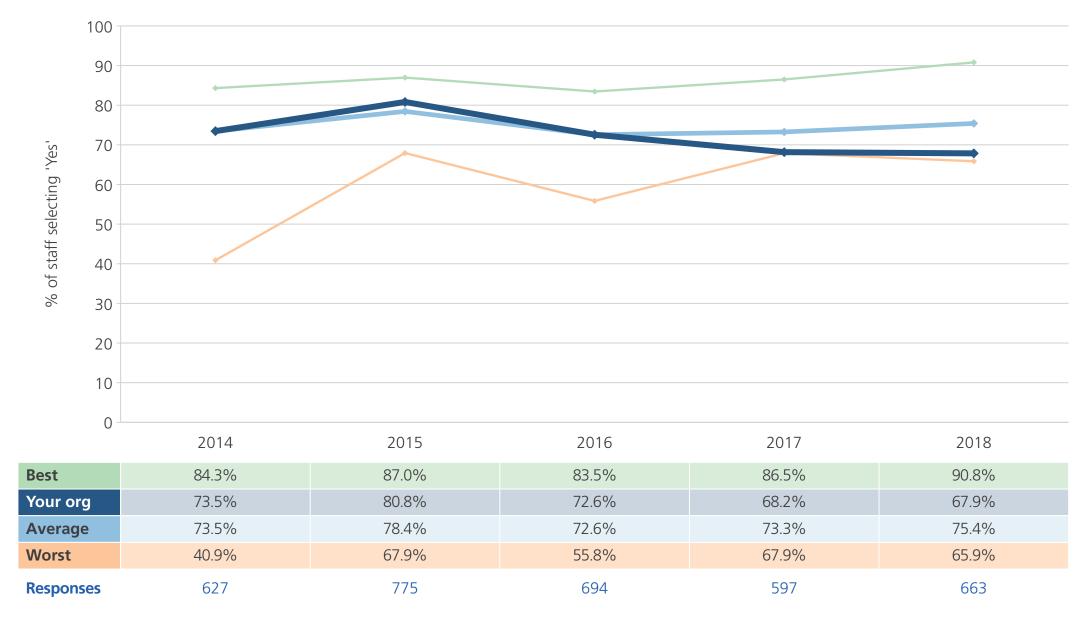




2018 NHS Staff Survey Results > Question results > Your organisation



> Q22a > Is patient / service user experience feedback collected within your directorate / department? (e.g. Friends and Family Test, patient surveys etc.)

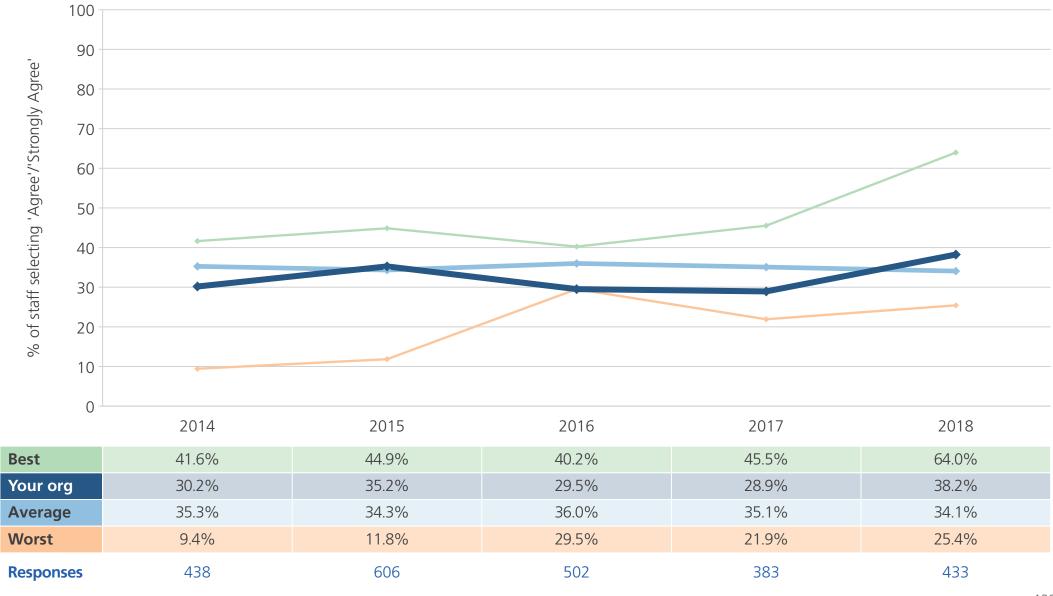




2018 NHS Staff Survey Results > Question results > Your organisation >



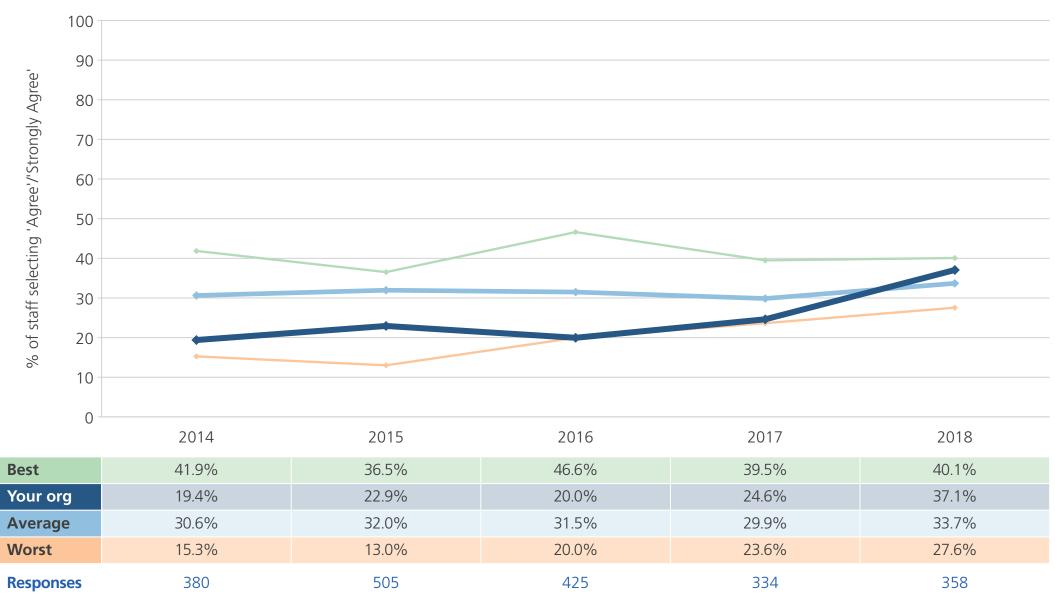
Q22b > I receive regular updates on patient / service user experience feedback in my directorate / department (e.g. via line managers or communications teams)







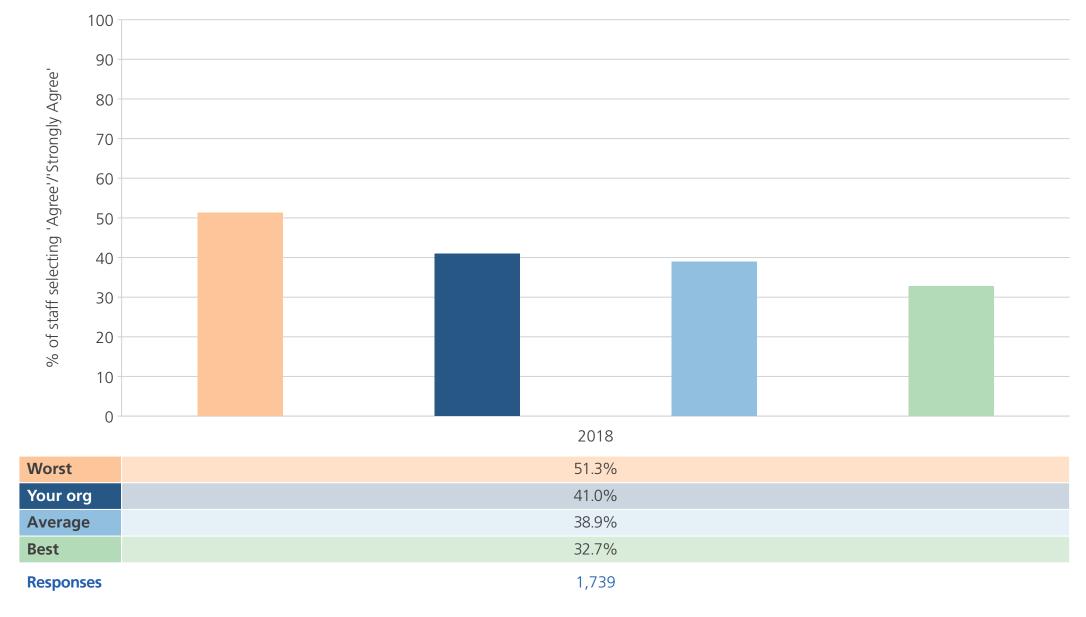






2018 NHS Staff Survey Results > Question results > Your organisation > Q23a > I often think about leaving this organisation

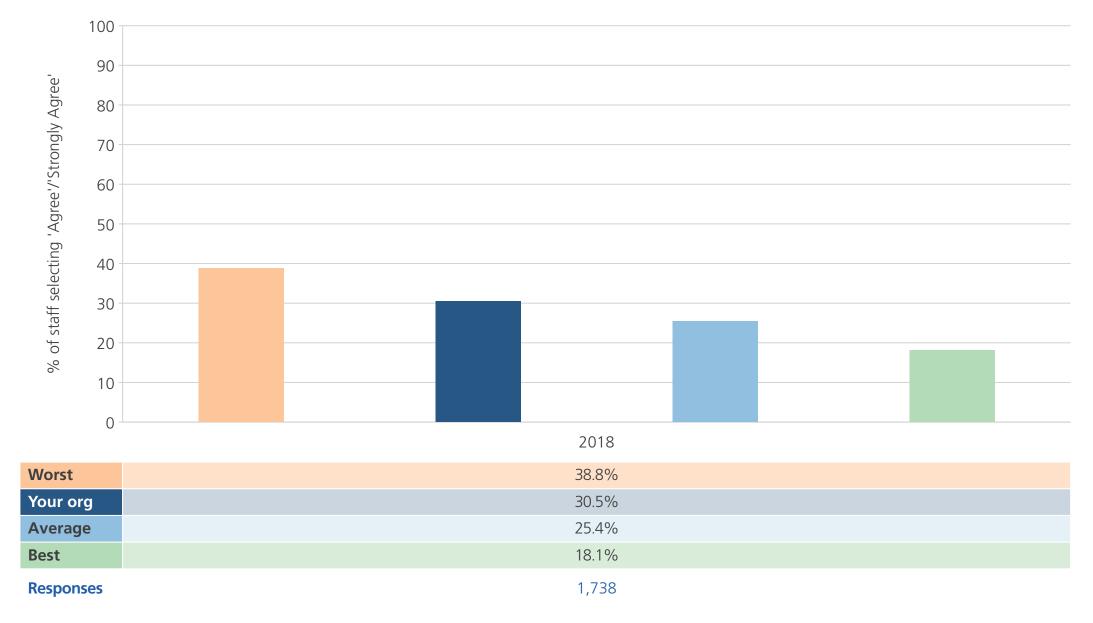






Q23b > I will probably look for a job at a new organisation in the next 12 months

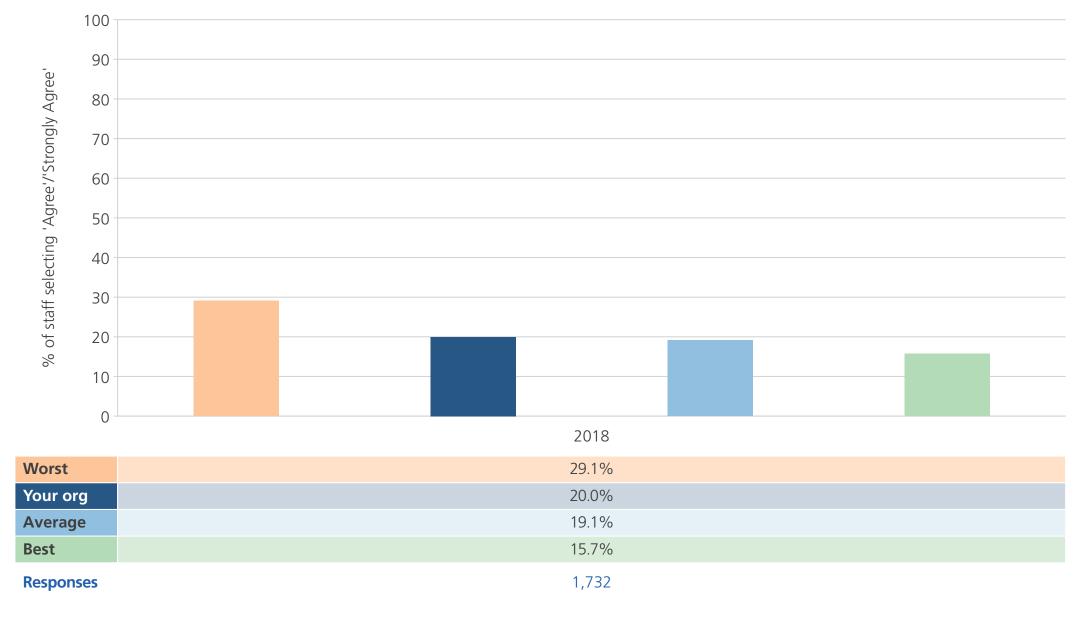






> Q23c > As soon as I can find another job, I will leave this organisation



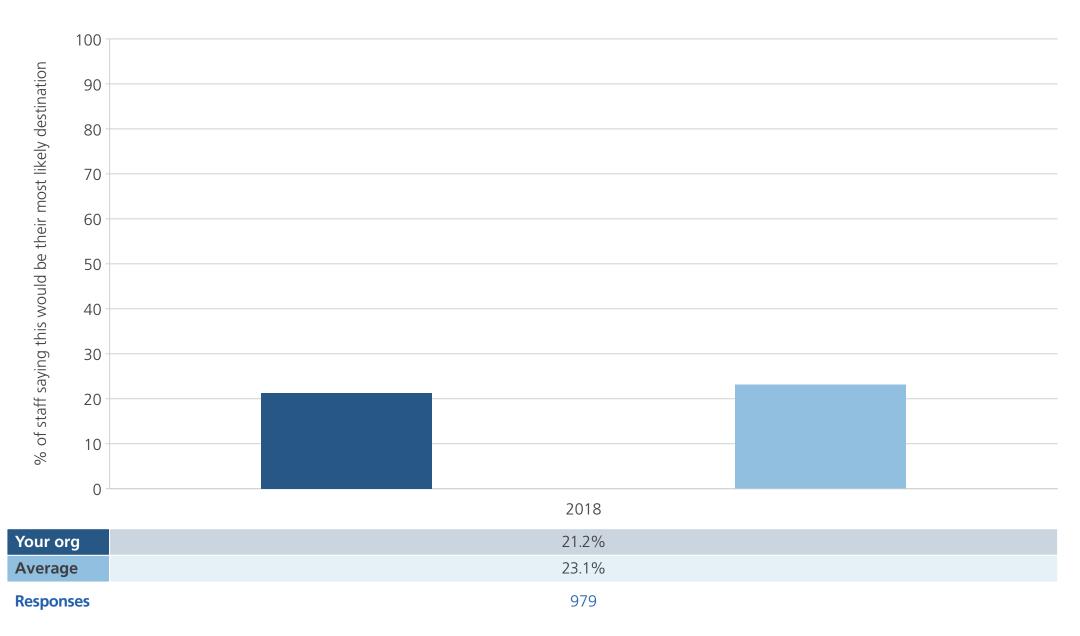




2018 NHS Staff Survey Results > Question results > Your organisation >



Q23d.1 > If you are considering leaving your current job, what would be your most likely destination? - I would want to move to another job within this organisation

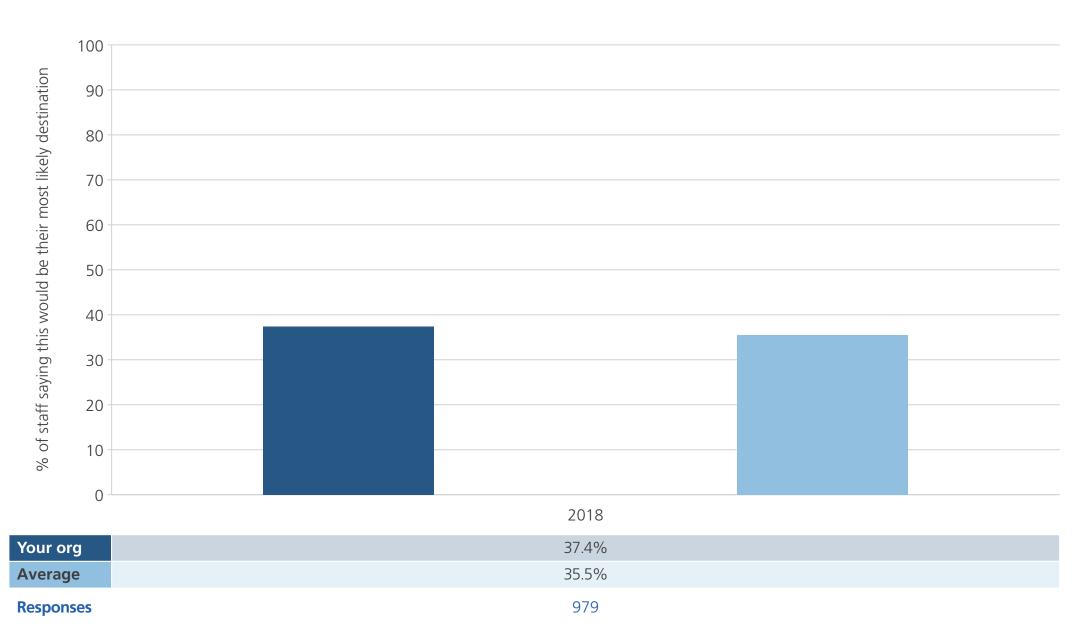




2018 NHS Staff Survey Results > Question results > Your organisation > Q23d.2



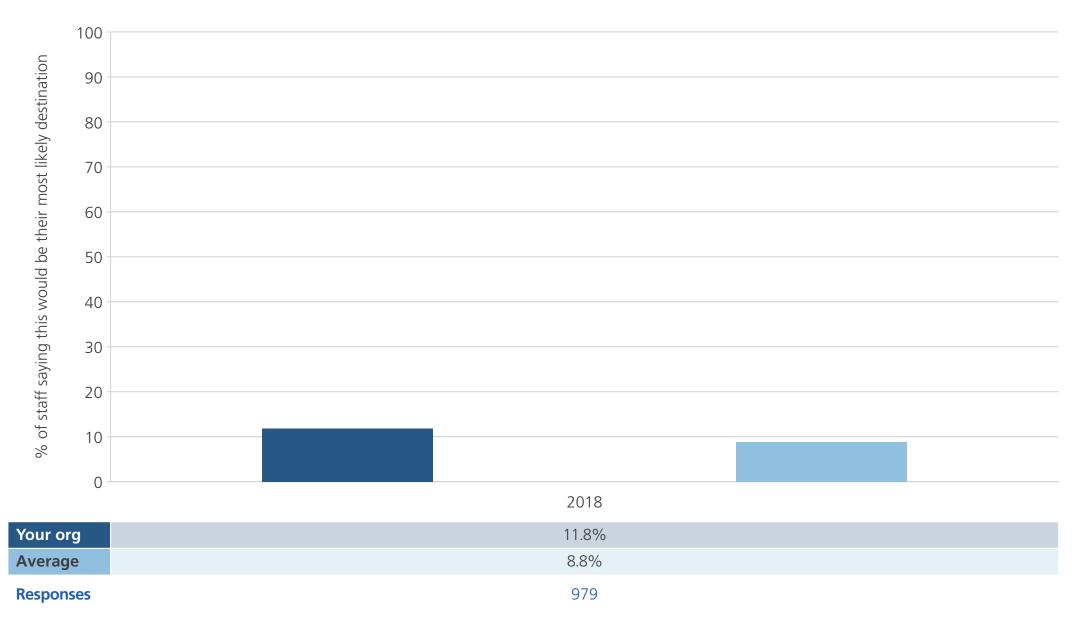
> If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job in a different NHS trust/organisation



2018 NHS Staff Survey Results > Question results > Your organisation > Q23d.3



> If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job in healthcare, but outside the NHS

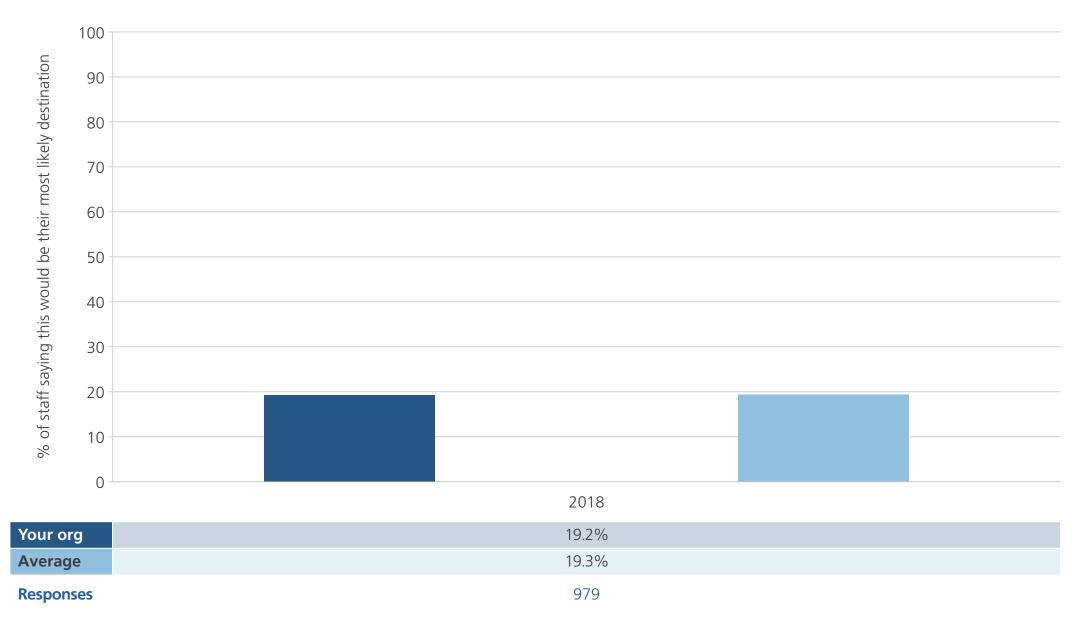




2018 NHS Staff Survey Results > Question results > Your organisation >

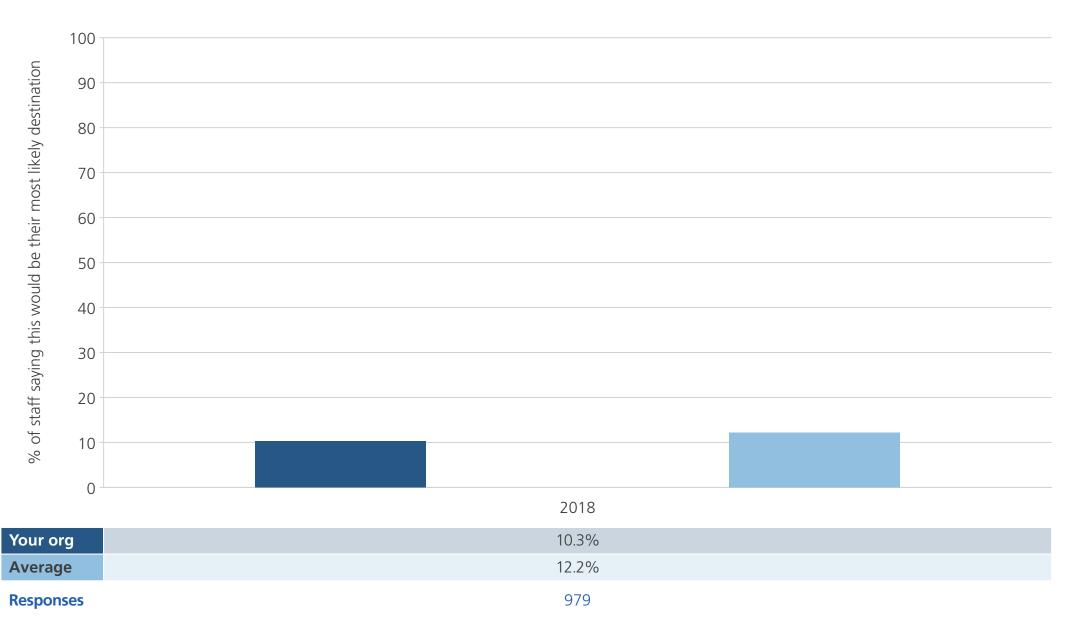


Q23d.4 > If you are considering leaving your current job, what would be your most likely destination? - I would want to move to a job outside healthcare







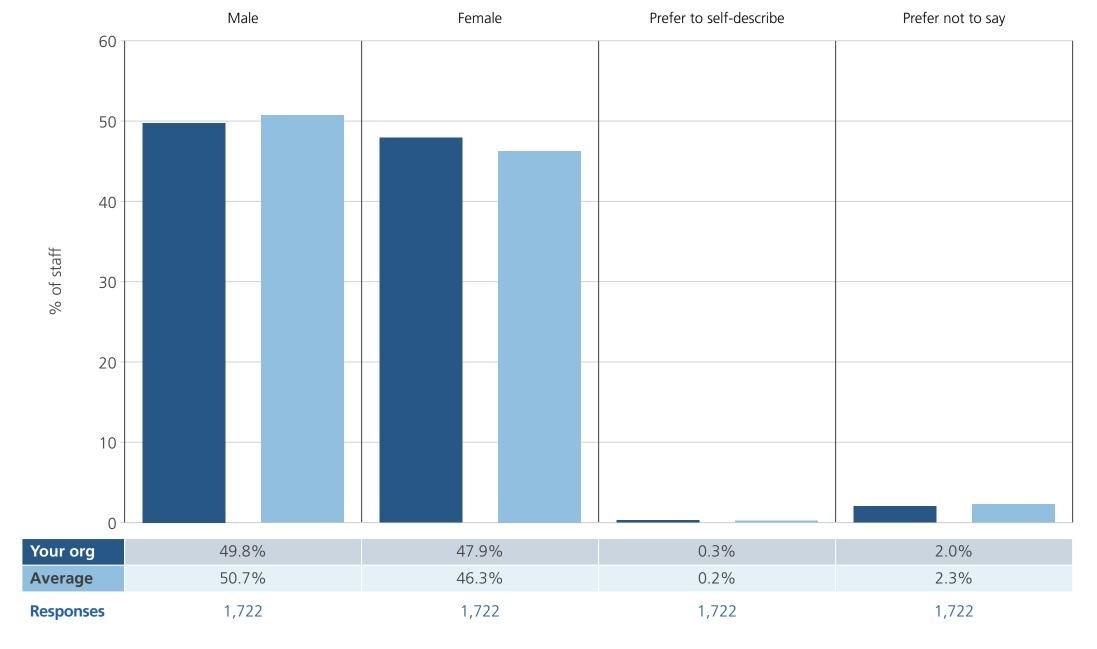




Question results – Background details

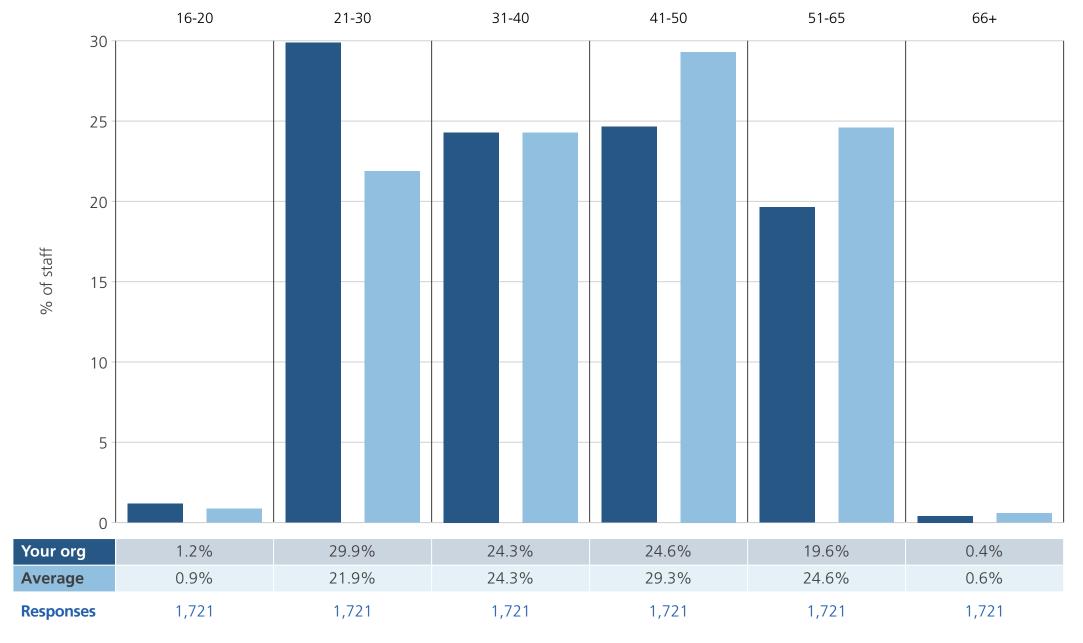






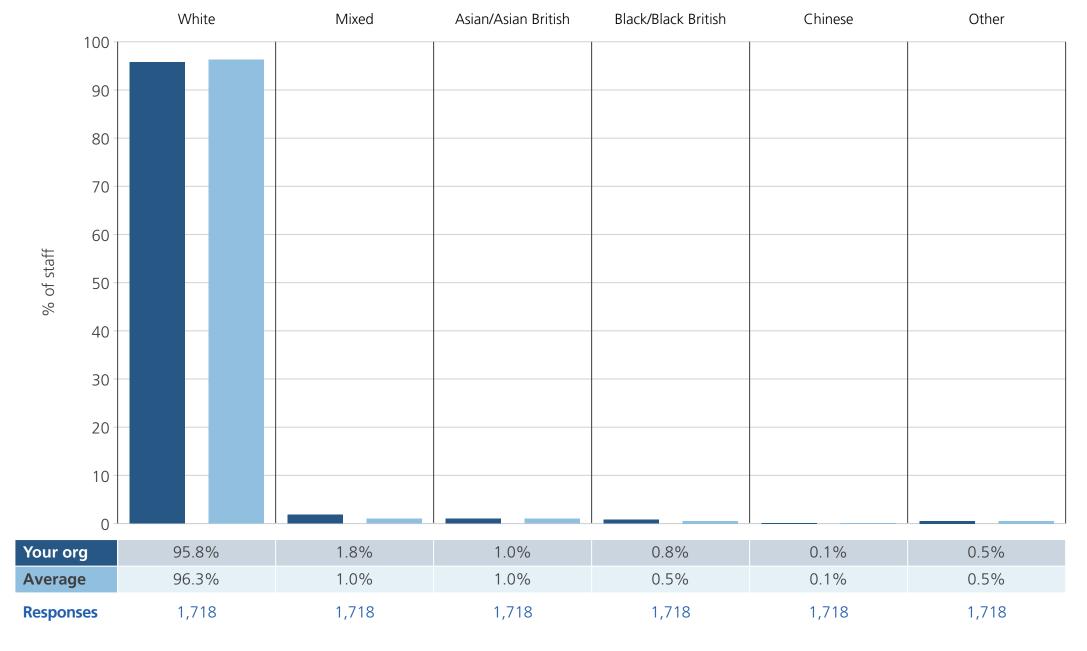






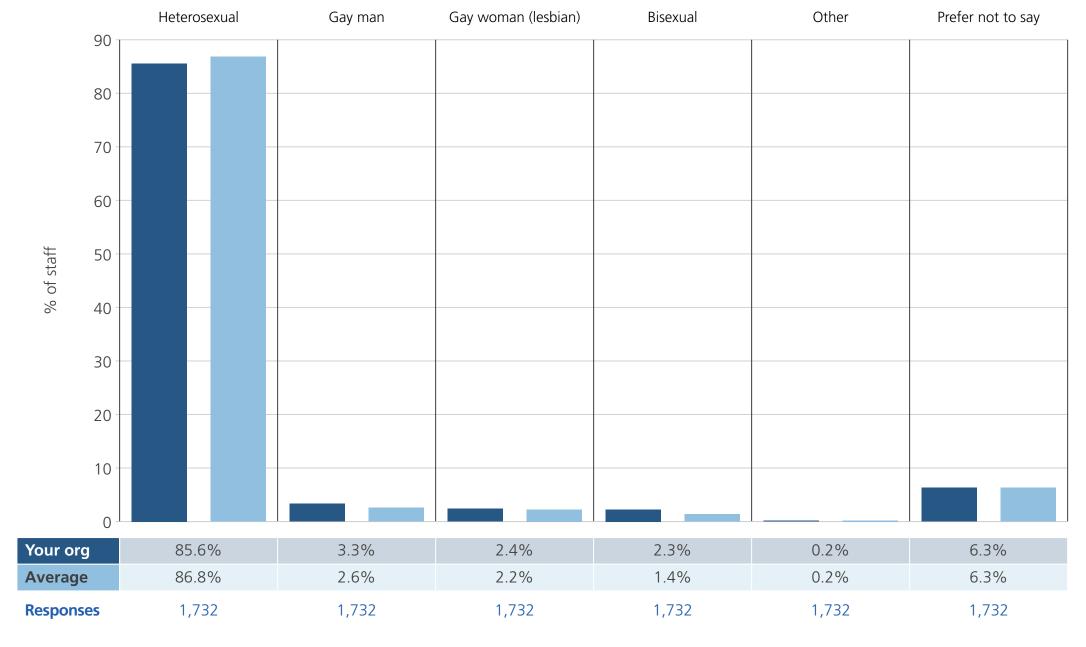






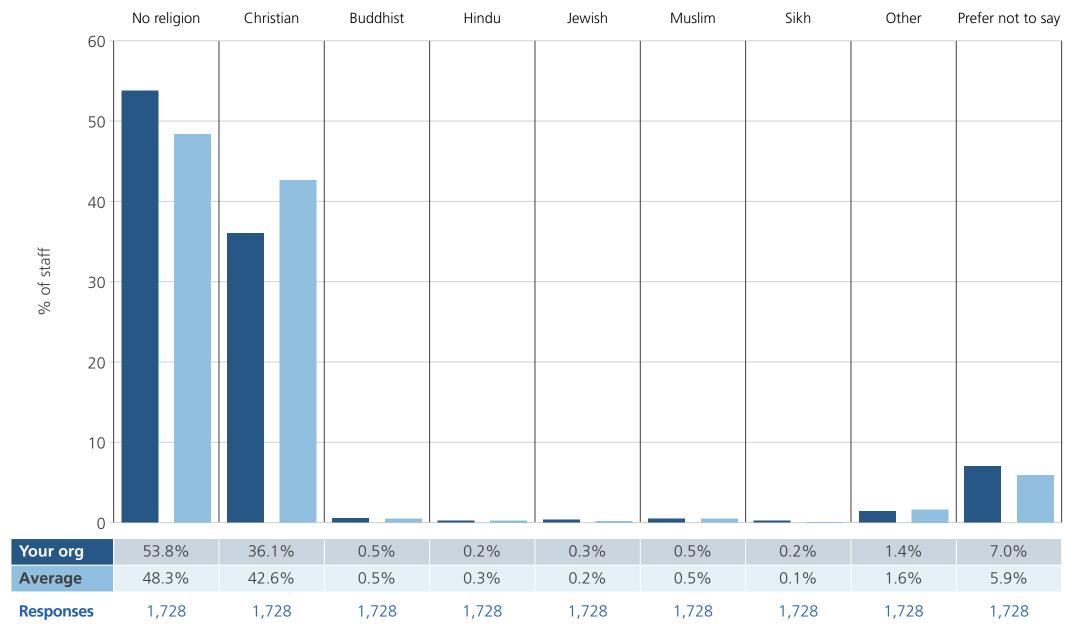






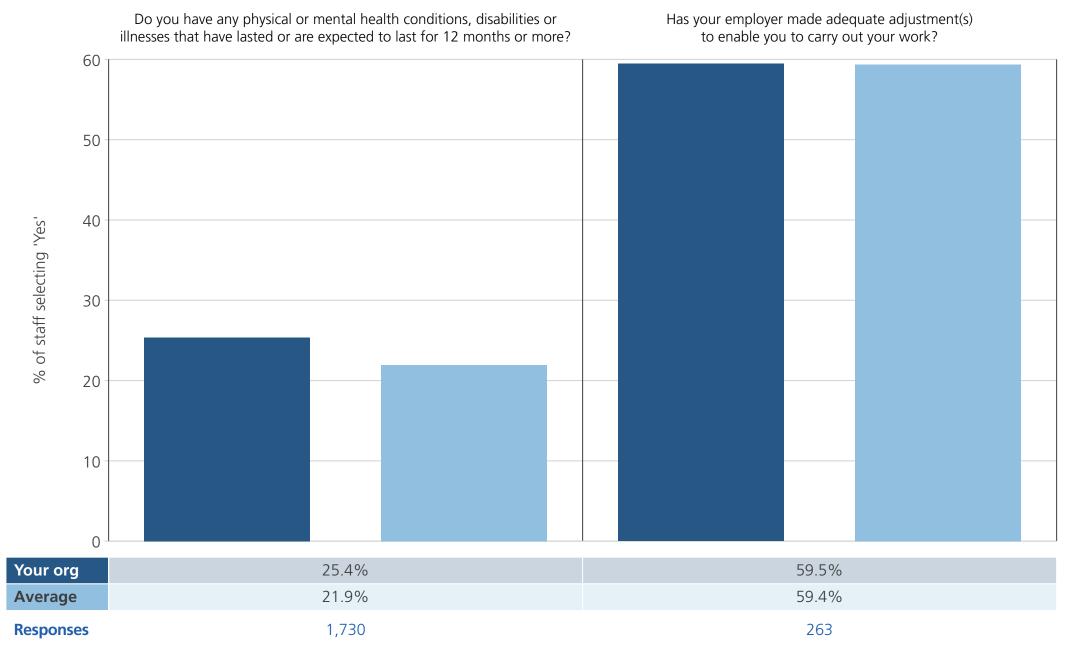






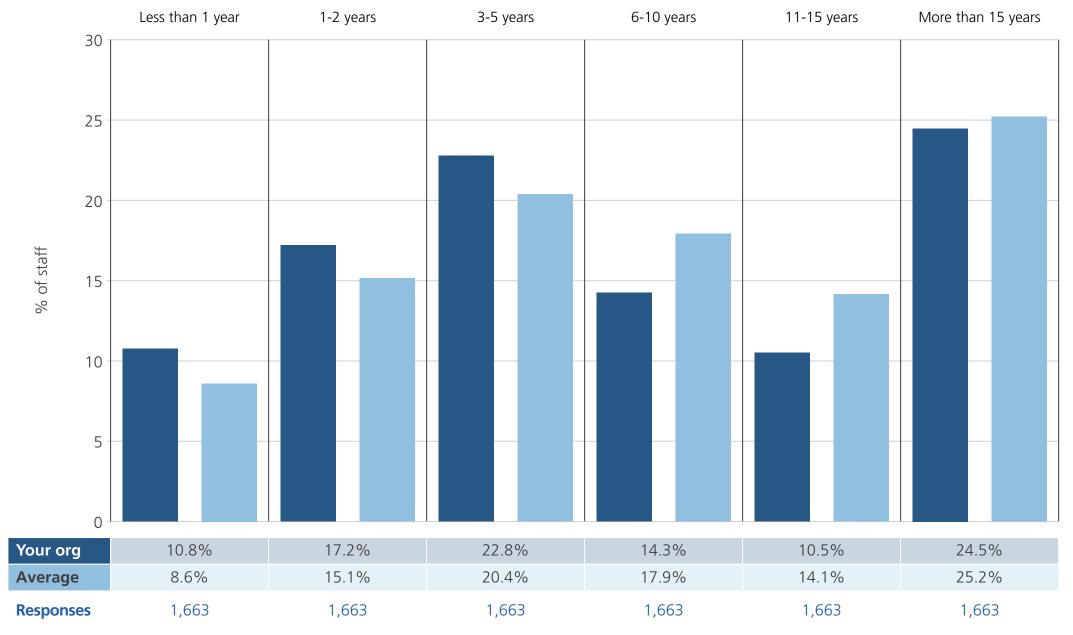






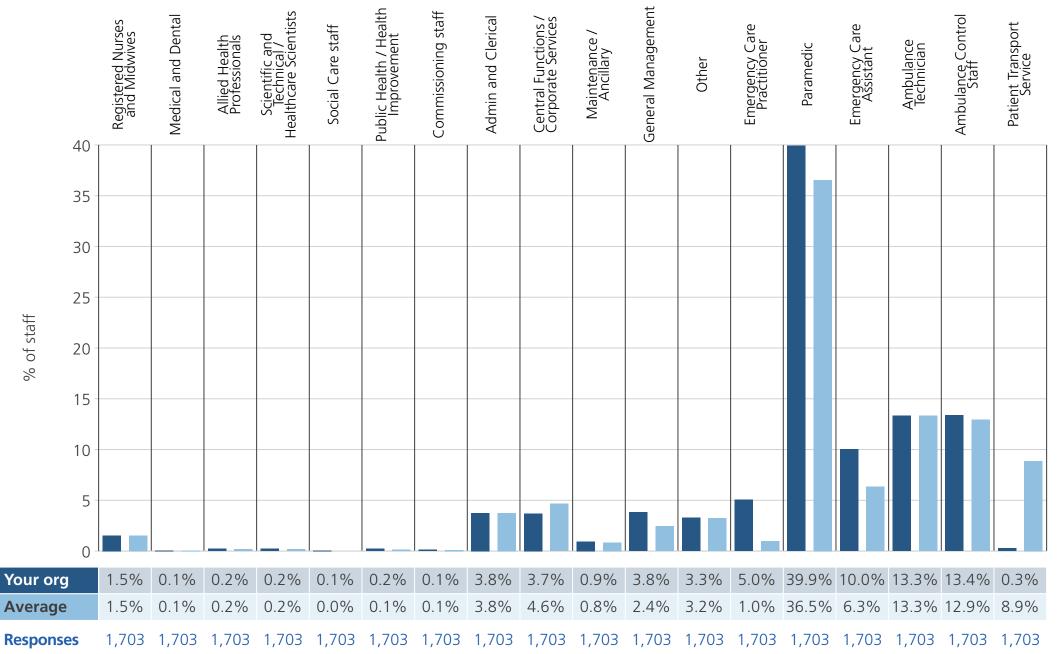






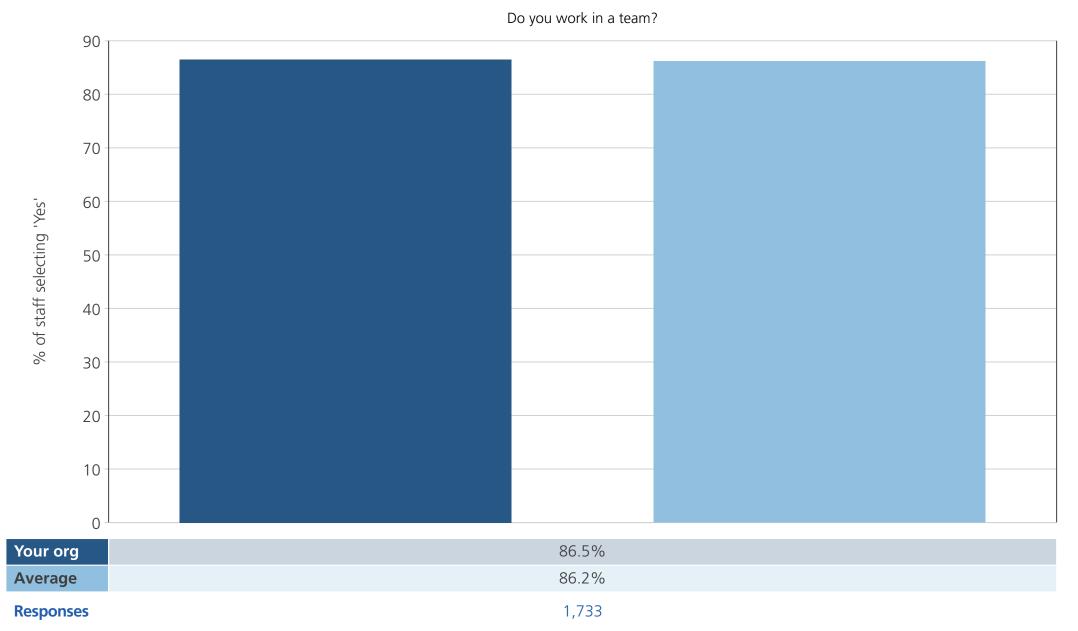






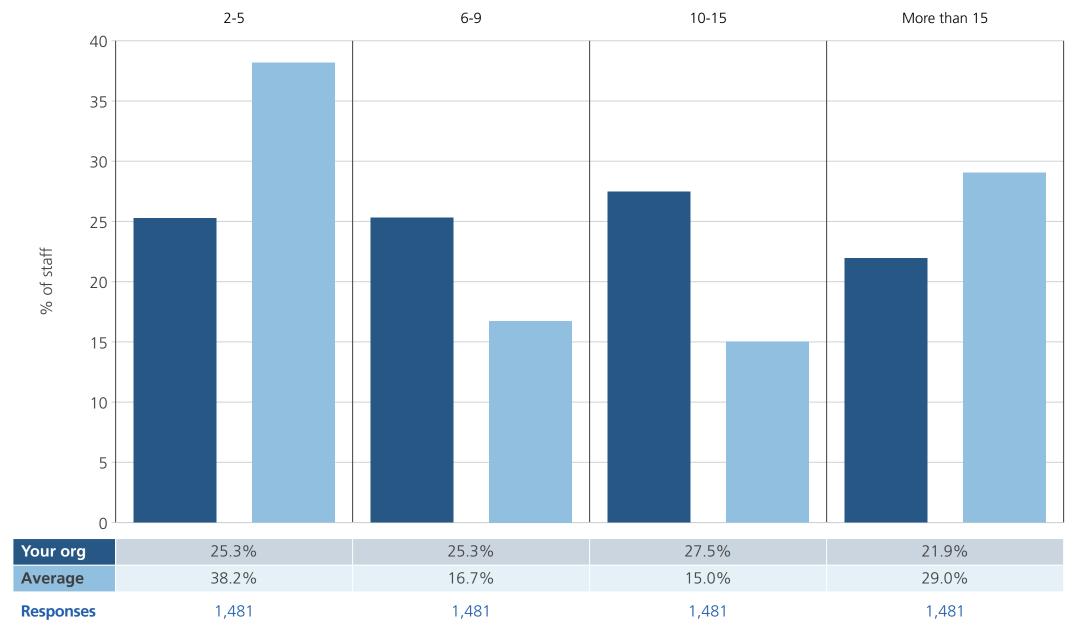
















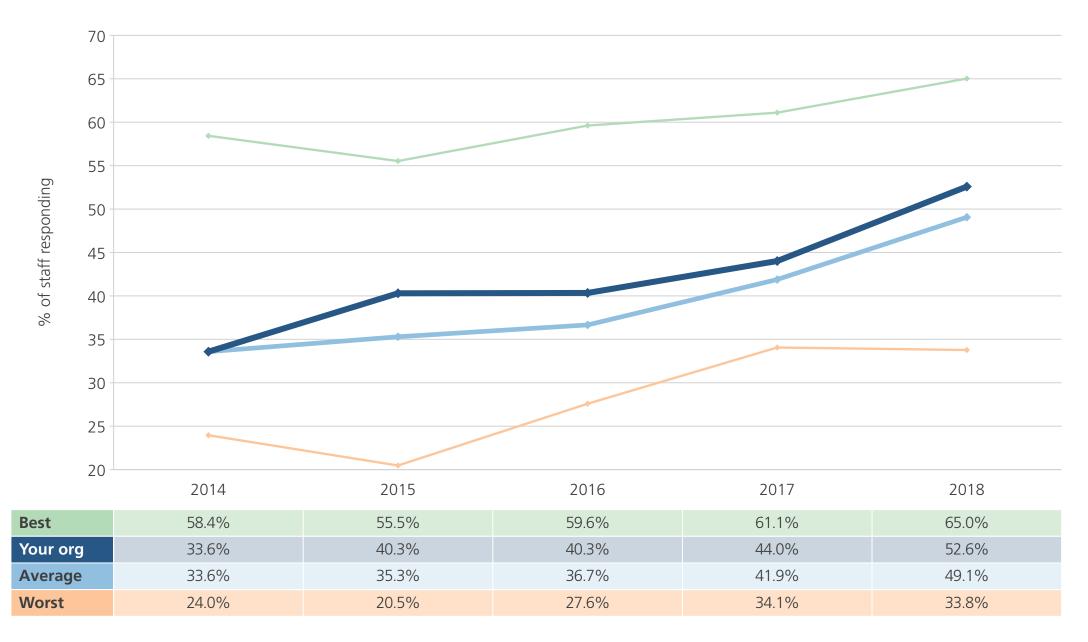
Appendices



Appendix A: Response rate

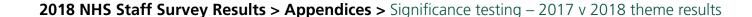








Appendix B: Significance testing - 2017 v 2018 theme results







The table below presents the results of significance testing conducted on this year's theme scores and those from last year*. It details the organisation's theme scores for both years and the number of responses each of these are based on.

The final column contains the outcome of the significance testing: ↑ indicates that the 2018 score is significantly higher than last year's, whereas ↓ indicates that the 2018 score is significantly lower. If there is no statistically significant difference, you will see 'Not significant'. When there is no comparable data from the past survey year, you will see 'N/A'.

Theme	2017 score	2017 respondents	2018 score	2018 respondents	Statistically significant change?
Equality, diversity & inclusion	7.9	1369	8.2	1733	^
Health & wellbeing	4.3	1386	5.0	1753	^
Immediate managers	5.8	1385	6.4	1754	1
Morale		0	5.5	1740	N/A
Quality of appraisals	4.2	724	4.6	1372	1
Quality of care	6.8	1238	7.1	1601	↑
Safe environment - Bullying & harassment	6.5	1362	6.9	1742	Λ
Safe environment - Violence	8.7	1368	9.0	1747	↑
Safety culture	5.4	1376	6.1	1740	↑
Staff engagement	5.5	1403	6.2	1768	^

^{*} Statistical significance is tested using a two-tailed t-test with a 95% level of confidence.



Appendix C: Tips on using your benchmark report

Data in the new benchmark reports



The following pages include tips on how to read, interpret and use the data in this report. The **suggestions** are aimed at users who would like some guidance on how to understand the data in this report. These suggestions are by no means the only way to analyse or use the data, but have been included to aid users transitioning from the previous version of the benchmark report and those who are new to the Staff Survey.



Key changes to note

There are a number of differences in this benchmark report compared to the old style of benchmark reports, that was used prior to the 2018 survey, which are worth noting



New Findings have been replaced by themes. The themes cover ten areas of staff experience and present results in these areas in a clear and consistent way. All of the ten themes are scored on a 0-10 scale, where a higher score is more positive than a lower score. These theme scores are created by scoring question results and grouping these results together. Please note that you cannot directly compare Key Finding results to theme results.



A key feature of the new reports is that they provide organisations with up to 5 years of trend data across theme and question results. Trend data provides a much more reliable indication of whether the most recent results represent a change from the norm for an organisation than comparing the most recent results to those from the previous year. Taking a longer term view will help organisations to identify trends over several years that may have been missed when comparisons were drawn solely between the current and previous year.



Question results are now benchmarked so that organisations can make comparisons to their peers on specific areas of staff experience. Question results provide organisations with more granular data that will help them to identify particular areas of concern. This benchmarking has been extended to the trend data that is available so that organisations can identify how results on each question have changed for themselves and their peers over time by looking at a single graph.

1. Reviewing theme results



When analysing theme results, it is easiest to start with the **theme overview** page to quickly identify areas which are doing better or worse in comparison to other organisations in the given benchmarking group.

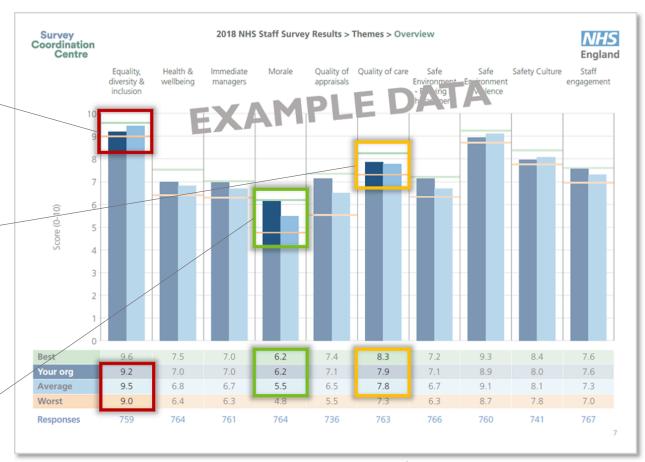
It is important to **consider each theme result within the range of its benchmarking group 'Best' and 'Worst' scores**, rather than comparing theme scores to one another. Comparing organisation scores to the benchmarking group average is another important point of reference.

Areas to improve

- > By checking where the 'Your org' column/value is lower than the benchmarking group 'Average' you can quickly identify areas for improvement.
- It is worth looking at the difference between the 'Your org' result and the benchmarking group 'Worst' score. The closer your organisation's result is to the worst score, the more concerning the result.
- Results where your organisation's score is only marginally better than the 'Average', but still lags behind the best result by a notable margin, could also be considered as areas for further improvement.

Positive outcomes

Similarly, using the overview page it is easy to identify themes which show a positive outcome for your organisation, where 'Your org' scores are distinctly higher than the benchmarking group 'Average' score.



Only one example is highlighted for each point

> Positive stories to report could be ones where your organisation approaches or matches the benchmarking group's 'Best' score.

2. Reviewing theme results in more detail



Review trend data

Trend data can be used to identify measures which have been consistently improving for your organisation (i.e. showing an upward trend) over the past years and ones which have been declining over time. These charts can **help establish if there is genuine change in the results** (if the results are consistently improving or declining over time), or whether a change between years is just a minor **year-on-year** fluctuation.

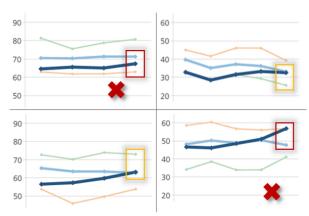


Benchmarked trend data also allows you to review local changes and benchmark comparisons at the same time, allowing for various types of questions to be considered: e.g. how have the results for my organisation changed over time? Is my organisation improving faster than our peers?

Review questions feeding into the themes

In order to understand exactly which factors are driving your organisation's theme score, you should review the questions feeding into the theme. The 'Detailed information' section contains the questions contributing to each theme, grouped together, thus they can be reviewed easily without the need to search through the 'Question results' section. By comparing 'Your org' scores to the benchmarking group 'Average', 'Best' and 'Worst' scores for each question, the questions which are driving your organisation's theme results can be identified.

For themes where results need improvement, action plans can be formulated to **focus on the areas** where the organisation's results fall between the benchmarking group average and worst results. Remember to keep an eye out for questions where a lower percentage is a better outcome – such as questions on violence or harassment, bullying and abuse.



3. Reviewing question results



This benchmark report displays results for all questions in the questionnaire, including benchmarked trend data wherever available. While this a key feature of the report, at first glance the amount of information contained on more than 110 pages might appear daunting. The below suggestions aim to provide some guidance on how to get started with navigating through this set of data.

Identifying questions of interest

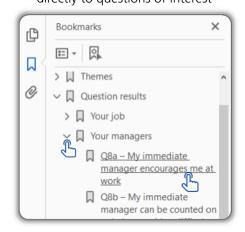
> Pre-defined questions of interest – key questions for your organisation

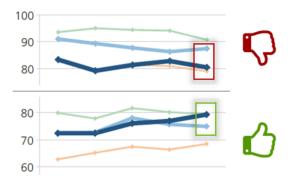
- Most organisations will have questions which have traditionally been a focus for them. Questions which have been targeted with internal policies or programmes, or whose results are of heightened importance due to organisation values or because they are considered a proxy for key issues. Outcomes for these questions can now be assessed on the backdrop of benchmark and historical trend data.
- **Note:** The bookmarks bar allows for easy navigation through the report, allowing subsections of the report to be folded, for quick access to questions through hyperlinks.

Identifying questions of interest based on the results in this report

The methods recommended to review your theme results can also be applied to pick out question level results of interest. However, unlike themes where a higher score always indicates a better result, it is important to keep an eye out for questions where a lower percentage relates to a better outcome (see details on the 'Using the report' page in the 'Introduction' section).

Use the bookmarks bar to navigate directly to questions of interest





- **To identify areas of concern**: look for questions where the organisation value falls between the benchmarking group average and the worst score, particularly questions where your organisation result is very close to the worst score. Review changes in the trend data to establish if there has been a decline or stagnation in results across multiple years, but consider the context of how the trust has performed in comparison to its benchmarking group over this period. A positive trend for a question that is still below the average result can be seen as good progress to build on further in the future.
- **When looking for positive outcomes**: search for results where your organisation is closest to the benchmarking group best result (but remember to consider results for previous years), or ones where there is a clear trend of continued improvement over multiple years.



Appendix D: Additional reporting outputs

Additional reporting outputs



Below are links to other key reporting outputs which complement this report. A full list and more detailed explanation of the reporting outputs is included in the Technical Document.

Supporting documents



<u>Basic Guide</u>: Provides a brief overview of the NHS Staff Survey data and details on what is contained in each of the reporting outputs.



<u>Technical Document</u>: Contains technical details about the NHS Staff Survey data, including: data cleaning, weighting, benchmarking, theme/KF calculations, historical comparability of organisations and questions in the survey.

Other local results



Key Finding results spreadsheet: Response rate & KF results for every organisation (2017 & 2018). The results are compared and the difference between years is tested for statistical significance.



<u>Local Breakdowns</u>: Dashboards containing results for each organisation broken down by demographic characteristics. Data is available for up to five years where possible.



<u>Directorate Reports</u>: Reports containing theme results split by directorate (locality) for South East Coast Ambulance Service NHS Foundation Trust.

National results



<u>National Trend Data</u> and <u>National Breakdowns</u>: Dashboards containing national results – data available for five years where possible.